

Algeria	Sch. 10	Indonesia	Rp 2500	Portugal	Ecu 80
Belgium	Bel. 150	Ireland	1,300	S. Africa	Rs 500
Bulgaria	Lev. 25	Japan	750	Singapore	S\$ 4.10
Canada	Cdn. 25	Jordan	Fls. 500	Sudan	Rs 110
China	Cdn. 25	Lebanon	Fls. 500	S. Afr. Ls.	Rs 20
Denmark	DKr. 25	Liberia	Fls. 500	Sweden	Sk 6.50
Egypt	Ecf. 25	Lithuania	Fls. 25	Tunisia	Rs 2.50
Finland	Fls. 25	Malaysia	Rs 2.25	Tunisia	Rs 1.80
France	Fr. 5.00	Mexico	Rs 2.00	Tunisia	Rs 1.50
Germany	DM 2.50	Morocco	Rs 1.75	Turkey	TL 1.20
Greece	Dr. 7.75	Norway	Rs 1.50	U.A.E.	Dir. 0.50
Hong Kong	HK\$ 12	Netherlands	Fls. 2.50	U.S.A.	Rs 1.50
Iceland	Icel. 15	Norway	Mr. 5.00		
Italy	Ital. 15	Philippines	Pes. 20		
Japan	Yen. 25				
Malta	Fls. 2.50				
Monaco	Fls. 2.50				
Portugal	Fls. 2.50				
Spain	Fls. 2.50				
Switzerland	Sw. 2.50				
U.S.A.	U.S. 1.50				

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,577

Monday March 18 1985

D 8523 B

The day the doors
stayed shut
in Ohio, Page 14

World news

Business summary

Athens fails to elect President

The Greek parliament failed in the first round to elect Mr. Christos Sartzetakis, candidate of Pasok, the ruling Socialist Party, as president of the republic.

Mr. Sartzetakis, a Supreme Court judge, needed a two-thirds majority in the 300-member parliament to get into the first of three rounds of voting, but only 178 MPs voted in his favour.

The result was disconcerting for the Government because it fell short of the 180 majority that would suffice to get Mr. Sartzetakis elected in a third round on March 29.

Page 16

Hijacker shot

A lone hijacker who seized a Saudi Arabian Boeing 737 airliner over Riyadh was shot dead by a security guard aboard the aircraft, the Gulf News Agency reported.

Belgian protest

Anti-nuclear campaigners held a rally in Brussels and called on the Belgian parliament to throw out the Government for having installed cruise missiles.

Missile offer

A Dutch farmer offered the Soviet Union his land as a site for SS-20 missiles should the Netherlands decide to deploy cruise missiles.

EEC opposed

The Liberation Movement for the Canary Islands said it opposed Spain's policy of making the islands and two Spanish enclaves in Morocco part of the EEC.

Tough expectations

Nigel Lawson, UK Chancellor of the Exchequer, is expected to present a tough budget tomorrow, emphasising the need to control inflation and attain financial targets. Page 5

Pretoria budget

Barend du Plessis, the South African Finance Minister, will present what is widely considered to be the most important but difficult budget for decades. Page 2

Price freeze

China published guidelines aimed at halting unauthorised price rises.

The country is switching from strict central planning to a form of market economy.

Police drug ring

Six police officers in Sydney, Australia, are to be charged in relation to the alleged resale of A\$750,000 (\$521,000) worth of seized cannabis.

Police chief quits

A police chief in the northern Spanish city of León resigned after 300 of his men held a sit-in at their barracks to demand his dismissal, accusing him of "intolerable mistreatment and coercion" against them.

Algarve clampdown

Portugal is to increase police patrols and use a helicopter to combat crime in the Algarve region, a popular tourist area.

Accord revived

The Nkomati accord signed between South Africa and Mozambique a year ago has taken on a new lease of life after high-level talks between the two sides. Page 2

Meningitis outbreak

More than 250 people died in an epidemic of meningitis that has swept parts of northern India.

Singapore chief ill

Singapore's President Devan Nair is responding to serious illness with a serious liver condition.

Cycling record

Australia's Dean Woods broke the world record for the 4,000 metres cycling with a time of 4 min 34.653 sec.

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Fed in emergency talks over Ohio savings banks

BY PAUL TAYLOR IN CINCINNATI AND WILLIAM HALL IN NEW YORK

U.S. FEDERAL bank regulators, commercial bankers and Ohio State officials were still locked in emergency negotiations yesterday seeking a quick solution to the savings-and-industrial crisis in an attempt to stimulate investment. India is heading for a near-record budget deficit of \$3.45bn (£2.57bn) for 1985-1986. Page 2, 16

EUROPEAN Monetary System: Trading was rather confused within the EMS last week as the dollar tended to fluctuate sharply. The West German Bundesbank left its key lending rates unchanged despite speculation that renewed dollar strength would prompt a rise in rates. The Dutch guilder remained

stable. The result was disconcerting for the Government because it fell short of the 180 majority that would suffice to get Mr. Sartzetakis elected in a third round on March 29.

Page 16

EMS March 15 '85

The crisis has underscored the vulnerability of the U.S. banking system to unexpected shocks. Officials hope that by reopening the

banks as quickly as possible, it may restore confidence among the small depositors and prevent the panic withdrawals from spreading.

Such concerns spurred hundreds of federal bank examiners to descend on Ohio at the weekend in an attempt to contain the crisis, something they still hope to achieve. Several options are being looked at, including the extension of federal deposit insurance coverage to the closed banks, and takeover by either a big money-centre bank or a local bank consortium.

Nevertheless, after almost 48 hours of continuous talks, Governor Celeste told reporters that there had been little progress.

Governor Celeste said he could give no guarantee when the savings banks would reopen to the public.

The 44-year-old Ohio Governor, who has emerged as a central figure in the race to rescue the banks, said: "We are doing everything to get them open as soon as possible." However, he added that the savings banks would reopen only at a point "where we have confidence that they can command the confidence of depositors."

Among the principal developments at the weekend:

• About 200 federal bank examiners arrived in Ohio to pore over the books of the thrifts to discover

Continued on Page 16

The day the doors stayed shut, Page 14; Flight to quality, Page 15

Mexico to absorb part of public sector debt

BY DAVID GARDNER IN MEXICO CITY

THE MEXICAN Government is to take over part of the domestic and foreign debt of loss-making public sector companies, which in exchange will have to submit to strict monitoring performance.

The Government is also considering an unprecedented scheme to allow the foreign creditors of some public sector companies to convert debt into equity.

Senior Mexican financial officials said the plan to lighten public sector companies' debt burden is part of a wider effort to ensure much stricter controls on public spending and to reduce the country's budget deficit.

The companies affected are likely to include Comisión Federal de Electricidad, the state food production and distribution company, Fertimex, the state fertiliser company, the railways and electricity board, and possibly the Mexico City public transport.

In return for having their debts wholly or partially written off, these companies will be obliged to stick to agreed financing and performance targets. These will be reviewed by inter-ministerial teams every two weeks at director-general level, once a month at under-secretary level and quarterly by the main economic ministers.

The performance criteria will differ from case to case since a company like Comisión is essentially a subsidy window for feeding the poor, while the DDF heavily subsidises Mexico City public transport.

These moves include:

• November's overhaul of the deficit financing system, with the introduction of the public sector borrowing requirement concept and a strengthened role for the Bank of Mexico.

• February's 250m peso (£1.25m) spending cuts and divestiture of 236 non-strategic public sector companies;

• the recent introduction of a so-called "compensation cabinet" controlled by the Treasury, whereby incoming revenues and fiscal transfers to public sector concerns are passed on as net sums, after creditors and suppliers have been paid.

The more tentative scheme to allow foreign creditors to capitalise loans to some public sector companies is likely to inflame nationalist sentiment, which strongly opposes the divestiture programme as well as last year's return of 339 companies to former bank shareholders.

Argentine debt talks, Page 3

Latest in a series of moves to reorganise and tighten public finances which followed September's agreement in principle on a multi-year restructuring of \$4.75bn of Mexico's \$6bn foreign debt.

The size of the public deficit became an issue between Mexico and the IMF in the draw-out negotiations on this year's letter of intent on Mexico's austerity programme, expected to be signed shortly. Last year's deficit is put privately by officials at around 7.4 per cent of GDP, down from 8.7 per cent in 1983, and 10 per cent in 1982, the year of Mexico's financial crisis.

The target in this year's budget was set at 5.1 per cent, against the original target of 5.5 per cent agreed with the Fund.

The debt write-off move complements an existing scheme designed by the Bank of Mexico to protect private dollar debtors from exchange rate fluctuations. It is the

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OVERSEAS NEWS

John Elliott in New Delhi reports on budget reforms

India welcomes tax incentives



Sugayoshi Kurose (center), Director and General Manager of the London branch, with his senior staff members.

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MAJOR CUTS in personal and corporate taxation were introduced at the weekend in India's annual budget, which forecast a near-record budgetary deficit for 1985-86 of Rs 33.49bn (£2.39bn).

The taxation cuts reduce the number of income tax payers in India's 700m population from 4m to 3m by raising the thresholds.

Corporation tax is cut by 10 per cent to 15 per cent at the start of three years of gradual reforms. Wealth tax has been reduced and death duties abolished.

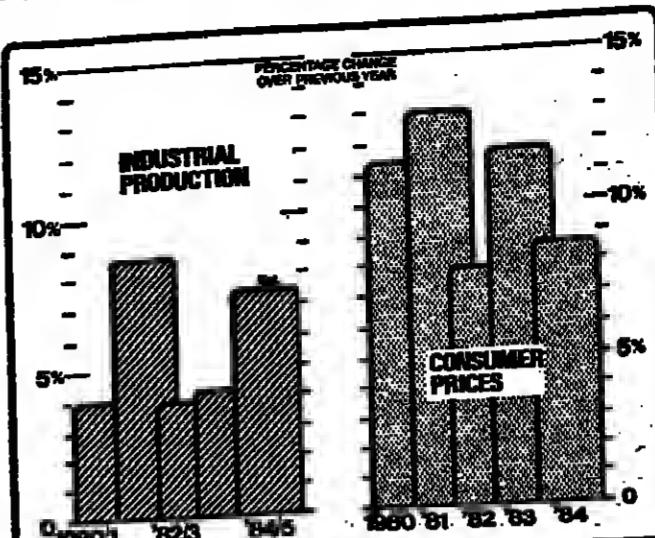
The cuts are partly aimed at encouraging industrial investment and faster growth and at curbing the country's booming black economy by reducing or removing taxation that encourages avoidance.

The measures were widely welcomed yesterday as the most dynamic incentive for change introduced in India for many years, but the size of the budget deficit drew criticism from economists and opposition politicians, who feared it would be inflationary.

Some economists suggested it was larger than would have been allowed by the International Monetary Fund if its SDR 5bn (£5.22bn) arrangement had not been terminated by India last year.

The total forecast for March 1985 to March 1986 is only slightly lower than the current year's record deficit, which is estimated at Rs 33.98bn. This is itself almost twice the Rs 17.73bn envisaged in last year's budget.

Mr S. Venkataramanan, per-



manent secretary in the finance ministry, yesterday said that neither the deficit nor the overall budget would have an inflationary impact. The planned deficit was "within manageable limits".

In his budget speech on Saturday evening, Mr Vasant P. Singh, Finance Minister, admitted the deficit for the past year was "higher than ideally I would have liked". It had been mainly caused by state governments' financial problems, public sector losses and increased defence expenditure.

He was glad it had been absorbed by the economy "without any impact on prices". The deficit for the coming year

would have to be curtailed.

But he hinted at a possible slight relaxation in the stern attitude of the Indian finance ministry, saying: "It may be said that anyone who lives within his means suffers from lack of imagination. Not that I lack imagination, but I do not intend to let it run riot."

This is the first budget introduced since Mr Rajiv Gandhi became Prime Minister. Politicians believe that it shows his Government has decided to use India's strong short-term economic base to build new policies and growth.

Inflation has been brought under control: wholesale prices

were rising at an annual rate of 5.2 per cent last month com-

pared with 10 per cent a year earlier, and consumer prices were 4.4 per cent higher compared with 13.7 per cent.

The overall growth in national income in 1984-85 is expected to be about 4 per cent and foreign reserves are increasing.

"On the whole, the economy is functioning well," Mr Singh told the Indian parliament.

Despite a shortage of funds for investment in the country's seventh five-year plan, which started this summer, the budget provides for expenditure of Rs 76.8bn on defence. This dominates the budget: it is only 7 per cent higher than the actual expenditure this year but is 13 per cent higher than the Rs 66bn included in last year's budget.

The main hindrance to measure which has caused wide spread surprise, is an increase in the minimum duty on crude petroleum to Rs 300 a metric tonne, up from Rs 100 introduced a year ago. A basic customs duty of 10 per cent was also introduced on petrol.

This will raise an extra Rs 10bn a year and shows that the Government is cashing in on its rapidly-increasing domestic oil production to help balance its budget. Oil production increased by 18m tonnes in the past five years and is expected to exceed 20m tonnes this year.

Mr Singh, referring to the Government's attack on the black economy, said: "Those who continue to indulge in tax evasion or other economic offences will do so at their own peril."

Boost for Pretoria-Maputo pact

BY ANTHONY ROBINSON IN JOHANNESBURG

THE Nkomati accord signed between South Africa and Mozambique a year ago appears to have taken on a new lease of life following high level talks between the two sides.

At a press conference in Pretoria over the weekend Mr P. W. Botha, the South African Minister of Foreign Affairs, re-

peated that both governments had decided to recruit armed security guards to protect the power lines between Cabo Basa and South Africa as well as rail and other communication links from attacks by Mozambique National Resistance (MNR) armed bands.

The guards would not be recruited by the governments but by the Electricity Corporation and other commercial bodies.

Mr Botha said there was no question of either South Africa

UN forces being involved and added that Mozambique had not requested the use of South African forces for security either.

Mr Botha said Mozambique

accepted denials of any lingering South African official support for the MNR. He revealed details of criminal bands and what he termed "an international web of businessmen and financiers" who were financing the MNR.

Two of the counterfeitors had escaped to a foreign country and South Africa would be seeking their extradition, he said.

Mr Botha revealed that South Africa had set up a network of radar stations along the border with Mozambique to monitor illegal low-flying aircraft and had offered a patrol boat to monitor the sea approaches. He said about 12 members of the South African armed forces who had been found to have connections with the MNR had been sacked.

Meanwhile, in Mozambique, the anniversary of the Nkomati Accord was marked by a power blackout in the capital Maputo as MNR bands again succeeded in blowing up the power lines bringing electricity from South Africa.

Mubarak to meet Hussein today

BY TONY WALKER IN CAIRO

PRESIDENT Hosni Mubarak of Egypt died to Jordan this morning—less than 48 hours after returning to Cairo from the U.S. and Europe to report to King Hussein on his visit to Washington and to discuss ways of moving forward their attempts to renew the Middle East peace process.

Mr Mubarak arrived back in Egypt on Saturday from inconclusive talks with President Ronald Reagan and brief visits to several European capitals including London where he met Mrs Margaret Thatcher, Britain's Prime Minister.

The Egyptian leader, who is

trying to revive the stalled peace process in co-operation

with King Hussein, proposed

last month that as a first stage,

there should be direct discussions between the U.S. and a

Joint Jordanian-Palestinian Lib-

eration Organisation delegation.

Mr Mubarak initially sug-

gested that the joint Arab dele-

Two Israeli soldiers were killed and five others wounded when an Israeli

Army patrol came under fire near the village of Jibchit, south-west of Nabatiyeh, in Southern Lebanon yesterday, wrote Lyn Richardson in Tel Aviv.

At the weekend, Israeli forces raided villages in Southern Lebanon, searching for weapons, demolishing houses and arresting residents.

gation need not include members of the PLO, but subsequently backed away from that position.

King Hussein, after a meeting with Mr Mubarak at Hurghada on the Red Sea on March 6, gave lukewarm endorsement to the Egyptian initiative.

On February 11, King Hussein reached an accord with Mr Yassir Arafat, chairman of the

PLO, on a negotiating strategy for resolving the Arab-Israeli conflict.

The accord calls for an international conference on the Middle East and for a settlement based on United Nations and Security Council resolutions and plans put forward by Arab summits.

The Egyptian President, on his return at the weekend, dismissed suggestions that his visit to Washington had been a failure.

"We cannot say the American reaction was negative or positive," he declared.

While in the U.S. he had described the Administration's approach as "defeatist".

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WORLD TRADE NEWS

President Alfonsin hopes to see renewed investment in his country, Jimmy Burns writes

Argentina aims to boost trade with U.S.

PRESIDENT Raul Alfonsin of Argentina begins a six-day official visit to Washington today aimed principally at improving trade and political relations between his country and what, during the Falklands war, became for many Argentines the "enemy".

Government officials have gone out of their way to stress the importance of the visit, as it comes at a time when Argentina's nascent democracy is still desperately in need of trust.

It is the first official visit to the U.S. by an Argentine leader since the 1970s visit of President Arturo Frondizi.

President Alfonsin will not stay away from such thorny issues as Central America, the Falklands, foreign debt and nuclear policy.

It is hoped to see a renaissance in U.S. interest in investment in the resource-rich but economically troubled South American nation.

The confirmation last week that ITT's Argentine subsidiary Standard Electric was planning to withdraw from the domestic market has come as a sharp reminder of the enormous difficulties facing potential U.S. investors trying to maintain a minimum level of profitability in Argentina's economic climate. With a turnover of some \$66m (£50m) and a workforce of 1,400, Standard Electric Argentina had partly fallen foul of the more advanced tech-

nology offered locally by Siemens of Germany and NEC of Japan. But it had also suffered from price controls and a persistently high inflation rate.

To many observers, the news that Standard Electric could be pulling out is an ominous echo of the earlier withdrawal of General Motors from the Argentine car market.

Investment code

The demise of the local subsidiary of the U.S. motor company in 1979 suggested that, for all the public relations exercised by the then military regime, the investment climate was not as bright as it seemed.

Theoretically, Argentina has a generously liberal foreign investment code which has been essentially untouched for years. This is designed to discriminate against foreign capital except at times of foreign exchange shortages, like the present, when companies are advised to repatriate profits in bonds.

In practice, however, U.S. company officials complain that the new democratic government has not adequately defined the rules of the game.

"The political climate here is still neutral, and we continue to get a positive message," commented Sr Federico Dodds, the president of the American Chamber of Commerce in Argentina.

ARGENTINE/U.S. TRADE STATISTICS (\$m)

Exports to U.S.	% of total
1980 696	8.7
1981 843	9.2
1982 1,007	11.2
1983 755	9.4
1984 960	—
Imports from U.S.	
1980 2,363	22.4
1981 2,073	22.0
1982 1,160	21.6
1983 973	21.4
1984 1,047	—

Source: U.S. Chamber of Commerce in Argentina

recent years, U.S. shipments on a value basis have slipped steadily from \$3.3bn in 1980 to \$1.04bn last year. Argentine exports have been more turbulent, standing at \$606m in 1980, rising to \$1bn in 1981, falling sharply in 1982 then recovering to \$800m last year.

Despite the formation last year of a binational joint trade commission, Argentines share the common Latin American complaint that U.S. protectionism is setting back their export opportunities.

U.S. business sectors claim that U.S.-Argentine trade continues to be distorted in Argentina's favour because of high local tariffs.

Import curbs

Nevertheless, an increasing number of Argentine-based U.S. companies have managed to get round local import restrictions by dealing directly with other Latin American affiliates, and trading with the preferential quotas provided under the auspices of the Association for Latin American Integration.

Argentine steel, textile, and leather have been among the leading Argentine exports affected by U.S. quotas in recent months. But agriculture remains one of the most sensitive areas governing the trade relationship and is a high priority for discussion during Sr Alfonsin's visit.

The two countries have had a varied trade relationship in recent years. U.S. shipments on a value basis have slipped steadily from \$3.3bn in 1980 to \$1.04bn last year. Argentine exports have been more turbulent, standing at \$606m in 1980, rising to \$1bn in 1981, falling sharply in 1982 then recovering to \$800m last year.

The Argentines are anxious

U.S. over grain products and want to reach some as-yet unspecified "comprehensive" compromise arrangement on subsidies.

But U.S. farmers earlier this year were presented with an unusual situation when Cargill, a leading shipper of American grain, purchased Argentine wheat for import to U.S. flour mills.

The move according to some observers, was likely to stimulate action by the Reagan Administration aimed at making U.S. grain export more competitive on the world market, to the detriment of Buenos Aires.

Most exports are another area where the Argentines are seeking greater "understanding" from the U.S. As a result of continued protectionism by the EEC and the loss this year of the profitable Soviet market to a more competitive Brazil, Argentina is once again looking for greater access to the American market.

But so far, there seems to be little likelihood of Argentine meat exporters getting round the tough U.S. health standards with anything but boiled meat.

There is a disposition in Brussels to see Japan as a stalking horse for the U.S., which is especially keen to see Gatt disciplines brought to bear on services trade and high-technology commerce.

The EEC has already stalled a Japanese move to have a high-level meeting of preparation for a new round next July, with a view to starting negotiations early next year, which would suit the Reagan Administration.

Generally, the EEC is approaching the whole matter cautiously, not least because of divisions in its own ranks. The Commission has already urged on trade Ministers a list of conditions to be met by the International trading community before a negotiating round takes place.

These include agreement on an agenda which covers not only the sort of topics which interest the U.S., but also older issues such as import safeguards. On this point, Japan is agreed. Both sides need the for careful preparation.

But Mr de Clercq last week indicated that Japan should make certain its export policies are the same as its main trading partners — presumably meaning it should not target exports in specific sectors. This should be a condition for a new trade round.

This reflection of a more generally widespread irritation with Japan's surplus on its trade suggests that Mr Abe's appeal may have a limited effect on the trade Ministers.

On the dry cargo scene,

Denholm Coates reported that rates had shown some improvement on the Atlantic for Panamax-size ships (those able to go through the Panama Canal).

The grain rate from the U.S. Gulf to Continental Europe remained at around \$9.50 a ton, but the rates to Japan was firm at \$15.75.

This improvement for large ships reflects a lack of such vessels available for the Atlantic as a result of unbroken Soviet chartering as part of the Russian grain import programme.

In the Pacific area, Panamax levels were tending to drop.

Japan bid to influence EEC over Gatt talks

By Paul Cheeseright in Brussels

THE JAPANESE Government has appealed to the EEC to throw its weight behind a new round of trade liberalisation talks at the General Agreement on Tariffs and Trade.

A letter from Mr Shintaro Abe, Japan's Foreign Minister, was delivered to Paris last week for talks on the purchase, due to make in coming months amid signs that the Elysee Palace is placing considerable weight on steering negotiations through.

The move is designed to influence the attitude of Community Trade Ministers who meet tomorrow to define their attitude to a new Gatt round, which is being pushed strongly by Japan and the U.S.

Mr Abe's appeal was couched in general terms, stressing the need for political commitment to a new round to reinforce the liberal trading system and emphasising the Community's influence over the attitude of other countries.

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Denholm Coates reported that rates had shown some improvement on the Atlantic for Panamax-size ships (those able to go through the Panama Canal).

The grain rate from the U.S. Gulf to Continental Europe remained at around \$9.50 a ton, but the rates to Japan was firm at \$15.75.

This improvement for large ships reflects a lack of such vessels available for the Atlantic as a result of unbroken Soviet chartering as part of the Russian grain import programme.

In the Pacific area, Panamax levels were tending to drop.

U.S. concern over French nuclear-plant talks with Israelis

BY DAVID HOUSEGO AND DAVID MARSH IN PARIS

FRANCE is likely to run into U.S. opposition over a possible sale of a nuclear power station to Israel in a deal which could be worth \$600m (£2.7bn).

Israeli diplomats said after M Shahal's visit last week during which he saw M Laurent Fabius, the French Prime Minister, that some advance had been made over the N-pilot order. An Israeli diplomat said Israel was seeking credit terms "as generous as possible".

The U.S. is wary watching the Franco-Israeli negotiations. Agreement on a sale would counter U.S. efforts to ban sales by Western suppliers of nuclear equipment to countries which do not allow full international inspection of their nuclear industries to assure non-military use.

Israel, which has not agreed to the non-proliferation treaty, has never carried out a nuclear explosion or proclaimed openly weapons-making ability.

The U.S. however, believes that the country probably since the 1970s has had the capacity to build a small nuclear arsenal, using plutonium produced from the previous French-supplied reactor at Dimona, which has been operating since 1963.

The idea of supplying a nuclear plant to Israel was first discussed when President Francois Mitterrand paid a state visit to Israel in 1982.

Negotiations were pursued when M Shimon Peres, the Israeli Prime Minister, visited Paris at the end of last year. Ironically, M Peres, as director-general of the Defence Ministry, played a key role in securing French agreement on the Dimona reactor.

UK ECONOMIC INDICATORS

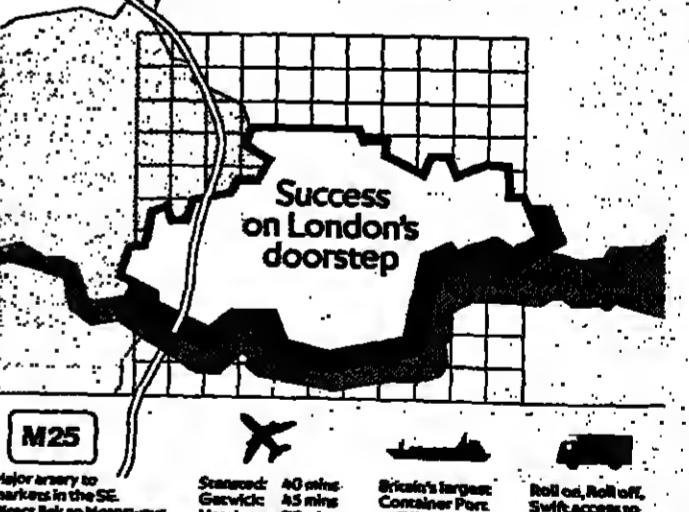
	INDUSTRIAL PRODUCTION			
	(1980 = 100)	% change over previous year	% change over previous year	% change over previous year
U.K.	Jan '85	Dec '84	Nov '84	Jan '84
	164.5	145.9	138.5	+ 5.1
W. Germany	Dec '84	Nov '84	Oct '84	Dec '83
	100.2	102.3	102.4	+ 0.5
France	100.9	101.7	102.9	+ 0.7
	97.6	95.0	93.7	+ 4.2
Netherlands	108.4	101.7	101.7	+ 2.8
	103.4	103.3	102.9	+ 1.2
Japan	Nov '84	Oct '84	Sept '84	Nov '83
	126.7	126.2	116.3	+ 18.7
Belgium	102.9	103.0	107.2	+ 8.1

Source (except U.S.): Eurostat

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UK NEWS

Tough budget will limit scope for tax cuts

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A TOUGH budget emphasising the need to control inflation and hit financial targets will be unveiled by Mr Nigel Lawson, the Chancellor of the Exchequer, tomorrow.

His plans will be based on a comparatively small overall tax cut and will make no concession at all to those who have urged a "budget for jobs" at the expense of inflation targets.

Instead, Mr Lawson is likely to emphasise the need for moderate wage settlements to make room for higher employment, while announcing a series of measures to increase incentives and expand job-creating schemes.

His overall scope for tax cutting is likely to be put at less than the \$1.5bn foreshadowed in his November autumn statement, even though Treasury estimates have suggested that he could have room for an overall adjustment of about £2bn.

However, one of Mr Lawson's priorities will be to convince the financial markets that he will be able to hit his borrowing target next year, even if there are unforeseen contingencies. This target will be set at close to £75m. As Mr Lawson will point out, this represents a considerable tightening compared with the expected £9.5bn to £10bn this year (1984-85).

Although his general view of the

economy will be optimistic, Mr Lawson is likely to say that his scope for tax cuts this year has been limited by:

- The continuing cost of the miners' strike, which may add up to £500m to public borrowing in 1985-86;

- Uncertainties about oil prices and the dollar: a sharp fall of the dollar could greatly reduce government revenues from the North Sea; • Increasing government debt interest, partly as a result of the rise in UK interest rates at the turn of the year, and the extra borrowing to cover the costs of the miners' strike;

- Acceleration of the inflation rate this spring which will mean that pensions and other benefits will rise by more than the Treasury was expecting before Christmas. The May inflation rate could reach 5% to 5.5% per cent compared with the Treasury's November forecast of 4% per cent. This reflects the slide in sterling and the rise in interest rates in January.

It is likely that the Chancellor will increase his scope for reducing the burden of income and possibly of capital taxes, by some extension of the coverage of VAT and possibly a small levy on pension funds. The impact of these revenue-raising ideas is likely to be relatively small, although his general view of the

however. They may have been ruled out altogether in response to political pressures.

A major shift from direct to indirect taxation can be ruled out, partly because of Mr Lawson's anxiety about future inflation.

However, the Chancellor will probably sketch out his ambitions for tax cuts and tax reform in future years. These could be substantial if public spending and borrowing – and inflation – can be controlled.

This year, the main emphasis is likely to be on raising income tax allowances and thresholds by more than the rate of inflation. They will probably go up by 10 per cent with perhaps a similar rise in the child benefit.

Drink and tobacco duties are likely to go up by last year's inflation rate of 4% per cent with tobacco duties rising perhaps a little more.

Mr Lawson is certain to be cautious about raising any taxes which could feed through into this year's inflation rate. His forecast is likely to show inflation at 5 per cent by the end of the year, compared with his 4% per cent forecast made in November. His estimate of economic growth is likely to be put at 3% per cent for this year, of which 1 percentage point represents recovery from the miners' strike.

SHOP-FLOOR representatives of 140,000 Ford workers in 18 countries agreed yesterday to worldwide support in the event of any plant being in dispute with its local management.

Mr Bernie Passingham, chairman of the first Ford world workers' conference, held in Liverpool, said he was confident that all plants would act should Ford try to close a factory in Europe on the ground of

overcapacity. He said: "We have agreed that when our colleagues are in dispute we will not allow Ford to increase or substitute production elsewhere or to import substitute vehicles or parts."

There would be concerted pressure on the company to make agreements on the amount of domestic content in a car, Mr Passingham added, and there would be an intensified campaign to reduce working hours worldwide.

The conference agreed to set up close links between Ford plants in different countries, such as between Ford factories in Bridgend and Valencia, Halewood and Saarlouis, and Cologne and its U.S. equivalent.

All unions were represented at the conference, including those for staff. Mr Passingham said his own union, the Transport and General Workers, welcomed the developments.

unions with international reports on Ford activities.

Delegates also agreed to form a "provisional workers' sub-committee on Europe", which will meet regularly during the next year and report to the next world workers' conference, which organisers hope to see held in 1986.

Mr Passingham, secretary of the Ford UK conveners' committee, said shop-floor support for international embargoes had been demonstrated when IG Metall, the West German union, had been in dispute over working hours. Ford had tried to import substitute parts from South Africa into the UK and the workers had refused to use them.

"Obviously that will happen increasingly as they try to do it again," Mr Passingham said. "I am not saying it will happen overnight, but we have laid the foundations."

The unions did not accept that there was overcapacity, especially since Nissan could see a potential for 200,000 extra cars by building in Britain.

Area totals will vary widely and have still to be produced. Some directors believe, however, that the cumulative lists of closures completed or planned in the next year could amount to more job losses, perhaps twice as many as the 20,000 mooted in the plans announced on

March 8 last year to cut 4m tonnes of capacity. Those plans helped to trigger the year-long strike.

Up to 40,000 jobs may go in reorganisation of coalfields

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE NATIONAL Coal Board (NCB) has told its area directors to cut back hard on manpower in the next financial year. Some directors believe that, as a result, as many as 40,000 jobs could be lost in the next 12 months.

At the same time plans to move many of the NCB's functions and staff from London to a new national centre in Nottinghamshire are expected to be approved by a board meeting later this week, with the appointment of new directors to the most senior posts directly below the board.

The board also expects to begin talks with all three mining unions reasonably soon, as the overtime ban – the maintenance of which prohibits normal working – continues to crumble.

These cuts, once implemented, would be effected if possible by means of voluntary redundancies. They would involve substantial reorganisation and redeployment of mineworkers in those areas where numbers of mines will close. Miners who wish to stay in the industry and well over 20,000 of the 180,000 miners indicated during the strike they wished to leave – would be required to move to new pits with a secure future.

At least 20 pits nationwide are on area directors' immediate lists for

Secret fuel supply for steel

British Steel Corporation survived the year-long miners' strike partly with the help of secret coal shipments from Australia. These shipments, which passed through the Netherlands and Belgium in order to disguise their origin, were made in spite of the policy of Australian transport workers to prevent coking coal deliveries being dispatched to the UK, according to the EC International Coal Report. Much of the coal entered the UK clandestinely as Dutch coal – although no mines operate in the Netherlands.

Shipments from Australia to the Netherlands and Belgium rose substantially last year with the Dutch taking 2.2m tonnes compared with 664,247 tonnes in 1983. The only blast furnace operator in the Netherlands, Dutch steel producer Hoogovens, claims that it purchased no more than 925,000 tonnes.

closure. The fate of the three heavily loss-making pits which make up the Kent coalfield is uncertain, but they are unlikely to survive unscathed.

There is, however, confusion about the mechanism for closing pits where the union disputes closure. The agreement reached between the NCB and the pit deputies' union, National, last October, lays down that all pits must go to a revised procedure modified to exclude an independent element – but the National Union of Mineworkers is not party to this agreement and cannot, under the board's edict, enter into talks until the overtime ban is taken off.

'Buy British' test case on N. Sea contracts

BY IAN HARGREAVES

A ROW over the Government's "Buy British" policies for the North Sea oil-supply industry is taking place around Shell's plans for the £200m development of its Gannet and Kittiwake fields.

"We have always been considered British in the past but now they have switched the rules in the middle of the game," said one senior executive from a U.S.-owned company.

The QSO would not comment on the Gannet-Kittiwake negotiations, but officials point to the ninth round procurement criteria as a relevant background to the case even though the fields were discovered several years ago.

Shell said it would be awarding four separate design contracts for the fields, worth around £15m in total, but would not comment on the prospects for individual bidders.

John Brown, one of the UK companies believed to have benefited from the QSO's intervention, confirmed that it had bid for some of the design work. Other bidders are thought to include Bechtel, Fluor, Foster Wheeler, Worley, Engineering and W.S. Atkins.

Bechtel declined to comment on the negotiations, but the company is typical of the large U.S. offshore engineering companies which are suffering a serious hiatus of work in the UK. The drilling boom stimulated by the 1983 budget has not yet worked through to become a field development boom.

Bechtel's workforce in the UK has fallen from over 2,500 in 1982 to 1,000 at present. Worldwide, the group's workforce has fallen from 45,000 to 30,000 in 18 months.

In recent months energy ministers have made it clear that they want the next phase of North Sea development to foster the emergence of free-standing British-owned engineering companies capable of providing an export base when UK oil production runs down later this century.

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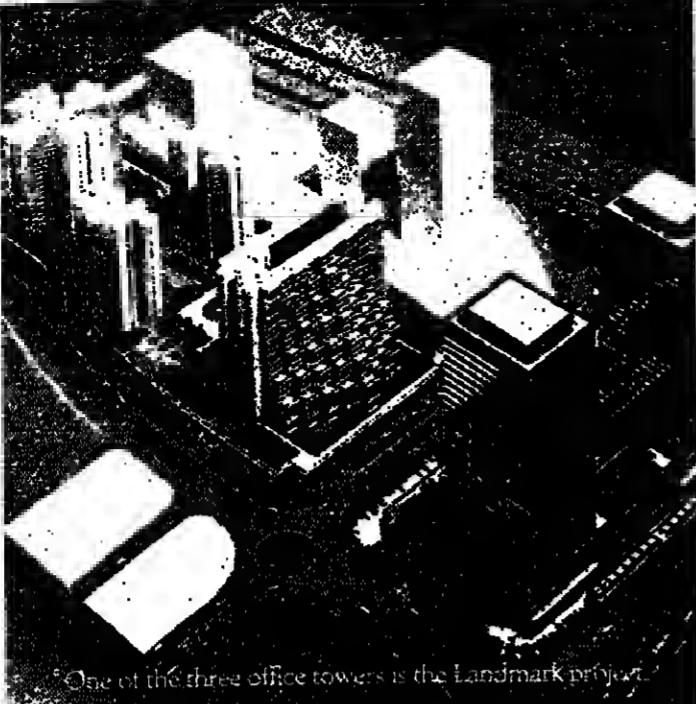
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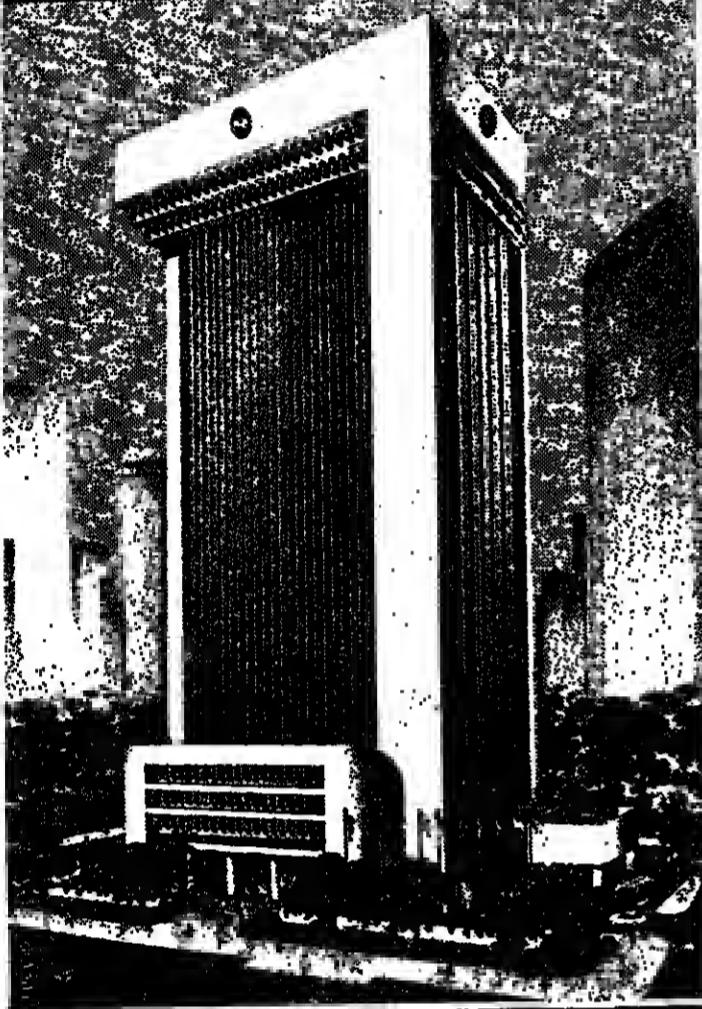
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Debentures are convertible into Common Shares, par value \$1.25 per share (the "Common Shares") of Kidde until the close of business on April 4, 1985, at the rate of \$31.57 for each Common Share.

On February 25, 1985, the reported closing sale price per Common Share on the New York Stock Exchange Composite Tape was \$35.00. Between January 1, 1984 and February 25, 1985, such sale price per Common Share ranged from \$26.25 to \$36.75. As long as the market price of the Common Shares exceeds \$32.08 per share, Debenture holders, upon conversion, will receive Common Shares of Kidde and cash in lieu of fractional shares with a greater market value than the cash which they would receive upon redemption of their Debentures.

Payment of the redemption price will be made by Chemical Bank, New York, as paying agent, or by the other paying agents named in the Debentures, upon presentation and surrender of the Debentures to be redeemed with all coupons maturing after April 4, 1985. No interest shall accrue on the Debentures on and after such redemption date.

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Holders of the Debentures presenting Debentures for redemption to the New York paying agent will be required to comply with the Interest and Dividend Tax Compliance Act of 1983 on or before the date of such presentation.

UK NEWS

State shipyard poised to win £45m contract

BY ANDREW FISHER, SHIPPING CORRESPONDENT

BRITISH SHIPBUILDERS is on the verge of winning one of its biggest merchant ship orders: a £25m heavy-lift crane vessel to be built by the successful Sunderland Shipbuilders subsidiary for a UK owner.

The order, to be placed by International Transport Management (ITM) of Middlesbrough, might be announced this week. It would be bigger than the £45m contract recently won by Govan on the Clyde to build a big North Sea ferry.

The Sunderland yard, currently building two sophisticated offshore support vessels for Stena Line of Sweden worth just over £30m each, hopes also to convert an option for a third such ship into a firm order.

The expected contract from the privately owned ITM, which caused a furore two years ago when it ordered a £10m cable-laying ship from South Korea, would bring state-owned BS's merchant order tally so far in 1985 to nearly £170m.

That is the policy that Mr Graham Day, BS chairman since au-

tumn 1983, has been pursuing in the face of the prolonged crisis in world shipbuilding. He is seeking to bring down the group's heavy losses.

The new ITM crane-ship will have special computerised dynamic positioning equipment to make it as versatile as possible for offshore use in deep and shallow waters, Mr Duffield said.

ITM, set up in 1976 and half-owned by Mr Duffield, an accountant who previously worked on Vickers's engineering side at Barrow-in-Furness, operates offshore vessels, rigs, crane and cable ships, and has a £30m turnover.

The latest surge of merchant orders at BS should help the group to reach its goal of break-even in a few years' time after trading losses of a record £16m in the financial year to March 31, 1984, and an expected £5m in the year about to end.

A glimpse of daylight.

Page 15

Employers concerned about pay levels

By Michael Cassell

NO PAY explosion has occurred in UK industry during the present bargaining round but pay rates are still rising faster than in most other industrialised nations, according to the Confederation of British Industry, the employers' organisation.

The CBI in its latest employment affairs report expresses continuing concern about the level of earnings and points out that, at the same time, the UK's rate of growth in productivity has slowed sharply, to lag behind other competing countries.

The CBI says that unfavourable trends in the UK's international cost competitiveness have been dwarfed by the exceptional weakness of sterling against the US dollar but emphasises that its performance is still at historically poor levels when compared with almost every other leading industrial nation. The underlying trends, it says, remain "extremely worrying".

The confederation adds: "In any event, relying on a depreciating currency provides no satisfactory or longer-term answer to a failure to match, and then improve on, the cost performance of other countries."

Information collected by the CBI shows that most pay settlements reached in December ranged from 4.5 per cent to 7.5 per cent, in manufacturing and private services. An inability to increase prices, also low profits, remain the strongest felt downward pressure in manufacturing-sector pay negotiations, with the cost of living the most widely quoted upward pressure.

The CBI reports that concessions on working time remain at historically low levels, with more than nine in ten manufacturing settlements showing no change in the length of the basic working week.

According to the CBI, the increase in earnings in manufacturing industry averaged 8.5 per cent in 1984, compared with 6.5 per cent in France, 4 per cent in Japan and the U.S. and 3.5 per cent in West Germany. While UK productivity growth in 1984 was less than half the previous year's level - at 2.5 per cent - the figure reached 10 per cent in Japan, 7.5 per cent in France, 6 per cent in West Germany and 3.5 per cent in the U.S.

Pre-budget equity boom for property developers

BY WILLIAM DAWKINS

INVESTORS appear to be rushing to take advantage before tomorrow's budget of the current wave of property companies offering equity under the Business Expansion Scheme's (BES) tax incentives.

Eight such ventures reported last week that they had beaten their minimum subscription level. Mr John Dowdell of Chancery Securities, which by Friday had raised just over £500,000 for Grosvenor Terrace Developments, as against a minimum subscription of £400,000, said: "Applications are coming in faster than we can record them."

One property venture, Lockton Developments, had to issue an extra £2.5m worth of shares to meet investors' demand. Originally, Lockton was seeking to raise a maximum of £7.5m.

Mr William Wallis of Guinness Mahon, the merchant bank sponsoring Lockton's offer for subscription, said: "The tax relief has obviously been a factor. People have tended to like investing in something they can see rather than going into a pooled fund."

Fears that the Chancellor might exclude property developers from the BES tomorrow are also believed to have contributed to the rush of property ventures raising BES equity.

Palmersoo Property Developments, which by the end of last week had raised £5m as against a £500,000 minimum subscription, is offering a beat-the-budget service for last-minute investors. Prospective will be available throughout the country today at the offices of Savills, the surveyors, and chartered accountant Neville Russell-Couriers will take application forms to London, where they will be processed by the licensed dealers sponsoring the issue, Lancashire & Yorkshire Investment Management, before the Chancellor speaks.

The other property-related BES companies to have reported that they beat their minimum targets last week include Great Gable, Smithfield Developments, Historic City Developments, St Giles Construction and Lincourt Retirement Homes.

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Beneficial Trust Ltd.	14%	R. Raphael & Sons	14%
Brit. Bank of Mid. East	14%	P. S. Reffson	14%
Brown Shipley	14%	Roxburgh Guarantee	14%
CL Bank Nederland	14%	Royal Bank of Scotland	14%
Canada Permanent Trust	14%	Royal Trust Co. Canada	14%
Carreras	14%	Standard Chartered	14%
Cedar Holdings	14%	Tide Dev. Bank	14%
Charterhouse Jephcott	14%	TCB	14%
Choulartons**	14%	Trustee Savings Bank	14%
Citibank NA	14%	United Bank of Kuwait	14%
Citibank Savings	14%	Westpac Banking Corp.	14%
Clydesdale Bank	14%	Whiteaway Laidlaw	14%
C. E. Coates & Co. Ltd.	14%	Williams & Glyn's	14%
Comm. Bk. N. East	14%	Wintrops Secs. Ltd.	14%
Consolidated Credits	14%	Yorkshire Bank	14%
Co-operative Bank	14%	Members of the Accepting Houses Committee	14%
The Cyprus Popular Bk.	14%	7-day deposits 11%, 1 month deposits 11.75%, 3 months 12%, 6 months 12.5%, 12 months 13.25%.	14%
Dunbar & Co. Ltd.	14%	Call deposits £1,000 and over 11%.	14%
Duncan Lawrie	14%	21-day deposits over £1,000 12.5%.	14%
E. T. Trust	14%	Mortgage base rate.	14%
Exeter Trust Ltd.	14%	Demand deposits 11%.	14%
First Nat. & Co. Corp.	14%	See Provincial Trust Ltd.	14%
First Nat. Sec. & Co.	14%		
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UK NEWS

SCRAMBLE TO COMPLETE EQUIPMENT DEALS WORTH HUNDREDS OF MILLIONS OF POUNDS

Rush to beat capital allowances squeeze

BY ANDREW TAYLOR

BRITISH COMPANIES have been rushing to complete hundreds of millions of pounds worth of capital investment in plant and equipment in order to qualify for tax allowances which are due to be cut by a third from April 1.

The changes stem from the budget last year. First year capital allowances, due to be replaced by new arrangements next year will be cut from 75 per cent to 50 per cent at the end of this month.

To sweeten the pill, Mr Nigel Lawson, Chancellor of the Exchequer, said the burden of corporation tax would be cut correspondingly as first year allowances fell away. Next month, for example, corporation tax will be cut from 45 per cent to 40 per cent, falling to 35 per cent by April 1986.

The Chancellor claimed that the transition would have a "neutral effect" on the financial position of companies and that "when the changes have fully worked through, companies will enjoy very substantial reductions in the tax they pay."

The Confederation of British Industry (CBI) has strenuously challenged this assertion, however. It claims that the cash flows of many companies will worsen during the changeover. It also doubts whether there will be long-term benefits.

Mr Charles Burton, deputy director of economics at the CBI, says: "We accept that 100 per cent allowances gave an unfair tax advantage to capital intensive industries turning over plant and equipment on a regular basis. But we do not believe this is the right solution."

He argues that many companies will face higher tax charges for several years until allowances build up sufficiently to offset the loss of substantial first year tax benefits. Most disadvantaged will be companies which work their assets hard and have to replace them regularly.

According to the CBI a company renewing equipment after just two years would have offset only 43.75 per cent of the original cost of the investment against taxable profits.

It would take until the sixth year to write off 80 per cent of the cost.

If inflation is added to the calculation the real rate of depreciation is much longer, the CBI adds. With an inflation rate of 5 per cent a year it would take until the eighth year to write off 80 per cent of the real cost of replacement. At an inflation rate of 10 per cent it would take more than 15 years.

"Many companies will face an unavoidable choice of either slashing their investment plans or running into serious cash problems."

It proposes two main changes to the Chancellor's plans:

- Extend first time allowances for further 12 months and delay implementing the new rules until April 1987;
- Modify the rules so that assets can be depreciated for tax in four years on a straight line basis of 25 per cent per annum instead of spreading allowances over many years on a reducing balance.

Companies which have been engaged in a scramble to complete investment transactions before the April deadline include British Caledonian Airways, the largest UK independent operator. It has been trying to finalise leasing agreements for two wide-bodied jets worth \$100m, while Vauxhall Motors has been pressing to complete financing arrangements for two new paint shops worth about £100m.

Mr Parry Mitchell, chairman of United Leasing, one of Britain's biggest computer leasing companies, says: "We have been frantic busy and expect to be so right up until midnight on March 31. Interest rates on leasing contracts are at present around 4 per cent and are very competitive. These can be expected to rise to between 8 and 9 per cent after the reduction in capital allowances."

This bunching of expenditure, judging by the experience of leasing companies, suggests that manufacturers of plant and equipment should be enjoying a small sales boom. The effect, however, has not been uniform. Some manufacturers also emphasize that increased sales reflect purchases that have been brought forward rather than new business.

Bridgeport Textron, Britain's biggest machine tool manufacturer, making milling machines and machine centres, has reported record sales for February which it partly attributes to the reduction in capital allowances.

Sales of heavy trucks also increased by 21 per cent last month compared with February 1984. Commercial vehicle producers say that the effect of higher capital allowances helped increase demand last month.

Massey Ferguson, one of Britain's largest agricultural equipment suppliers, says that tractor sales after a modest start to the year have risen dramatically in the last three weeks as farmers have realised how little time is left before allowances are cut.

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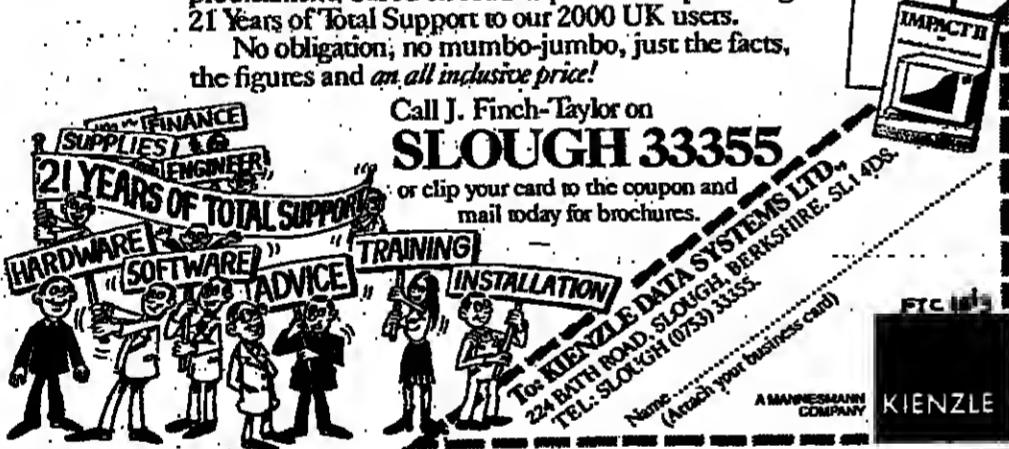
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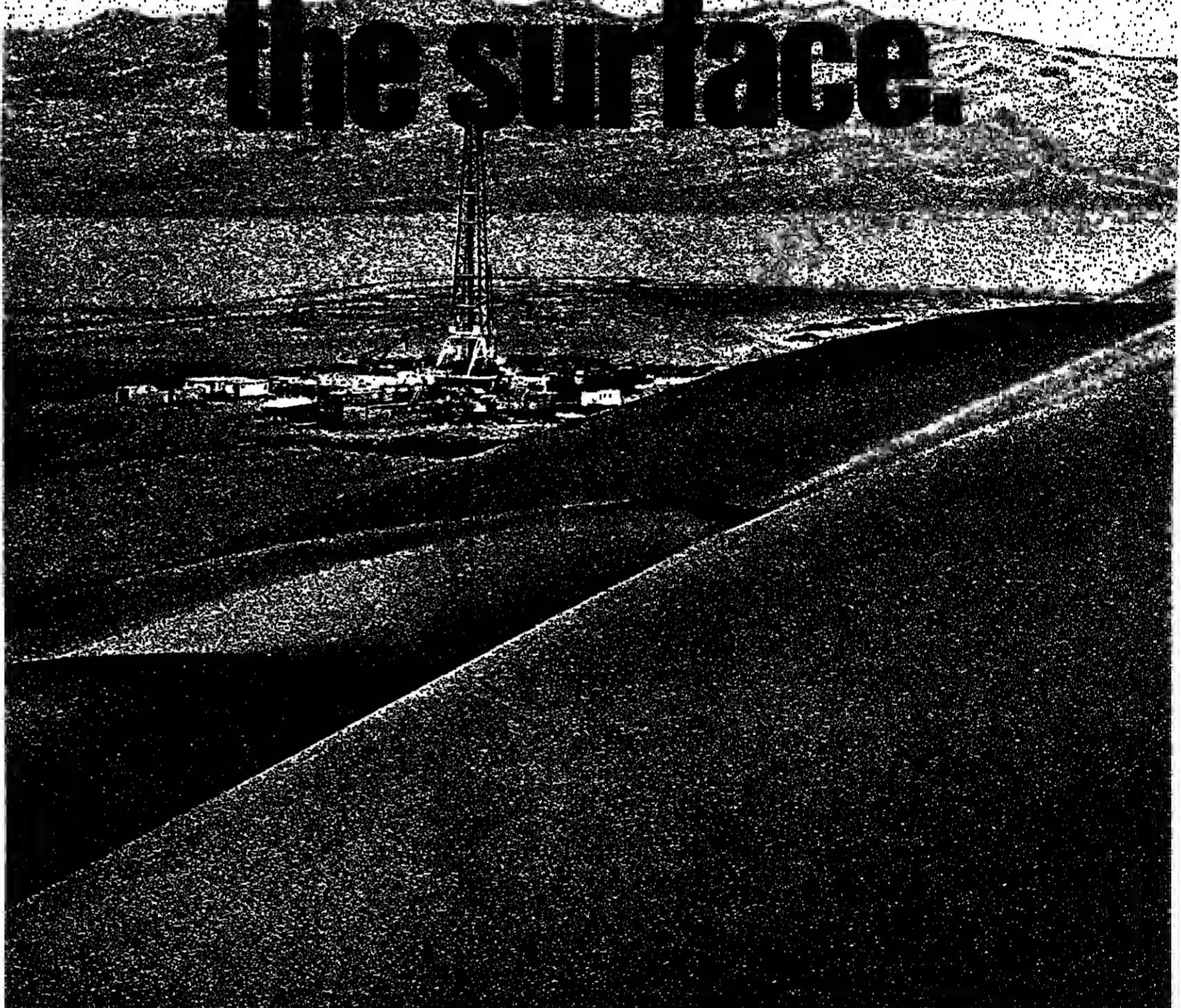
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FT 103

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TECHNOLOGY

AUTOMOTIVE MANUFACTURERS AIM FOR COMPUTER INTEGRATED PRODUCTION

Computers in control of car making

BY GEOFFREY CHARLISH

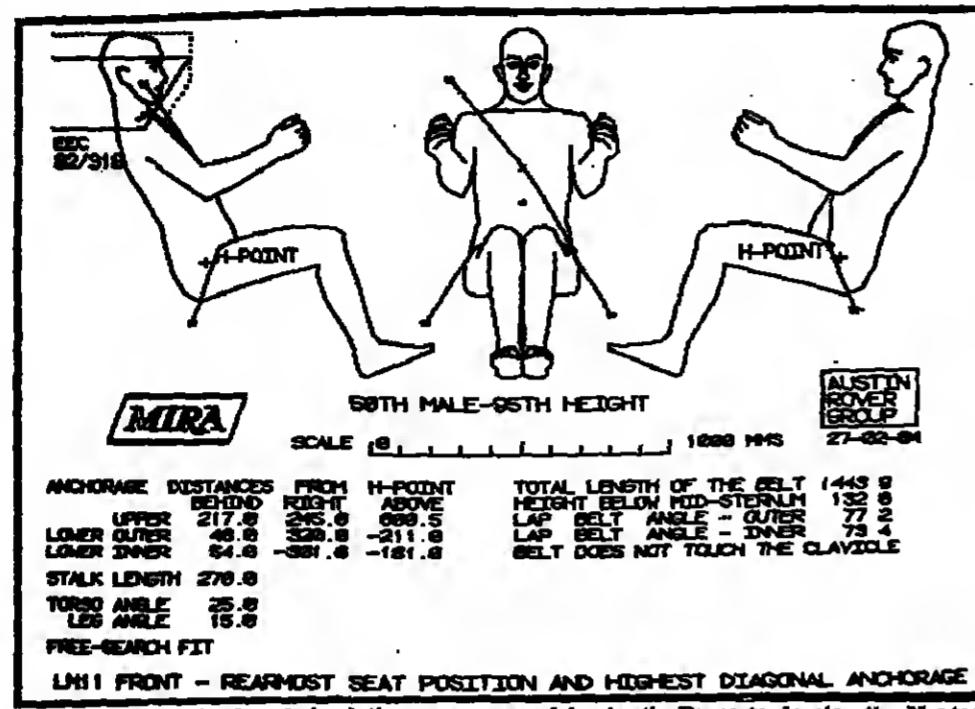
THE automotive industry is now working hard to become one of the first to achieve computer integrated manufacturing (CIM), unifying the use of computers in design, engineering, and the new production techniques such as flexible manufacturing and robotics.

In 1984 alone the industry spent \$340m on computer-aided design, engineering and manufacturing (CAD/CAM) according to market leader Computervision. Between now and 1990, the expenditure is likely to be less than \$1.5bn.

By using screen, keyboard and computer instead of pencil and paper, vehicle engineers can produce higher quality designs more quickly, cutting costs and getting new vehicles to market more rapidly.

CIM uses the important central idea that once the geometric data about an item has been established via CAD, it can be used in other important areas. For example, with additional software and numerical data, the mechanical loading, thermal and vibrational properties of the item can be examined on-screen (CAE).

Similarly, complete knowledge of the part's geometry allows data to be generated for computer-controlled machine tools to make parts automatically (CAM). Most car companies also plan eventually to feed the data to flexible man-



Part of the computer based simulation program used by Austin Rover to develop the Montego seat belt anchorage positions

In 1984 alone, the industry spent \$340m on computer aided design, engineering and manufacturing.

facturing and assembly systems, robots and other advanced manufacturing systems.

But this is still a gleam in the production engineer's eye at the moment. One problem is that the controllers within the various "islands" of automation come from different kinds of manufacturer, use a variety of computers and protocols, and so cannot easily "talk" to each other.

It is a large-scale software problem, but most experts expect CAD to be the nucleus from which integrated automation will grow.

At Austin Rover, computer integration is seen as an opportunity to become more competitive with the larger motor manufacturers by reducing unit to determine the vehicle's costs for medium volume production.

As at Austin Rover designers start with a traditional clay model to allow the new car concept to be seen at or near full size — even though modern CAD systems can produce coloured, 3D solid models on screen. The model is then probed with a co-ordinate measuring machine, which records its shape and dimensions digitally for use in the CAD system. Then, various meetings and the necessary tooling can be derived.

Powertrain, chassis and suspension components, similarly designed by CAD, can be graphically fitted into the shell, obviating a good deal of prototype component fabrication. Component fit is guaranteed by the fact that all the designers are working from the same database.

Using Computervision equipment, Austin Rover (AR) seats "computer mannequins" at the wheel to check space needs and control reaches. The mannequins can be articulated on-screen and can even be made

competitive with the larger motor to "look out of the window" manufacturers by reducing unit to determine the vehicle's costs for medium volume production.

With press tool data taken directly from the CAD surface, detail of the panel, tool design and manufacture costs have been reduced by 30 per cent at AR. Ford is similarly pleased:

"The first tools made totally by CAD CAM were the best ever."

Mr John Saville, CAM systems manager.

Clearly, the industry is taking the "factory of the future" very seriously. Ford, for example, states that by 1990 most of the components in its vehicles will have been designed using computers. It has 1,000 terminals installed, of which 160 are in Europe.

Ford runs two CAD systems in parallel. One, developed in-house, is used for body design and body panel press tooling. Prime Computers has been licenced to sell it. The other, a Computervision system, designs powertrain components.

In addition, GM continues to develop and promote its Manufacturing Automation Protocol (MAP) which allows equipment from many makers to communicate using the International Standards Organisation "open system." More will soon be heard of this in Europe.

CAD-CAM with a view to drawing/data electronic interchange.

The company's manager of supplies planning, Mr Mike Creighton, has told suppliers that "CAD-CAM capability

"could well become mandatory to meet the equality, reliability and productivity objectives of the future."

Like Ford, General Motors has a in-house system for body design via clay. GM subsidiary Bedford Commercial Vehicles also uses an IBM CADAM system for mechanical/electrical component and system design. A total of 100 terminals are in use. Bedford has spent £2m to achieve full integration with the GM international system and with the GM Bus and Truck Group.

Both multinationals are developing sophisticated data communications systems using land line and satellite, allowing exchange of drawings over thousands of miles.

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More will soon be heard of this in Europe.

The significance of such a vaccine is that it is not a particular disease, rather, it is a right that makes it a potential weapon in the treatment of other difficult "enveloped viruses" not least HTLV-3 which causes AIDS. What now remains to be seen is whether a specific vaccine will work.

Prof Morein approached NCI because "it is doing the most advanced work in this field and is most likely to produce speedy results. This is what we're all

An NCI AIDS research project director said this week that

"Prof Morein's technology will probably prove to be a key ingredient in what we're out to do."

The two institutions will share the results of their joint effort. Later this year, they will meet to decide whether this initial experimentation warrants larger-scale work leading to tests on human subjects.

At this point commercial questions would come more directly into play. Prof Morein has filed for patent protection for the iscom technology he has developed. The cancer institute for its part would have automatic title to any new invention that might result from the current experimentation. It would invite bids from industry to produce a vaccine under license, but would also be required to grant a non-exclusive license to the Swedes.

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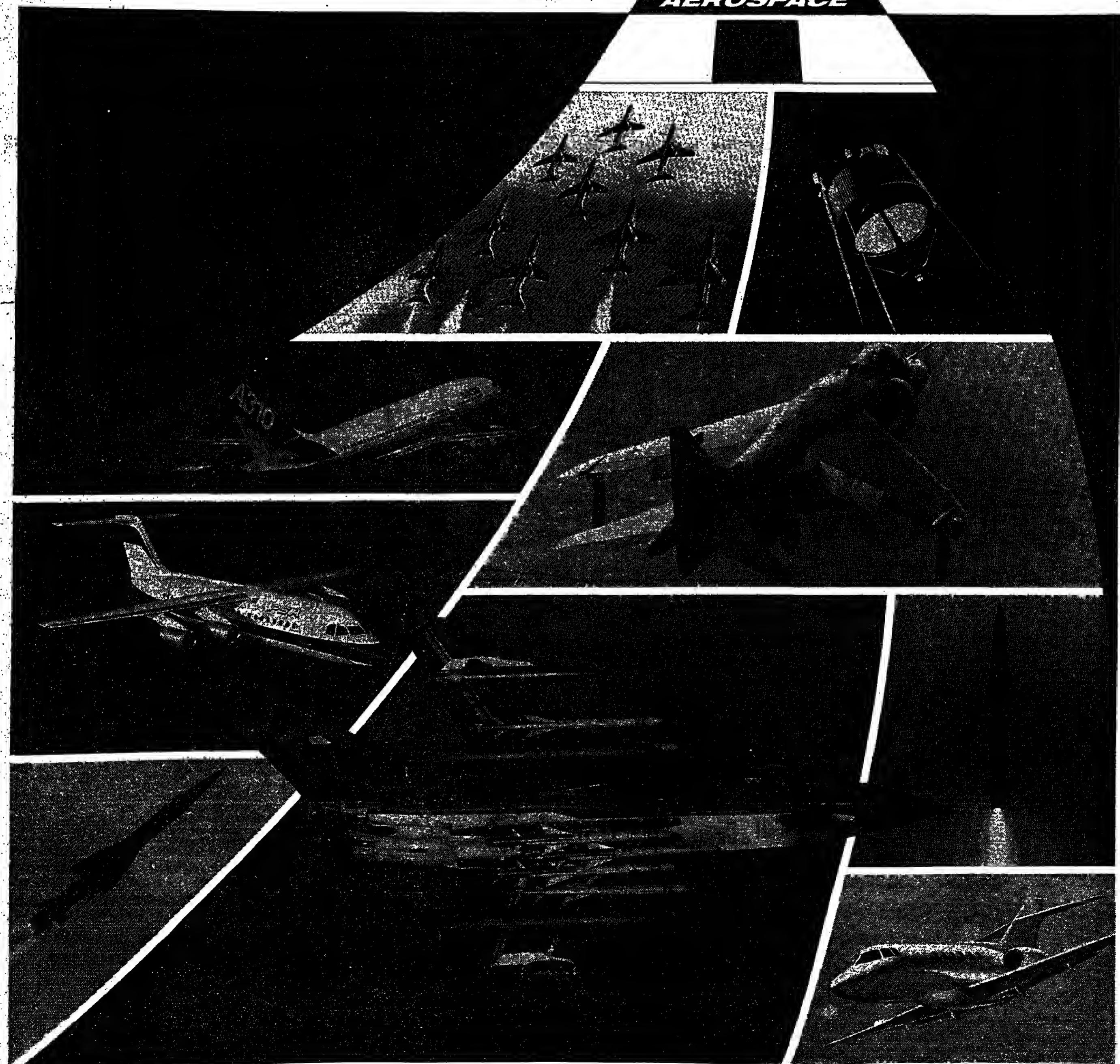
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THE MANAGEMENT PAGE

Caterpillar Tractor

Battered but unbowed

Stewart Fleming on the U.S. group's efforts to adjust to a radically changed climate

JUST FOUR years ago Caterpillar Tractor was attracting such plaudits as "the indisputable world champion of the earth-moving equipment industry." But having since piled up almost \$1bn of losses in three years it is today one of the walking wounded of America's corporate sector.

It is also a company whose fate is hotly debated, not only on Wall Street but also on Capitol Hill. For in the eyes of some observers, Caterpillar has become a symbol of what is alleged to be the progressive erosion of this sector of American manufacturing. It is a sector finding it harder and harder to compete in the face of a super strong dollar which is undermining price competitiveness in domestic and international markets.

But Caterpillar has been battered by more than just a strong dollar and U.S. trade laws—which it now maintains are not protecting it from unfair competition. To a degree, the company shot itself in the foot in the 1970s. Then, it vigorously expanded its U.S. capacity when world market for earth-moving equipment boomed. It was called into a false sense of security concerning its own labour and production costs by both the strength of demand for its products and a weak rather than strong dollar.

Wall Street would today be more confident of Caterpillar regaining earlier levels of profitability were it not for the emergence on the scene of a rival, Japan's Komatsu. This, Caterpillar's officials concede, adds another dimension to the challenge. "We are facing a new competitive threat of greater magnitude than we have ever faced before... no other competitor in our business has ever achieved that breadth of product line and level of efficiency and quality," says the recently retired Caterpillar chairman, Lee Morgan.

His conclusion was underlined starkly recently by Komatsu's announced decision to take the battle into Caterpillar's back yard by opening its own production facilities in Tennessee. Caterpillar now believes that nothing short of a change of corporate culture is needed to secure its long-term future.

Caterpillar's corporate crisis erupted suddenly in 1982. Then, a year after reporting record earnings of \$578m, its reputation as one of the best managed firms in American business was shattered by a \$160m loss. This brought to an abrupt end an unbroken earnings record stretching back 50 years.



Lee Morgan. "A threat of greater magnitude than we have ever faced before"

contributed to its problems.

But there was one bright spot, the company claimed. This was that \$268m of the loss reflected the gains of consolidation and plant closures. On Wall Street this was seen as a clear sign of the acceleration of the company's drive to cut its costs.

Caterpillar says that without these special charges 1982 pre-tax results would have been \$394m better than the 1981 level.

The company's economy drive includes a startling reduction in its capital spending from \$836m in 1981 to \$234m last year. This purge has helped it maintain a far healthier

balance sheet and cash flow than might have been anticipated in a concern suffering such a flood of red ink over its profit and loss account.

But Caterpillar's response to its changed circumstances has encompassed more than mere retrenchment, vital as that has been. It has involved a reassessment of strategies and policies which have been previously unchallenged for years. Typical is the decision to diversify both some of its production and procurement to cheaper non-U.S. suppliers. This is a strategy being adopted by a growing number of U.S. companies which have decided that it is a mistake to wait hoping that a declining dollar will ease the burden of a high cost production base.

Employee numbers have been cut from 89,000 in 1979 to just over 80,000 at the end of last year. A seven month strike which ended in April 1982 ensured that company can secure a more favourable labour contract but there is a suspicion on the shopfloor that management will be looking for more labour cost savings in the future.

Cutting wage costs is not the only characteristic of the company's labour relations strategy.

At the same time, though, Tony Green, head of the United Auto Workers (UAW) union at the company's headquarters says the company is trying to maintain a less confrontational style of labour relations, albeit with its implementation of mixed results. Morgan agrees that the search for more employee involvement and a more co-operative management labour relationship is under way.

Both men concede that this change in corporate culture is not easy to achieve. The local union seems to have problems convincing UAW headquarters in Detroit of the wisdom of the shift in direction. Morgan concedes that: "We have trained people here in a particular management style which was very effective for a time." He points out that it is not easy to persuade people to change and adds: "We are taking an analytic approach to shopfloor relations."

"It's almost like getting rid of a bad habit and substituting a good habit," Morgan remarks, adding, however, that "it takes two to tango" and that the union has some attitudinal changes to embrace.

The company is changing the corporate culture in other ways too. Caterpillar once prided itself on its self-reliance. Today it is more willing than ever to look outside its own backyard for components and products.

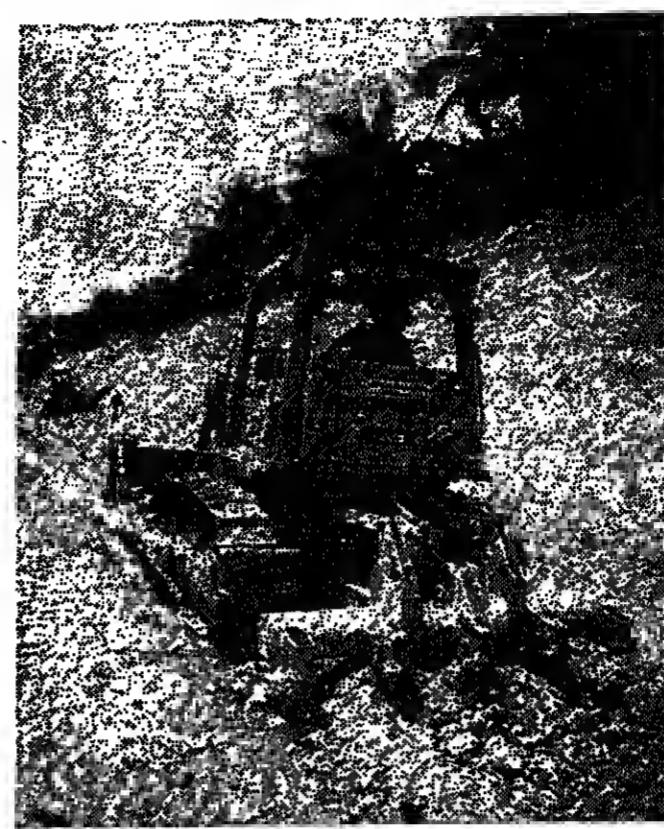
"We are reducing costs by shopping the world to find the

best price and quality in parts

and components," the company says, hinting that if that involves going outside high cost countries such as the U.S. for equipment so be it. It is also consolidating its casting foundries in Peoria and buying more castings from outside suppliers. The production line for track loaders and D6 tractors in Iowa is being closed down and production moved to Graveline, France, and Glasgow, Scotland, in search of economies.

In the past it is bigger with the past it is bigger with its name on equipment manufactured by outside suppliers. Lift trucks are now manufactured by Daewoo Heavy Industries in Korea and a Norwegian concern, Kaldnes Mef v Versted.

Realising that weakening demand for some of its heavy earth-moving equipment necessitated a speedy expansion of its line of lighter products, the company is in the process of introducing some 50 new or improved products. Partly to achieve this without heavy capital expenditure Caterpillar turned to the German company Franz Eder Maschinenfabrik for a new line of hydraulic excavators which will carry the Caterpillar brand. And to diversify its product line it is getting Caterpillar-branded road



Demand for Caterpillar's heavy earthmoving equipment having weakened the company has embarked on a swift expansion of its line of lighter products; some 50 new or improved products are being introduced

paving machines from CMI Corporation of Oklahoma under an exclusive distributorship.

"Leveraging" the network of over 200 full-time Caterpillar dealers worldwide is how the company describes its steps to make the most of its dealers, an asset which it believes gives it a major competitive advantage. The company has also started specialist divisions to enlarge the financing alternatives for its dealers and to make it easier to provide counter trade opportunities in Third World countries short of foreign exchange.

Diversification has also taken it into new lines of business. Last year it acquired 20 per cent of a manufacturer of welding robots—advanced robotics—and it has just announced the first investment by its new venture capital subsidiary, a \$2m, 12 per cent stake in Fairey Robot Systems of Dallas.

The picture of Caterpillar which emerges is of a company struggling with adversity but resolutely and methodically charting a course out of it. Wall Street analysts who follow the industry say they are confident that Caterpillar will come through its time of troubles but are still asking when and at what level profitability will be restored.

Slow move towards a unified structure

BY DAVID MARTIN AND BRIAN GROOM

CARETAKERS and typists on the same grade with the same pay and conditions. Accounts clerks and line operators in a single grade getting the same basic salary. Skilled craftsmen with the same grade, conditions and annual salary as assistant buyers.

A growing number of British companies are adopting this kind of unified grading structure for all their workforce, company-wide or on a particular site. As a key to unlock greater commitment, motivation and flexibility, it is probably the most significant future development for payment systems.

Progress is painfully slow, as with so many shopfloor trends in the UK. Fewer than 2 or 3 per cent of companies have so far integrated their blue- and white-collar pay scales. But interest is growing.

It is becoming increasingly common in sweet and confectionery manufacture—at companies like Cadbury, Mars and Thornton's, the high-quality chocolate producer—and spreading in brewing, can-making and packaging. It has started in engineering with agreements at Cummins Engine and Halseth.

A number of pressures encourage the trend:

- It forms part of the general move towards harmonising the terms and conditions of manual workers and white-collar staff giving them the same hours, holidays, pension and sick pay schemes, canteens and car parks. Britain still lags behind overseas competitors in removing these institutional "reminders and us" barriers.

White-collar unions can be wary of loss of privilege, but companies need not find their objections insurmountable. Manual unions generally endorse the changes as a means of improving terms and conditions.

Many companies evidently do not see the need for change. Some believe a single scale for everyone would be too cumbersome. Others object to the cost of the improved pay and benefits which tend to company such deals. But if their competitors become more efficient by this means, failure to change may prove more expensive.

David Martin is a research officer with Industrial Relations Review and Report.

EXTRACTS FROM THE REVIEW
BY THE CHAIRMAN, MR R C SMITH,
TO BE PRESENTED AT THE
ANNUAL GENERAL MEETING ON
26th MARCH 1985

Chairman's Review

Five years ago our total assets were £2.75 billion, having increased a remarkable sixfold in real terms since the end of the Second World War. It is therefore very gratifying to report that over the last five years the assets have more than doubled in real terms to stand at over £8 billion.

Reasons for this continued expansion are not difficult to find. Not only have our investments performed well but also our hardworking sales force has been producing ever larger amounts of new business in all three countries in which we operate as illustrated below.

TOTAL NEW PREMIUMS FOR ORDINARY BUSINESS			
UK	Republic of Ireland	Canada	
(\$m)	(\$m)	(\$m)	
1982 65	39	50	
1983 149	48	57	
1984 192	118	90	

Although there has been growth in both annual and single premiums in all three countries single premiums have increased the fastest. Indeed in the UK, as well as in the Republic of Ireland, where we have just celebrated 150 years of business, our single premiums have trebled since 1982.

Changes in legislation, actual or anticipated, also have an effect. When the new arrangements for giving mortgage interest relief at source (MIRAS) were announced two years ago the switch to endowment assurances to cover existing mortgages caused a flood of business. This has since abated, both for new and existing mortgages, as the result of the withdrawal of life assurance premium relief in March 1984 but not before well-founded rumours concerning its abolition had caused a flurry of new business as people tried to beat the Budget. Since then fears

that pension provision would become subject to some form of taxation in this year's Budget have been a factor in the increase of personal pension business.

UK Legislation

When Government seeks expert advice in advance of change there is evidence that the advice is considered and followed. This was so in relation to life assurance commissions, and the plan to set voluntary maximum values of commission through the Registry of Life Assurance Commission (ROLAC) could receive indirect statutory backing. Standard Life wholeheartedly supports the ROLAC enterprise, the success of which should ensure the continuance and strengthening of the sale of life assurance through independent insurance intermediaries able to give impartial advice.

The future of pensions is in greater doubt. Last year Standard Life added its voice against the scheme for personal portable pensions in the form propounded by the Centre for Policy Studies, but wide criticism seems to have had little impact on the proposals in the consultative paper published by the Secretary of State for Social Services in July 1984. On a matter of this complexity public comment should be weighted with expert advice, not only on the objectives but also on the implementation of whatever scheme is proposed.

As this review has to be completed in the days immediately preceding the 1985 Budget, it can only be hoped that appeals to the Chancellor not to deal imprudently with the well-established taxation treatment of pension provision will have been heeded. A desire for immediate fiscal gain should not over-ride such proper deliberation of the issues, including the consequences for all present and future pensioners, as can arise only from reasoned discussion with the pooled expertise of the pensions industry.

Investment

In respect of our UK life assurance and annuity funds less than a fifth of the year's cash flow was invested in fixed interest securities, the remainder being used to purchase equities (both in the UK and overseas), property and some index-linked securities.

The market value of our equity portfolio is now almost £2.5 billion.

Five years ago we launched a new range of investment-linked policies in the UK, and I am particularly pleased to be able to report that over the period the performance achieved by our managers as illustrated below has been outstanding.

Fund	Change in Unit Price from 30 Oct 79 to 30 Oct 84	Change in Appropriate Market Index
	%	%
Managed	+146.7	-
Equity	+201.2	+132.9
Fixed Interest	+91.3	+61.0
International	+149.8	+144.5
Property	+72.9	-

Over the period the Retail Price Index increased by 51.8%.

Valuation and Bonus

The continuation of favourable investment conditions has allowed us to retain our exceptionally high rates of reversionary bonus and at the same time to declare substantially increased rates of terminal bonus both in the United Kingdom and the Republic of Ireland. Few companies will be able to match these impressive results this year and none can match our consistently good bonus results over the past 25 years.

The exceptional levels of bonus we have been able to declare in recent years have stemmed from the investment returns obtainable in times of high inflation. Their maintenance could not be expected if inflation were to remain at its present relatively low level with a correspondingly lower rate of investment return, but these conditions would at the same time bring stability to the real value of the proceeds of maturing policies.

Future

Many policyholders will have seen the announcement at the end of January of our purchase from Barclays Bank of just over a third of the issued capital of the Bank of Scotland for £150m. It has been clear to us for some time that a strategic stake in the banking industry would help us in tomorrow's markets

to maintain our pre-eminently successful record of service and profits to policyholders. We are particularly pleased to have acquired this stake in a bank which has built up such an impressive record of prudent financial management and forward-looking innovation.

Board

Mr G Drummond Birk, President and Chief Executive Officer of Henry Birk & Sons, Canada, joined the Board in June 1984.

Mr D Bruce Patullo, Treasurer and General Manager of the Bank of Scotland, has accepted an invitation to join our Board.

Staff

This review has referred in part to the difficulties which have to be surmounted in achieving the impressive growth of business which the Company has once again recorded in 1984.

That success is not easily won and I gladly acknowledge on behalf of all our policyholders the contribution of our staff in every area of the Company's activity.



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Monday March 18 1985

A flawed embargo

NIKITA KHRUSCHEV is said to have provided the reductio ad absurdum case against economic sanctions when he chided the West for selling buttons to the Soviet Union that would be used to hold up Russian soldiers' trousers.

Mr Gorbachev would doubtless say the same about many of the items on the secret list of goods of potential strategic value recently re-drawn by the Co-ordinating Committee (Co-Com) comprising most Nato countries and Japan.

So long as the Soviet bloc is regarded as a threat, the technology designed for civilian use but adaptable to military purposes will have to be vetted. The buttons-for-trousers argument will always be with us, but today it is becoming less of a joke because of the rate of technological development and the speed and ease with which know-how spreads.

Intensive exercise

The U.S. with Pentagon hard-liners enforcing ever-tighter control over export licensing, has mounted an intensive administrative exercise to stop the flow. It has put pressure on its allies in Co-Com and on neutral governments like Austria and Finland suspected of channelling embargoed goods to the East. In particular, it has asserted its right to apply U.S. export law to overseas subsidiaries of American companies and to any foreign company using U.S. technology.

There has been a corresponding upsurge of protest from businesses, scientists and politicians in the U.S. as well as in Europe who see the controls as exaggerated, costly and counterproductive. The extra-territorial application of U.S. law is also much resented.

Contentious requests

Co-Com should not be disbanded, but its small secretariat in the American embassy in Paris cannot—and should not have to—pass judgment on any but the most contentious requests lodged by export companies. The secretariat can streamline their own vetting process by allowing manufacturers to do as the Department of Commerce now proposes—to argue their case with civil servants to help them assess whether their products pose a security risk.

As part of the Western world's trading system, the U.S. has to accept that its professed aim of removing distortions to free trade in high-technology products inevitably implies that some valuable knowledge will end up in the wrong bands. There is bound to be a compromise between unimpeded commercial flows and a watertight system of strategic controls. The present balance looks wrong.

Foreign bidders are welcome

MR NORMAN TEBBIT, Britain's Trade and Industry Secretary, was right not to refer to the Monopolies Commission's bid by the Egyptian Al-Fayed brothers for House of Fraser. The decision is in line with his intention, announced last year, to confine merger references, as far as possible to cases which threaten to reduce competition. The question about the availability of particular individual or company to acquire particular assets would be given less weight in the merger vetting process.

This is a welcome shift of emphasis, even though it involves rough justice for Louhro. Its original bid for House of Fraser came at a time when the "suitability" issue was in vogue. The fact that the latest commission report, unlike the 1981 inquiry, could find no detriment to the public interest arising from its ownership of House of Fraser adds salt to Louhro's wounds. But the serious point in the affair is not so much Louhro's discomfiture as the weaknesses which it reveals in merger policy.

Weaknesses

There is to much ministerial discretion and the criteria under which the commission operates are too vague. These weaknesses will continue as long as ministers insist on retaining the power under the Fair Trading Act to refer mergers for reasons other than their impact on competition.

Some argue that these powers are needed to prevent undesirable foreign takeovers of important British companies. The commission has been used for this purpose in the past; for example, the bid by Euscher of the U.S. for Davy was rejected by the commission in 1981, partly on the grounds that it would damage Davy's role as a project leader for British industry.

"ON MARCH 3 banking operations in the United States ceased. To review of this time the cause of this failure of our banking system is unnecessary. Suffice it to say that the Government has been compelled to step in for the protection of depositors and the business of the nation," President Roosevelt, March 1933.

NOT since the Great Depression of the 1930s have ordinary Americans experienced the financial panic which gripped the conservative citizens of Cincinnati last week as they queued all night in some cases to withdraw their life savings from local savings banks.

At 7.30 am on Friday morning, Ohio Governor Richard Celeste assured himself of a place in the history books by announcing that in view of the severe and spreading loss of confidence, he was ordering a three-day bank holiday for the local savings banks insured by the Ohio Deposit Guarantee Fund. Nothing like this has happened in the U.S. since President Franklin D. Roosevelt declared a nationwide Bank Holiday in 1933. It restored confidence but 4,000 banks never re-opened.

Governor Celeste's emergency action has sent fresh tremors through a nervous U.S. financial system which, less than a year ago, was rocked by the run on Continental Illinois, the eighth biggest U.S. bank. On that occasion small depositors remained blissfully unaffected by the crisis of confidence which swirled around Chicago's premier bank. But this time more than half a million small savers woke up to find the doors of their neighbourhood savings banks padlocked.

For the first time the ordinary American bank depositor has been given a taste of the sorts of dangers lying ahead as the U.S. deregulates its financial system. In so doing it has also exposed the fragility of confidence in the nation's 3,300 savings banks and reminded the regulators once again of the ease with which the unexpected collapse of a tiny financial institution can rock the whole system. However irrational it might seem there were distinct signs of a flight to "quality" in the U.S. financial markets on Friday as the dollar came under pressure. Short-term Treasury bill rates plummeted while rates on bank Certificates of Deposit rose.

U.S. banking regulators have been anxious to play down last week's financial panic in Ohio, depicting it as a special case. Unlike the vast majority of U.S. savings banks, the 71 Ohio institutions which shut their doors on Friday, and which have assets of close to \$5bn, were not members of the Federal Deposit Insurance Programme and hence did not have the backing of the "full faith and credit" of the U.S. Government. So far, the run on deposits has not spread to the 170 Federally insured savings banks in Ohio or the local commercial banks.

The U.S. Commerce Department has been at pains to demonstrate that it is not soft on the strategic question; but if its proposal is adopted it will

Falklands in the air

Breaking with previous tradition, the Government has gone to the Royal Air Force for the next commander of the British forces on the Falklands. Air Commodore "Kip" Kemball is to be promoted to Air Vice-Marshal, takes up the post in August.

He has considerable experience in operational flying and the appointment suggests that the future emphasis of the garrison commander's job will be on aviation. The new Stanley airport, able to handle big jets, opens in May.

The main military threat to the islands is seen as a wild hit-and-run raid by Argentine pilots. Perhaps it is only coincidence, but the appointment comes only ten days after the Argentine military high command has been shaken up. For the first time an air force officer, Brigadier General Teodoro Waldner, heads the joint chiefs of staff. His personal view is that the Argentine navy and army let the air force down in the Falklands conflict.

Higher spirits?

Drinkers and smokers probably have good reason to be nervous about the contents of the Chancellor's Budget tomorrow. A delicate balance between indirect and direct taxation—via liquor, and tobacco—has been part of the basic budgetary equation for the last 100 years.

In 1885 the Chancellor of the Exchequer of the day, Hugh C. E. Childers, was offered such alternatives as taxes on cats, soda water, photographs, bicycles, and even names. But he stuck to tradition and raised the duties on spirits by 20 per cent and on beer by 9 per cent. He left wine duty undisturbed that year.

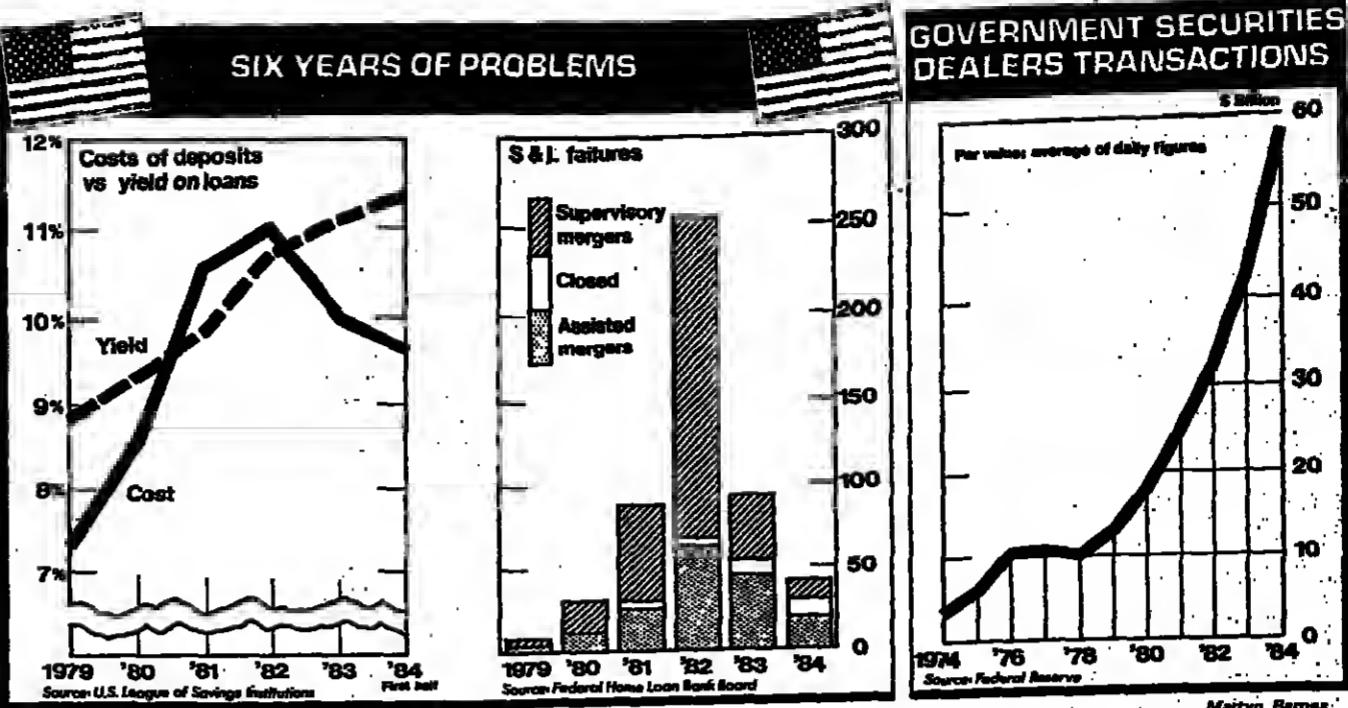
The Victoria Wine company which has been delving into the archives before tomorrow's liquor hour reports that even in 1885 the increase on spirits caused "some dismay in the House".

Nigel Lawson has it in his power to generate the same feeling 100 years later. Tax

U.S. Savings Banks

The day the doors stayed shut

by William Hall in New York and Paul Taylor in Cincinnati



all of which remain open for business.

Nevertheless, U.S. savings bank regulators have been uncomfortably aware that public confidence in the country's savings banks cannot be taken for granted. The U.S. thrift industry is far from healthy due to a combination of high interest rates and loans which turned sour and very dependent on the continued loyalty of its more than 100m small customers.

Over 1,000 U.S. savings banks are still losing money and even the industry's regulators admit that if you strip out the special accounting treatment which allows many savings banks to disguise the weak spots in their balance sheets, the industry as a whole probably has no net tangible worth to support its \$1 trillion (million million) of assets. The strains are showing.

In California, America's biggest savings bank which is owned by Financial Corporation of America, recently estimated that it had lost between \$500m and \$700m in 1984, and has been forced to increase sharply the interest rates it is paying to prevent depositors deserting to a safer institution.

On the other side of the Continent, U.S. regulators have been working overtime nursing the Bowery Savings Bank and three other leading New York City savings banks which lost around \$180m last year. They have long since exhausted their true capital base and the regulators rescue plans could be upset if small depositors were to take flight as happened in Ohio last week.

The run on Ohio's state chartered savings banks began after Home State Savings, which did not earn rank amongst the top 100 U.S. Thrift Institutions, shut its doors just over a week ago. Home State is estimated to have lost \$150m from the collapse earlier this month of ESM.

Government Securities, a little known bond trader based in Fort Lauderdale, Florida. Once it became clear that there was not enough money in the local insurance fund to cover the losses, savers in many of Ohio's smaller savings banks panicked and the run spread like wildfire.

ESM is the fifth U.S. Government bond dealer to fail in the last three years and several U.S. officials now believe that its losses will exceed those of Drysdale Government Securities, Drysdale's collapse in 1982 severely shook the U.S. financial community.

Formerly in 1976 by three bond dealers, Messrs Ewtton, Enech and Mood (hence the initials ESM), its basic business differed little from that of the hundreds of other second-tier

U.S. savings banks are attracted to firms like ESM because they are under tremendous pressure to raise their profitability and find new sources of deposit. Last year the combined earnings of the industry fell by more than a third to around \$1.3bn which represents a return of 0.15 per cent.

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"AFTER THE euphoria," says Eric Mackie, the burly, fast-talking Ulsterman who runs the Govan shipyard on the Clyde, "the hard facts set in. Then it's put-up or shut-up time."

The yard was euphoric last month after winning a £40m order to build a passenger and freight ferry of cruise-type standards for North Sea routes. It has not built a big passenger ship since the mid-1950s.

In those days, when the industry was still in private hands, the yard (then called Fairfields) built the Empress of Britain for Canadian Pacific. The Clyde's very last big passenger ship was the mighty QE2, built in the late 1960s by John Brown.

Mr Mackie's "hard facts" are a reference to the tremendous task that Govan, part of state-owned British Shipbuilders, now faces in building the ship. "This is our testing ground; we'll get our feet wet and our fingers burnt but we'll gain a lot of experience."

The order, placed by Peninsular and Oriental Steam Navigation (P&O) for the North Sea Ferries company in which its partner is Nedlloyd of the Netherlands, is the latest in an unusual run of good news for BS.

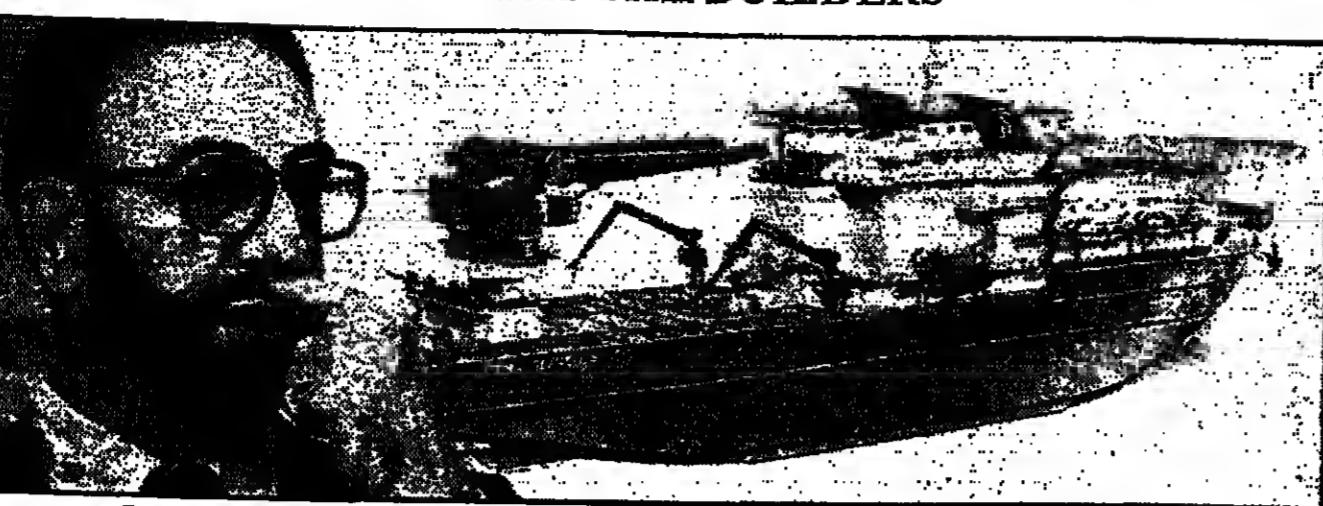
New merchant ship business for this year totals around £100m and nearly £300m worth of defence orders for two frigates have also been placed. Several other merchant orders are in the pipeline notably for Sunderland Shipbuilders, which hopes to receive a £45m order to build a crane ship for a UK owner.

With BS's monumental losses now on the way down Mr Graham Day, the chairman, is picking up a £15,000 bonus for his first year to add to his £80,000 salary, the highest paid to the head of a nationalised company. He moved into the chair in September, 1983.

But despite the upturn in work and the fall in losses, attributable to a tough productivity drive and the sale or closure of the most obvious losers, the group still has a hard ride ahead. Thus, the "hard facts" that Mr Mackie spoke of have much wider application for BS.

On the three fronts of heading off losses, selling warships and pulling in merchant orders, progress is being made. But jobs have suffered and more are being shed. This year alone, BS has announced it will have to make nearly 2,000 more redundant. It now employs only 10,000 people on the merchant side against 34,000 at the time of nationalisation in 1977—and 22,000 two years ago.

So while it may seem most of the news at BS is good, what is left of the corporation must now face one of its hardest tests—whether it can stand on its own feet with the minimum of subsidy.



Graham Day, BS chairman, and the Stena Seawell, built by Sunderland Shipbuilders for Stena of Sweden

BRITISH SHIPBUILDERS

At last a glimpse of Daylight

By Andrew Fisher, Shipping Correspondent

In the eight years since nationalisation, the industry has capacity's effectiveness.

What the outspoken, black-bearded Mr Day has done at BS in his first 18 months is the chair is:

• Pushed through flexible working practices to break down demarcation lines and boost productivity. These were agreed early last year after several tough union opposition.

• Slimmed the group's size by closing three small merchant yards, selling most of the ship-repair activities, and retreating from the offshore rig sector, notably with the sale of the problem-ridden Scott Lithgow yard on the Clyde.

• Helped prepare for privatisation the warship yards. The largest are Yarrow, also on the Clyde, for which GEC and Trafalgar House (buyer of Scott Lithgow) have bid around £30m. Vickers at Barrow-in-Furness, and Vosper Thornycroft in Southampton. Cammell Laird on Merseyside and Swan Hunter on the Tyne, which will also built merchant ships, will be sold. They shared the frigate order.

Thus, added Mr Lamont, Industry Minister, "we are at the most critical juncture in the history of shipbuilding in the UK." Though willing to buy more time for the industry, "this Government is not prepared to sustain support without clear and unequivocal indications that the time that taxpayers' money so expensively buys is being put to the best possible use."

And it is to the Canadian-born Mr Day that the Government is looking for such signs. BS's latest merchant orders, including the ferry order which was won against European and Far Eastern competition, still need subsidies.

Thus, added Mr Lamont, "although the short-term future may have been secured, the long-term is yet to be assessed." The Government wants the EEC to allow, temporarily at least, higher subsidies for individual orders granted to cut the huge cost gap with Asia—so the industry can adjust more smoothly to the tough market.

Mr Day reckons the UK industry has done more than any other in western Europe to reduce capacity over the last 18 months in line with the market and to increase the

order inflow target of around 200,000 compensated gross tonnes.

This will be around double the previous year and reverse two years of decline. (The cgt management takes into account not just the weight and size of the ship, but also its work and time content.)

He is not expecting any recovery in the world industry. "It would be nice if the market picked up. But I'm not assuming any significant price or volume improvement in the short-term." Thus he reckons, "the only way we're going to survive is by becoming proportionately better."

Over the last year or so, productivity at BS yards has risen by well over 10 per cent, including both investment—BS has to date spent more than £15m on computer equipment as a design and manufacturing aid—and greater flexibility between shipyard trades as a result of last year's deal with the unions.

Instead, with less than 2 per cent of the world market, BS aims to offer a range of more specialised vessels such as offshore support ships, ferries, gas carriers, dredgers, oil product tankers, and multi-purpose cargo carriers.

It now takes a year or so of preparatory work and talks to land orders. "It's a long cycle," says Mr Day. "It's the first psychological hurdle."

He thinks it can be overcome "within the planning horizon." (BS's latest corporate plan runs to the 1987-88 financial year.) The group's losses have gone through some wild gyrations. The last published trading loss was £161m in the financial year to March 31, 1984, the last claim over oil rig contracts with British and British Petroleum.

The year before that, losses had soared from £20m to £17m, with Scott Lithgow also the main culprit. But in 1984-85, BS reckons losses should be only around £50m. In the new financial year about to start, they should be lower.

Mr Day's attitude as BS chairman, with a close eye on market and financial realities, may be regarded by some as "crassly commercial." Past views of running state concerns tended to mix business aspects with those of public trustee and administrator—"a little bit above the commercial hurly-burly."

Under him, BS has stopped trying to compete with the rest of the world across the broad range of shipbuilding. It is content to leave the big tanker, bulk cargo, and container vessels to the Japanese and South Koreans.

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Mr Mackie estimates that productivity at Govan, now employing 2,200 people, has gone up some 25 per cent since he went there in 1979. Then, it employed 6,000 people. The new ferry order will require it to add up to 300 jobs.

"We've got to be up-market to survive," believes Mr Mackie.

The yard uses computers extensively and has moved to factory-type methods which save time, labour and thus money. It is currently building three coal ships for the Central Electricity Generating Board.

Instead of constructing the hull first and then putting in cabins, engines, and other equipment, with masses of men swarming over the ship and each skilled man waiting for another to finish, the trend is to build as much as possible in parallel.

Govan's increasing efficiency, says Mr Mackie, generates its own frightening impetus. "One of the things about better productivity is that you are creating a hungry, bloody animal and you've got to feed it."

Thus Govan hopes soon to win a Turkish order for three bulk carriers worth around £200m. Because of the ferry, to be ready in 1987, one of these will now be built at Sunderland Shipbuilders.

At the small end of the market, Ferguson-Alisa in Scotland concentrates on offshore supply and support ships. It has won some £15m of new business from Canada and the UK in recent months—and has just won a £7m order from the UK Government for a fisheries research vessel.

• The removal of all restrictions on coal imports.

• The removal of all domestic farm support not required by the EEC.

• The abolition of Wages Councils which fix the minimum pay of 2m workers.

• The abolition of rent controls.

It would be far more worth taking the political flack if these reforms were introduced mainly for the young, who form a small part of the labour force, and whom ministers want to pressure into "training" in any case.

As for abolishing rent control, which is also unlikely, an excellent summary of the case was made by none other than the Chancellor's Parliamentary Private Secretary, Peter Lilley, in a debate on March 8. In his own constituency of St Albans, jobs are available, but lack of accommodation is deterring workers from moving to take them.

Fixing rents would be both inequitable and less than fully effective so long as monopsony interest relief for some employers remains. For the latter drives up the prices of houses and land, just like farm subsidies.

The four measures mentioned above are interrelated. Greater mobility is required if redundant miners or farmers are to find jobs and if full advantage is to be taken of the abolition of minimum pay. Thus decontrol of rents is an essential part of the package, which in its turn requires the phasing out of owners' occupiers' privilege.

This last subject is regarded as the great unmentionable in Whitehall because of the Prime Minister's personal opposition, just like devaluation in Harold Wilson's day. Yet, as the Wilson period showed, there can be no permanent unmentionables; and Prime Ministers cannot be shrouded indefinitely from unwelcome truths, especially if they want to govern rather than reign.

Lombard

Now for a supply side programme

By Samuel Brittan

THE DAY

before the UK Budget

is in good time to remind

ourselves that stagnation

can be removed by the Chancellor

reducing other taxes here,

lowering others there, doing

something clever in the financial

markets and taking away

the member he first thought of.

It might therefore be healthy

to outline four examples of

supply side reform which, if

they were acted upon, would

make far more difference to

jobs and growth than anything

strictly budgetary.

• The removal of all restrictions

on coal imports.

• The removal of all domestic

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FINANCIAL TIMES

Monday March 18 1985



Michael Morgan
on Wall Street

NYSE's battle to stay No. 1

MR JOHN PHILAN, chairman of the New York Stock Exchange, last month set out his vision of the future. It was a world, he said, in which stock exchanges would be linked worldwide, engaged in "24-hour, seven-days-a-week trading in stocks of 200 to 300 large, well-managed companies."

The key to this brave new world, Mr Philan added, would be unprecedented advances in technology. In recent years, the NYSE has completed a \$100m fully electronic trading system.

Mr Philan's emphasis on the international arena underlines the NYSE's determination to remain the world's premier stock exchange. But technology is not only a weapon in the international market. It is also a necessary defence against the inter-change challenge to the exchange coming from the rapidly-growing computer-based Nasdaq Over-the-Counter market.

Nasdaq is seen to pose a threat to the NYSE because of its attraction to many of the new, high-technology companies which are the big beneficiaries of economic growth.

Traditionally, new companies like these would have used the smaller exchanges as a route to a listing on the NYSE, but some of Nasdaq's erstwhile infants have now grown into mature companies without showing any signs of wanting to make the move to the Big Board, as the NYSE is familiarly known. Indeed, even the NYSE concedes that there are now 250 companies on Nasdaq that would meet Big Board listing requirements.

Nasdaq is growing at an extremely rapid pace, while total listings on the NYSE have been more or less stable for the last five years at about 1,550. Membership of the Nasdaq national market system - the most prominent part of the Nasdaq market, where stocks are sub-jet to last sale reporting - grew from 882 to 1,880 in 1984 alone.

In response, the NYSE points out that 450 new companies have been listed - many from Nasdaq, since 1979, but a similar number have disappeared, swallowed up by mergers and acquisitions. It adds that the value of shares traded on the Big Board has grown from \$389bn in 1981 to \$764bn last year. The value of Nasdaq trading has grown from \$71bn to \$153bn in the same period.

The NYSE is responding to the challenge from the newer exchange on three fronts. First, it has spent heavily on technology to keep its trading system as efficient as possible.

The iron test for these new electronic systems has come in the last 12 months, when trading has been characterised by huge short-lived surges in demand. Only a few years ago the Big Board would have been unable to handle the 23m share deals which passed through the exchange on its record-breaking day of August 3 1984.

Second, the NYSE is edging ahead towards the 24-hour-a-day trading pattern. One sign is a proposal to extend trading hours by half an hour at each end of the day.

Another is a merger proposal with the Pacific Stock Exchange in Los Angeles. Some Big Board investors already use the Pacific Exchange to deal in stocks after the NYSE is closed, but a merger agreement would expand the range of stocks available to investors, and might be accompanied by an extension in the Los Angeles exchange's opening hours to allow trading to continue as late as 7pm eastern standard time.

In addition, the NYSE is talking to the London Stock Exchange about the possibility of some joint venture, and says Tokyo would be the next logical step.

Third, the NYSE is aiming to expand its product range. The Big Board recently won approval from the Securities and Exchange Commission to trade stock options, and if the merger with the Pacific comes off, it aims to start trading the other exchange's existing options. Just over a year ago the NYSE introduced two stock index option contracts, which it would like to trade in the Pacific exchange after the proposed merger.

One question raised by this push towards new trading horizons is whether the NYSE will be able to maintain its high listing requirements, generally regarded as a model for other exchanges.

In particular, critics have homed in on a sub-committee proposal that companies should be able to create dual classes of common stock, which might have disproportionate voting rights.

Under the NYSE's strict listing requirements companies are not allowed to issue more than one class of common stock.

There is now, however, a fear that companies could issue special stock and critics charge that this might lead to the practice of issuing shares with preferential voting rights simply to prevent unwelcome takeovers.

Gandhi eases controls to stimulate industry

BY JOHN ELLIOTT IN NEW DELHI

A WIDE-RANGING relaxation of India's industrial controls was launched at the weekend by the Government of Mr Rajiv Gandhi in an attempt to stimulate industrial investment and efficiency.

Nearly half the companies covered by the country's monopoly legislation are to be freed from its basic controls, and 25 industries are being exempted from basic licensing procedures.

Customs and excise duties have been cut or removed on computers and other electronic equipment, and corporation tax has been cut at the start of three years of progressive reforms.

The plans, which provide India's private sector with its biggest challenge in the country's 38 years since independence, were contained in the budget speech delivered to the Indian parliament on Saturday by Mr Vishwanath Pratap Singh, the Finance Minister. They were widely welcomed by industry yesterday.

Mr Gandhi is committed to changing the course of India's traditionally protectionist policies and industrialist policies and complex bureaucratic controls in an

attempt to boost annual industrial growth from 7 per cent to between 8 and 9 per cent.

Further measures will follow in India's annual trade policy statement early next month. They include a switch, already started, from detailed controls on individual imports to selective import duties.

The most dramatic announcement in the budget speech concerned the country's Monopolies and Restrictive Practices Act which aims at stopping individual companies growing so large that they form concentrations of economic power.

The bottom limit for the asset value of companies falling within the act's jurisdiction was raised from Rs 200m (\$15m) to Rs 1bn. This merely restores the limit to the level originally set in 1969, after a fall in inflation. It was a major concession, however, because there has been no increase in the past 15 years and the new limit is twice as high as the Rs 500m requested by

industrial federations.

The Ministry of Industry estimates that about 800 of 1,700 com-

panies covered by the act will be exempted from the legislation. This means they will be allowed to invest in any industry instead of being restricted to the ministry's list of key industries, known as appendix one.

The 25 industries being exempted from basic licensing include motor components, cycles, machine tools, agricultural equipment, some industrial and office machinery, bulk drugs developed in India, leather goods, and glassware.

This move follows other recent changes in industrial licensing procedures, but is the most dramatic in a series of initiatives launched in the past four years.

To encourage the electronics industry, customs duties on some advanced computers not made in India are to be cancelled, and all excise duty on Indian-made and imported computers is being removed.

Customs duties on some computer and other electronics components are being reduced to cut India manufacturing costs.

Tax incentives welcomed, Page 2

Leading chemicals groups lift plastics prices 10% in Europe

BY TONY JACKSON, CHEMICALS CORRESPONDENT, IN LONDON

PLASTICS prices across Europe are rising sharply after a long period of decline. Supply shortages are allowing major producers such as ICI, Shell and BP to push through increases of 10 per cent and more across a wide range of commodity products.

Severe weather in January caused damage to a number of plants throughout Europe, in the South of France especially. In many cases repairs are still being carried out. Also, a cracker in Cologne owned by Rheinische Oelfin Werke which exploded in January is still out of commission, and production difficulties are being experienced by Norwegian manufacturer Statoil.

The price rises apply in particular to low density polyethylene (LDPE), high density polyethylene (HDPE) and polypropylene (PP). Given the acute oversupply still existing in Europe, buyers had run stocks down in January and February in the expectation that the price weakness of previous months would continue further.

BP chemicals said as a result of stocks of both LDPE and HDPE are at their lowest level for two years." In PP, according to ICI and Shell, which have both pushed up prices by about 8 per cent.

The European industry uses DMarks as a benchmark, but prices are being raised by the same amount in all local currencies including sterling.

ICL said: "It looks like the recovery could go further." Shell said: "We are aiming for further increases in April and May."

It is widely thought, however, that the price increases could prove short-lived. The price collapses of last year - about 35 per cent, in the case of LDPE - were one to European oversupply of up to 20 per cent, and attempts by producers to

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Property Matters to

FULLER PEISER
Chartered SurveyorsLondon: City & West End, Sheffield, Edinburgh, Chartered Surveyors throughout USA and Canada
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday March 18 1985

Soviet foreign trade bank to launch first sterling issue

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

VNESSTORGANK, the Soviet foreign trade bank and the country's main international borrower, has turned to Lloyds Bank International for what is believed to be its first publicly syndicated credit in sterling.

Today it is launching a £15m 10-year credit which will bear interest at a margin of 4 per cent over money market rates for the first three years rising to 7 per cent for the last four.

The deal follows a pattern established recently by the Soviet Union of borrowing regularly in a range of different currencies in an apparent effort to limit its exchange market risk and diversify its source of funds. Other recent deals include an Ecu 100m credit arranged by Crédit Commercial de France and a Swiss 100m loan led by Swiss Bank Corporation.

Bankers say the Soviet Union has stepped up the pace of its foreign borrowing since last year, probably in response to falling oil prices and to pay for a heavy grain import programme. It may also be seeking to stretch out the maturity of its existing debt, though given its secretive approach, this is hard to prove.

What is clear, however, is that its borrowings are meeting a positive response from the market, being frequently oversubscribed and increased, as banks seek to compensate for a shortage of lending opportunities elsewhere.

The new deal, which has a grace period of four years, is to be offered to a range of banks in London including U.S. institutions, even though these have so far stayed out of Soviet deals for political reasons.

Elsewhere, the Eurocredit and Eurobond market has become quite busy. Large facilities were launched last week for National Nederlanden, the Dutch insurance company, and for CEPME, the French state agency for financing small business. Standard & Poor's, the U.S. rating agency, has awarded its first rating to a Euro-

BY MAGGIE URRY IN LONDON

UNTIL FRIDAY afternoon there had been no fixed-rate dollar bond issues launched in the Eurobond market last week. With a huge amount of unsold paper outstanding from February's deals - mostly quoted well outside their commissions - and buyers still on strike, restraint among syndicate managers was a welcome relief, though not a cure for the market's ills.

Swiss and German investors would take a lot of convincing on both exchange and interest rates before they would start buying straight dollar bonds again. With trading in the New York bond market thin and volatile, Eurodollar bonds passed an unsettled week, spending most of it retracing the gains made on Monday.

The peace in the primary market was broken by Österreichische Länderbank launching a \$100m deal with a 12 per cent coupon which rival syndicate managers regarded as 1/2 to 1 point too aggressive. The borrower is 85 per cent owned by Austria, however. The deal should have produced a swap into floating-rate dollars at attractive terms.

With the straight primary market virtually closed, investment bankers were turning their attention and ingenuity to the floating rate market. Numerous variations of that theme were composed, with the mis-match formula most common.

Out of a total floating issue volume last week of \$2.75bn, \$1.85bn give investors the mis-

match play on the yield curve. At a six-month rate, investors can find their holdings at one-month rates.

The difference between one and six-month London interbank offered rate (Libor) on Friday was still 1/4 percentage points.

Borrowers can achieve increasingly fine terms while still giving

investors a better deal than an ordinary floater would offer. Even when the margin was set at 1/4 per cent under London interbank bid rate (Libid) for Den norske Creditbank and Sweden issues, the pick-up from one month Libor remained high at 1/4 point.

Even so, the volume of issues was proving too much of a good thing by the weekend, and many of them were coming under pressure. Dealers noted that the recent batch of mis-match deals have come without any protection against an inverse yield curve.

Finland's issue - its first FRN - met good demand from diverse sources. It applies the mis-match formula using U.S. Treasury bill rates. By Friday night the issue was largely placed and was trading just outside its selling concession.

Syndicate managers are also looking to do business in other currency sectors with Morgan Guaranty

first two real deals both roaring successes. The currency is regarded as a strong one within the European Monetary System and is thus appealing to other European investors while the coupons are high.

The Swiss franc bond market is holding up well despite the high level of inflation - now 4 per cent - which is cutting into real bond yields. Recent issues have generally met a good reception in initial trading, as yields have adjusted upwards.

The Eurobond market received four new issues, with British Petroleum's deal getting notably cheap funds for the borrower. The deal matures on September 22 1982 - the same day as the UK Government repays its Exchequer 13 1/2 per cent coupon. Dealers pointed out that BP could have used the £200m proceeds of its issue to buy the gilt and pick up a point in yield in the process.

The deal was quoted around its 2 per cent total fees on Friday afternoon.

The Danish krone Eurobond market got off to a flying start with the

EUROMARKET TURNOVER Turnover (\$m)

Primary Market	Strights Com	FRN	Other
U.S. 1,595.2	108.3	1,611.4	23.0
Prev 2,692.2	125.0	1,598.5	20.0
Other 273.3	-	4.3	3.4
Prev 303.3	-	103.8	4.40

Secondary Market

U.S. 516,357.9 800.6 12,958.2 1,871.6

Prev 17,500.5 904.8 17,500.0 1,306.1

Other 1,972.7 14.0 957.1 1,069.5

Prev 2,345.9 84.0 307.7 1,284.4

Ceded Eurobonds Total

U.S. 11,053.0 24,454.2 35,507.2

Prev 12,955.1 25,120.4 42,115.9

Other 1,525.1 1,506.1 3,432.2

Prev 2,348.5 4,531.2

Week to March 14, 1985 Source: AEGO

The fragile D-Mark bond market will be tested today by two issues for the World Bank, a DM 300m public deal and a DM 200m private placement.

The deal was quoted around its 2 per cent total fees on Friday afternoon.

The Danish krone Eurobond market got off to a flying start with the

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS							
China Watch \$‡	50	2000	15	3	100	Nikko Secs (Europe)	3.000
Cardney Schaeffers \$‡	80	2000	15	8	100	Kleinwort Benson	9.000
Malaysia \$‡	600	2015	30	(a)	100	CSFB	
Wells Fargo (b) ‡	200	2000	15	7/8	100	Salomon Brothers	
125	1995	15	7/8	100	DBRS (Secs)		
100	1995	15	7/8	100	Morgan Stanley		
100	2000	15	(a)	100	CSFB		
100	1993	5	7/8	100	CSFB		
St. Paul Cos. \$‡	100	2000	15	7/8	100	Salomon Brothers	7.500
Tochiba Carbons \$	50	1998	15	(3)	100	Salomon Brothers	
BP‡	300	2005	20	(b)	100	BNP	
Japan Aviation Elec. \$	40	2000	15	(3)	100	Salomon Brothers	
Den. Norsk Credit \$‡	150	1981	8	(b)	100	Salomon Brothers	
Finland \$‡	100	1990	5	(b)	100	Chicopee Int.	
Sweden \$‡	500	2005	20	(b)	100	CSFB	
U.S. Landbank \$‡	100	1992	7	12	100	Yamaichi Int. (Eur)	12.800
CANADIAN DOLLARS							
Desjardins du Quebec \$‡	50	1990	5	12 1/2	100	Wood Gundy	12.500
Bell Canada \$‡	125	1997	12	12 1/2	100	DBRS (Secs)	
Montreal Transport \$‡	20	1992	7	12 1/2	100	DBRS Int. a Luxem.	12.750
AUSTRALIAN DOLLARS							
S. J. Coles \$‡	25	1980	5	13 1/4	100	Hankins Bank	13.250
NEW ZEALAND DOLLARS							
Dimon Olympic \$‡	25	1980	5	15 1/2	100	Hambros Bank	15.625
D-MARKS							
Duiselde \$‡	60	1980	5	(3 1/4)	100	Deutsche Bank	
This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland and does not constitute an offer of, or invitation to subscribe for or purchase, any securities.							

* Not yet placed. ‡ Final terms. ** Private placement. \$ Convertible. † Floating rate note. § With equity warrants. Ⓛ Mis-match. (a) At 6m Libor. (b) At over 6m Libor. (c) At over 6m Libor, additional \$50m imp. (d) At over 6m Libor, first 2 yrs. 3 1/2 over 3m Libor thereafter. (e) At 6m Libor. (f) At 6m Libid. (g) At over 6m Libor. (h) At over 6m Libor, (i) At 6m Libid, money market equiv., refined monthly. Note: Yields are calculated on AMB basis.

The fragile D-Mark bond market will be tested today by two issues for the World Bank, a DM 300m public deal and a DM 200m private placement.

The deal was quoted around its 2 per cent total fees on Friday afternoon.

The Danish krone Eurobond market got off to a flying start with the

All these Notes have been sold. This announcement appears as a matter of record only.

ROYAL TRUST

Royal Trustco Limited
(Incorporated with limited liability in Canada)

£30,000,000

11 1/4 per cent. Bonds 1990

Issue price 100 per cent.

The following have agreed to subscribe or procure subscribers for the Bonds:

S. G. Warburg & Co. Ltd.

Amro International Limited

Baring Brothers & Co. Limited

County Bank Limited

Hambros Bank Limited

Kredietbank N.V.

Morgan Guaranty Ltd.

The Nikko Securities Co. (Europe) Ltd.

The Royal Trust Company of Canada

Société Générale

Swiss Bank Corporation International Limited

Wardley London Limited

Yamaichi International (Europe) Limited

Application has been made to the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland for the Bonds to be admitted to the Official List. Interest on the Bonds is payable annually on 27th March, the first such payment being due on 27th March, 1986.

Listing Particulars are available in the Extra Statistical Service and copies may be obtained during usual business hours up to and including 20th March, 1985 from the Company Announcements Office of The Stock Exchange and up to and including 2nd April, 1985 from:

The Royal Trust Company of Canada,
Royal Trust House,
48-50 Cannon Street,
London EC4N 6LDHoare Govett Ltd.,
319-325 High Holborn,
London WC1V 7PBBank of Montreal,
9 Queen Victoria Street,
London EC4N 4XN

Hambros Bank Limited

Union Bank of Switzerland (Securities) Limited

Banque Indosuez

Banque Nationale de Paris

Banque Paribas Capital Markets

Chase Manhattan Capital Markets Group

Commerzbank Aktiengesellschaft

Daiwa Europe Limited

Girozentrale und Bank der österreichischen Sparkassen

IBJ International Limited

Aktiengesellschaft

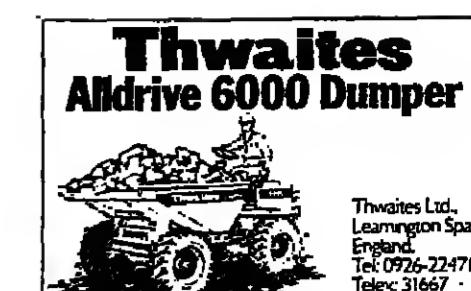
Orion Royal Bank Limited

Société Générale

Sumitomo Finance International

S. G. Warburg & Co. Ltd.

March, 1985

Thwaites Ltd.
Leamington Spa
England
Tel: 0792-22471
Telex: 31667

Primary market restraint proves a welcome relief

Monday March

U.S. MONEY AND CREDIT

Ohio close-down prompts flight to quality

THE U.S. CREDIT markets have had enough to think about over the last week without having to worry over the difficulties of an obscure little Government securities trader down in Florida. But the collapse of ESM, after starting quietly enough a week ago, sent out a shock wave which seemed to grow as it spread across the country. It finally ended in a burst of panic on Friday, as 71 state-insured savings banks in Ohio were closed down for three days, and jittery investors on Wall Street fled to the safety of short-term Treasury issues.

This "flight to quality," reminiscent of a similar reaction in the credit markets to the near-collapse of the Continental Illinois Bank of Chicago last year, sent Treasury bill rates tumbling. Three-month bills, for example, fell from 8.77 per cent on Thursday to 8.46 per cent, while six-month rates slipped from 9.22 per cent to 9.01 per cent.

Bank certificates of deposit, on the other hand, had to be marked up substantially, as investors reacted edgily to renewed fears about the stability of the banking system.

All this followed an unsettling period of mixed signals from the economy. The

U.S. MONEY MARKET RATES (%)					
	Last Friday	1 week ago	4 wks ago	12-month ago	High-Low
Fed Funds (weekly average)	8.76	8.47	8.47	11.77	7.82
1-year Treasury bills	8.42	8.56	8.18	10.77	7.85
3-month Treasury bills	8.25	8.30	8.25	11.95	8.05
Short-term prime CDs	8.15	8.10	8.02	11.90	8.05
Three-month prime CDs	8.05	8.50	8.40	11.38	7.85
90-day Commercial Paper	8.10	0.05	8.50	11.40	7.85

U.S. BOND PRICES AND YIELDS (%)					
	Last Friday	Change	Yield	1 week ago	4 wks ago
20-year Treasury	89.4	-	11.51	11.70	11.25
30-year Treasury	89.4	-	11.51	11.56	11.50
New 10-year Long utility	n/a	-1%	12.50	12.30	12.00
New "AA" Long industrial	n/a	-1	12.50	12.57	12.50

Source: Salomon Brothers (estimates). In February M2 rose by \$21.3bn to \$2,423.6bn, and M3 rose by \$20.6bn to \$3,042.7bn.

Money Supply: In the week ended March 4 M1 rose by \$2.4bn to \$2,424.7bn.

say, still seems to be fairly strong, but there is continuing sluggishness in the manufacturing sector, partly reflecting the strength of the dollar, which has allowed imports to take market share away from domestic manufacturers.

Meanwhile, there is equal concern about the rapid pace of monetary growth and the current tactics of the Fed. The money supply figure this week showed a \$40bn drop in M1, but this was very much in the range of expectations, and it still leaves the basic money supply about \$7bn above the upper limit of the Fed's target range. At the same time, the M2 and M3 measures are also growing much faster than the central bank planned.

Despite this rapid expansion in the monetary aggregates, many analysts have recently suggested that the Fed has maintained a relatively neutral stance on credit, partly because it would not want to see interest rates go higher and thereby give even more support to the dollar. But a combination of tightness in the Federal Funds rate this week, and an unexpectedly large increase in bank borrowings at the Fed's discount window, have given rise to increasing uncertainty.

In the week ending Wednes-

day, borrowings at the discount window, where the banks are forced to go when the Fed restricts liquidity in the money markets, jumped to \$862m against an average of \$419m in the previous week. These figures suggested a "slightly tighter credit policy," said Mr William Sullivan, of Dean Witter Reynolds, while Mr Philip Braverman, of Briga Scheide, said: "The evidence is far from definitive, but it suggests that the Fed has tightened sufficiently to keep its Funds rate within an 8 per cent to 8.4 per cent range."

Some market economists argue caution in reading too much into one week's figures, but corporate treasurers are not waiting for these conflicting

views to be resolved. With the Treasury due to announce a big refunding programme next month, companies have been rushing to bring new issues to the market.

The largest of these new

offerings came from Texaco Capital, which filed for a mammoth \$1bn issue of guaranteed debt securities backed by its parent company. The next most sizeable was a \$500m issue from Merrill Lynch for medium-term notes with maturities between nine months and 10 years. Other issues include a \$200m offering from Household Finance Corporation of two-year extendible notes with a final maturity in April 1985, and a \$200m offering from Wells Fargo and Co. of 15-year subordinated, floating-rate notes which are callable after two years, and pay 1 point over Libor.

Terry Dodsworth

UK GIILTS

Investors wait for Budget fine print

IT IS hardly an action-replay of 1984. The run-up to the Budget last year was characterised by a burst of euphoria in the gilt-edged market, later extinguished in a summer of industrial disputes.

The market last week—with yields on long-dated stocks sticking resolutely at 10.8 per cent and on shorts at 12 per cent—showed just how cautious investors have become since Mr Lawson's first performance.

And the Chancellor could hardly have expected to be going into his second Budget tomorrow with short-term interest rates 5 points higher than a year earlier.

There were, however, brief flashes of excitement which must have raised Mr Lawson's hopes that a gilt-edged rally has been delayed rather than ruled out.

On Monday the City con-

vinced itself that the traditional

pre-budget cut in base rates was a certainty and the Bank of England found no problem in selling around £800m of gilt-edged stock.

But the announcement of a higher-than-expected (though perfectly respectable) 1 per cent increase in sterling M3 last month, quickly persuaded the markets that any base rate cut could come only after Mr Lawson's statement.

The "wait-and-see" atmosphere was underlined by the Bank's decision to hold back from any new funding on Friday afternoon, when most in the market had expected at least some additional tranches of existing stock.

But the catchphrase in the market last week was "robust arithmetic," with investors at least as concerned with the visibility of the assumptions behind the borrowing target as the figure itself.

They will also be watching closely to see whether Mr Lawson indicates that he intends to keep the money supply around the mid-point of its

target range, rather than be satisfied with it bumping along the top.

If the Chancellor does jump the budget hurdles, however, there are many in the market who believe that the outlook for gilt-edged stocks is promising particularly if the problems in the index sector could benefit.

The general view on the public borrowing and monetary fronts is that the market is discounting a 1983-86 public sector borrowing requirement of £7bn or slightly less and a target range for sterling M3 growth of 5 to 9 per cent.

But the catchphrase in the market last week was "robust arithmetic," with investors at least as concerned with the visibility of the assumptions behind the borrowing target as the figure itself.

For that brighter outlook to feed through to gilt-edged prices, however, Mr Lawson will have to do a good job of persuading the market that no risks will be taken with the exchange rate and inflation.

Philip Stephens

Banco Hispano Americano Limited

(formerly Banco Urquijo Hispano Americano Limited)

Results for year ended 31st December 1984

PROFIT AND LOSS ACCOUNT

1984 1983

Profit for the year after providing for taxation, and after making transfers to inner reserves from which provision for deferred taxation has been made

£1,434,243 £1,208,569

BALANCE SHEET

1984 1983

Shareholders' Funds and Liabilities:

£ 14,000,000 £ 14,000,000

Share Capital: Authorised

£ 8,000,000 £ 8,000,000

Issued and fully-paid

8,369,540 6,935,297

Retained Profits

6,000,000 6,000,000

Subordinated Loan Capital

22,369,540 20,935,297

Deferred Taxation

2,132,000 -

Current Liabilities

326,619,650 222,196,376

Acceptances

9,502,363 10,039,982

Assets:

£ 75,993,402 £ 55,497,635

Cash on hand and at bankers, money at call and short notice

4,703,466 20,323,607

Certificates of Deposit purchased

98,221,942 33,037,077

Deposits with banks and discount houses

49,126,940 38,165,925

Loans and advances

22,352,904 7,818,064

Interest receivable and other assets

5,941,385 4,535,648

Listed securities

256,340,039 159,376,956

Medium Term Loans

81,205,343 73,555,246

Property and Equipment

819,121 606,789

Net Investments in Finance Leases and Hire Purchase Agreements

12,756,687 9,592,682

Customers' Liabilities for Acceptances

9,502,363 10,039,982

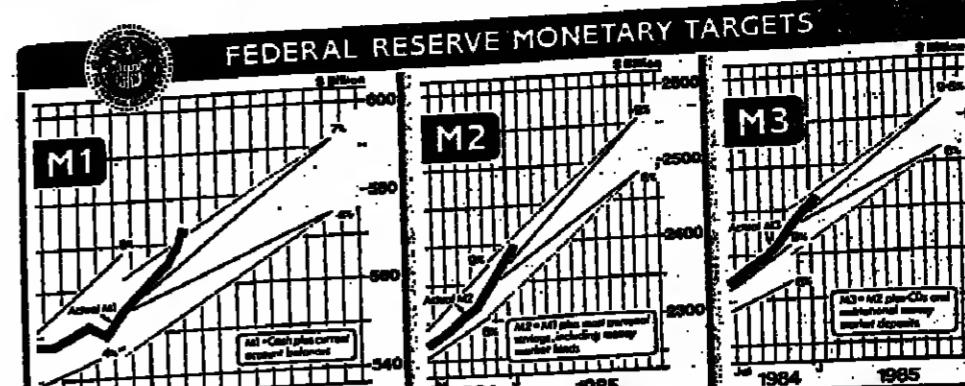
£360,623,553 £253,171,655

CHANGE OF NAME

The Bank is effectively a wholly-owned subsidiary of Banco Hispano Americano, S.A., and consequently the name of the Bank was changed on 15th March 1985 from Banco Urquijo Hispano Americano Limited to Banco Hispano Americano Limited.

The above figures are an extract from the full accounts which will be filed with the Registrar of Companies and upon which the Auditors have issued an unqualified report.

Copies of the 1984 Report & Accounts may be obtained from The Company Secretary, Banco Hispano Americano Limited, 15 Austin Friars, London EC2N 2DZ, Tel: 01-628 4499 Telex: 8813971



views to be resolved. With the Treasury due to announce a big refunding programme next month, companies have been rushing to bring new issues to the market.

The largest of these new

offerings came from Texaco Capital, which filed for a mammoth \$1bn issue of guaranteed debt securities backed by its parent company.

The next most sizeable was a \$500m issue from Merrill Lynch for medium-term notes with maturities between nine months and 10 years.

Other issues include a \$200m offering from Household Finance Corporation of two-year extendible notes with a final maturity in April 1985, and a \$200m offering from Wells Fargo and Co. of 15-year subordinated, floating-rate notes which are callable after two years, and pay 1 point over Libor.

Terry Dodsworth

FT/AIBD INTERNATIONAL BOND SERVICE

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Fire-fighting over for Hongkong Land

Two years ago, in the wake of the Hong Kong property crash, not a few local analysts would have quoted poor odds on Hongkong Land's chances of surviving. Last week, Mr David Davies, the managing director, reported a return to profits, the restoration of debts to a "perfectly comfortable" level, and the revival of expansion plans.

"The period of fire-fighting is over," he said while unveiling attributable profits in 1984 of HK\$250m (US\$64m) — modest on a turnover of HK\$10.2bn, but impressive after losses in 1983 of HK\$1.2bn.

Two other events last week gave glimpses into the group's painstaking haul back towards corporate health — an interest rate swap agreement with the Bank of Tokyo to raise HK\$100m, and a plan to raise HK\$750m from shareholders through a preferred share offer. Both cap a two-year effort to bring debt back under control.

When property values

slumped in Hong Kong in the wake of 1983, Hongkong Land was hopelessly exposed. It had committed itself to major construction projects when the market had been at its peak, and when the market went into a free fall, few companies had more to lose. When prices steadied at about half their peak levels, the group faced the prospect of selling on realising a significant loss.

As debts surged towards a peak forecast at HK\$16bn, Mr Bill Wavish, the group's beleaguered finance director, trawled over 40 banks for support: "We knew we didn't have a lot of time before the doors began to close in on us," he recalls. The HK\$14bn syndication arranged with 13 banks just as the collapse began was a life-saver, lifting facilities to HK\$20.7bn.

The first priority of making sure money was available had been met. Any remaining fears on this count were eliminated in January this year, when the

group sold its 34 per cent stake in Hongkong Electric for HK\$2.9bn. Mr Simon Kewick, the group chairman, described this sale as "a major step in the financial regeneration of the company." It reduced group debt by 20 per cent to less than HK\$12bn "at a stroke."

The second priority — to make sure the cost of the money was not too variable — was not so easily solved. Of the HK\$16bn borrowed in 1983, only HK\$8bn was medium-term money, and only HK\$4bn was at fixed rates of interest. Political uncertainties over Hong Kong's future swept interest rates up to 30 per cent in September 1983, and 28 per cent in July last year.

"With our kind of debt burden, we couldn't afford to roll over variable money at those kinds of rates," Mr Wavish said. "We urgently needed to get more medium-term money, and to get it at fixed rates."

Since then, Hongkong Land has privately arranged 15 in-

terest rate swaps worth HK1.3bn through the Bank of Tokyo, which lifts the aggregate arranged to HK\$14bn, was the first time a Hong Kong borrower had entered the local fixed-rate market in order to swap simultaneously for variable rate funds.

This "first" gives the Bank of Tokyo funds at 7 per cent below the Hong Kong interbank offered rate (HIBOR), and gives Hongkong Land immediate funds at 11.62 per cent. Such manoeuvres — which will be repeated whenever the opportunity arises, according to Mr Wavish — have enabled the group to keep average borrowing costs at 11.7 per cent over the last year in spite of the volatility of the capital markets.

The call on shareholders to take up a preferred share offer intended to raise HK\$750m would have been impossible a year ago, in the wake of annual losses of almost HK\$1.3bn, and with the local

stock markets beset with political uncertainty.

Even now, the offer has had to be heavily sweetened. Dividends are guaranteed, even though ordinary shares currently receive a nominal 1 cent a year. Pasment is staggered over six months, and a detachable warrant has been issued, giving each preferred share allowing one to purchase up to the offer to buy one further share at any time up to 1990 at a fixed price. Even with all the sweeteners, the HK\$750m raised will be at an effective interest rate cost of less than 7 per cent.

While the group still has formidable problems to solve, Mr Davies can now claim that in come is covering both recurrent and capital spending costs. New to the group was found to be the performance team. While the debt will have fallen by the end of 1985 to a "perfectly comfortable" 72 per cent of total assets, there is no question that the company will survive.

David Dodwell

UGB plans to separate activities after \$5.4m loss

BY MARY FRINGS IN BAHRAIN

UNITED GULF BANK (UGB), a Kuwaiti-controlled Bahrain offshore banking unit, was adversely affected in 1984 both by a poor performance by the Treasury department and by write-downs at United Gulf Investment Company (UGIC), its wholly-owned subsidiary.

The directors are seeking permission from the Bahrain Monetary Agency to separate UGB's banking and investment activities by forming a holding company with two independent operating subsidiaries.

UGB reported a consolidated loss of US\$5.4m for the year, compared with a profit of US\$4.2m for 1983. Total shareholders' equity was reduced from \$251.8m to \$246.4m and assets declined from \$1.25bn to \$1.13bn.

The parent bank made a profit of \$8.1m after bad debt provisions of \$6.6m compared with \$27.5m after provisions of \$1.5m in 1983. But the investment company's previous deficit of \$4.7m worsened to \$13.4m, following a five-fold increase in provisions. Write-downs of \$2.7m shaded \$7m on listed Kuwaiti securities which absorbed the whole 1983 provision of \$2.8m. \$5.1m on listed Kuwaiti

securities, and \$2m on U.S. venture capital investments.

Mr Mahmoud Al Nouri, the managing director, blamed a 50 per cent drop in operating profits at the bank mainly on the Treasury department, although some \$32m worth of Kuwaiti loans had been placed on a non-accrual basis during the course of the year.

Of this sum, \$7.2m had been written off, another \$1.8m was currently before the Kuwait Settlements Court, and the bank was left with \$9m in well-secured debt. He said 57 per cent (\$255m) of the \$433m loan portfolio was in Gulf Co-operation Council countries, mainly Kuwait (\$128m) and Saudi Arabia (\$112m).

Turning to UGIC, Mr Al Nouri said the company had now cleaned up its balance sheet and would be concentrating on investments in the U.S. real estate and venture capital markets, and on the arrangement of debt security issues. It had not won a sole mandate for a \$30m floating-rate note issue from an Arab bank. He said more details of the proposed issue would be available within a week or so.

Rand Daily Mail deficit hits SAAN

BY JIM JONES IN JOHANNESBURG

FAILURE to stem the rising losses of the Rand Daily Mail (RDM) and lower profits from other publications combined to leave South African Associated Newspapers (SAAN) with an operating loss of R8.5m (\$4.3m) in 1984. Operating profits before interest and tax were R8.6m in 1983. Turnover rose to R138.1m from R128.5m.

Mr Clive Kinsley, the managing director, has for some years forecast that the RDM's previously undisclosed but rising losses could be contained. However, last year the RDM incurred a loss of R18m and that over the past 10 years its accumulated losses have been R45.5m.

Management says that the RDM cannot achieve profitability in an over-traded market. Last Friday, SAAN announced that the newspaper is to cease publication on April 30.

A loss of 31 cents a share was made in 1984 against earnings of 380 cents in 1983. A final dividend has not been declared though an interim of 25 cents was paid. For 1983 a dividend total of 190 cents was paid.

Braniff still in the red but 'improving rapidly'

BY OUR NEW YORK STAFF

FAILRUFF, the U.S. airline which was rescued from bankruptcy last March, lost \$86.5m in its first year since reconstruction. However, the company says that its results in recent months have improved rapidly.

The airline, which has undergone several upheavals in its battle to keep flying in the face of fierce competition from its established rivals, made a \$4.6m loss in the final quarter ended January 31. Mr Ron Ridgeway, the president, says

that excluding unusual expenses, the fourth-quarter results reflected a gratifying improvement in the airline's performance and indicate that "our new long haul, non-restricted low fares operating plan is working." The company, which has shrunk in size considerably since it returned to the skies, had a 43 per cent load factor in the latest quarter which compares with a 46.5 per cent average load factor in the 11 months to end January.

Operating profits were up almost 25 per cent to LuxFr10.55m, an outcome which the company describes as the best ever achieved, even after the deduction of unspecified state subsidies. Cash flow increased to LuxFr5.9m from LuxFr2.5m.

Texas bank warns of profit fall

BY WILLIAM HALL IN NEW YORK

TEXAS COMMERCE Bancoshares, one of only two U.S. banks to enjoy a triple A debt rating, has announced that it expects its first quarter net income to fall by more than a third to around \$30m, primarily because of higher loan losses on its energy lending business.

Until now, Texas Commerce has been largely unaffected by the problems of the U.S. energy sector, which have forced many of its rivals in Dallas and Houston to report sharply lower profits and sharply

reduced

rate

costs.

While the group still has

moderating

loan

growth,

continuing

pressures

on net

interest

margins

and

higher

loan

loss

provisions

for its profit setback.

Net income in the first quarter of 1984 was \$45.5m, up from \$12m in the same quarter last year and \$27.5m in the fourth quarter of 1983.

Texas' second biggest bank blames moderating loan growth, continuing pressures on net interest margins and higher loan loss provisions for its profit setback. Loan loss provisions in the current quarter are expected to be about \$45m, up from \$12m in the same quarter last year and \$30m in the final quarter of 1984.

Confidence at N. Telecom

SAN FRANCISCO — Northern Telecom, the Canadian telecommunications group, expects consolidated revenues and net earnings per common share to rise 20-25 per cent in 1985. Mr Edmund Fitzgerald, president and chief executive, told analysts here: "These remain our targets and I am confident of them," he said. In 1984 the company earned C\$323.9m (US\$241m) or C\$2.76 a share on revenues of C\$4.38bn. AP-PJ

INTERNATIONAL APPOINTMENTS

Bekaert chair for another grandson

BY PAUL CHEERSIGHT IN BRUSSELS

MR JEAN CHARLES VELGE, the grandson of Leon-Lambert Bekaert, who founded Bekaert, the Belgian wire and steel cord company, is to take over as chairman — from another grandson.

Mr Velge takes up his appointment in May and Baron Antoine Bekaert, also 55, steps down.

The Bekaert company is now unaffected by the problems of the U.S. energy sector, which have forced many of its rivals in Dallas and Houston to report sharply lower profits and sharply

reduced

rate

costs.

The Bekaert group

remains the majority share

holders

in the group, but in recent years there has been an increasing management group outside. This is reflected in the appointment of Mr Karel Vinck, who joined Bekaert from Eternit, the asbestos sheeting group, two years ago, and now becomes chief executive officer in Mr Velge's place.

S & P takeover prompts Smith to leave Pabst

Pabst Brewing announced over the weekend that Mr William F. Smith, its president and chief executive officer, and Mr John Brzezinski, its executive vice-president, had resigned effective on Friday. It gave no reason for the resignations. Reuters reports from Chicago, Mr Smith said in an interview that his resignation was caused by the previously announced takeover of Pabst by S. & P. He said he has "some philosophic differences" with Mr Paul Kalmanovitz, S. & P.'s chairman. He would not be more specific about his relationship with Mr Kalmanovitz, but said "At this point, I thought it was better to leave the company."

Bear Stearns resignation

Mr Peter Ganschinetz has resigned as managing director of Bear Stearns International, the London Eurobond sales, trading, and syndication operation of the Wall Street investment house. Reuters reports from New York. The firm said Mr Ganschinetz had left to pursue other opportunities. Until a successor is named, London fixed-income operations will be managed by Mr Frank Martucci and Mr Edward Rappa, general partners of the parent company responsible for fixed-income trading and sales respectively.

Anthony Solomon to advise BCI

BY STEWART FLEMING IN WASHINGTON

MR ANTHONY SOLOMON, former president of the Federal Reserve Bank of New York, has taken up an appointment as an adviser to the management board of Banca Commerciale Italiana (BCI), Italy's second largest commercial bank.

Mr Solomon returned from the New York Fed at the end of last year saying that he would be looking for a part-time post which would give him a public platform.

Trizec Corporation Ltd.

Can \$60,000,000

11 1/2% Senior Debentures to mature March 15, 1995

CIBC Limited

Algemene Bank Nederland N.V.
Berliner Handels- und Frankfurter Bank
Citicorp Capital Markets Group
Commerzbank
Crédit Lyonnais
Dresdner Bank
First Interstate Limited
Genossenschaftliche Zentralbank AG - Vienna
Girozentrale und Bank der Oesterreichischen Sparkassen
Hambros Bank Limited
IBJ International Limited
Manufacturers Hanover Limited
Merrill Lynch Capital Markets
Samuel Montagu & Co. Limited
Orion Royal Bank Limited
The Royal Trust Company of Canada
Société Générale
Swiss Bank Corporation International Limited
S.G. Warburg & Co. Ltd.
Wood Gundy Inc.

SWEDISH MATCH

Tarkett
Tarkett is the second largest manufacturer of flooring material in the world. The Group's product range includes resilient, wooden and textile flooring.

Match

The Match Group is the world's largest producer of "lights": that is, matches and lighters. The Group also conducts

forestry and trading activities.

Åkerlund & Rausing

Åkerlund & Rausing is one of the largest packaging companies in Europe. The Group is also a market leader in fields such as disposable table products, decorative paper, bags and carrier bags.

Alby

Alby produces sodium chlorate for the pulp industry and potassium chlorate for the match industry. The Alby Division has production facilities in Europe, North America and South America.

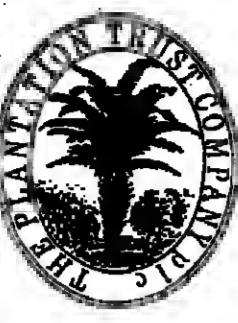
Financial highlights

	1984	1983
Sales	886	766
Operating result	61	54
Result after financial items	39	38
Result after taxes	21	19
Return on capital employed, %	15.9	15.1
Earnings per share (full tax) £	2.54	2.37
Earnings per share after extraordinary items £ (UK £1 = SEK 11.03)	6.39	2.37

Swedish Match is an industrial corporation with business activities conducted through about 150 companies in more than 40 countries in all parts of the world. The Corporation's head office is situated in Stockholm.

Swedish Match's product areas have strong market positions. Its structure yields good profitability and rapid growth. Business activities are concentrated on home improvement and consumer products as well as packaging.

SWEDISH MATCH



THE PLANTATION TRUST COMPANY plc

(Registered in England under the Companies Act 1948 to 1987 No. 1833940)

Offer for Sale

by

Noble Grossart Limited

in conjunction with

Kitcat & Aitken

of

1,400,000 units

(each unit comprising five ordinary shares, one warrant and £2.50 nominal of convertible stock) at £7.25 per unit payable in full on application.

The application list for the units now offered for sale will open at 10.00 a.m. on Thursday, 21st March, 1985 and may be closed at any time thereafter. The procedure for application and the application form are set out at the end of this document.

Authorised

£4,000,000

SHARE CAPITAL

in ordinary shares of 25p each

Issued and now being issued

£1,750,000

LOAN CAPITAL

£3,500,000 nominal of 7½ per cent. convertible unsecured loan stock 2000

The Company has created warrants carrying rights, exercisable at 100p per share during the period of 28 days prior to 31st August in any of the years 1986 to 1985, to subscribe for a total of 1,400,000 further ordinary shares. Holders of convertible stock will be entitled to convert such stock into ordinary shares at the rate of one ordinary share for every 105p nominal of convertible stock. The conversion rights may be exercised during the month of August in any of the years 1986 to 2000. The redemption date will be 30th September, 2000. The offer for sale has been fully underwritten by Noble Grossart Limited. The directors are aware of intended applications from sub-underwriters for all of the units now being offered for sale. Noble Grossart Limited has undertaken to accept such applications in respect of 1,050,000 units, representing 75 per cent. of the units offered for sale.

INTRODUCTION

The Company is an investment trust created to exploit investment opportunities in the plantation sector worldwide. It is unique in that no other United Kingdom listed investment trust now specialises in that sector. The Company will employ the considerable experience and expertise of members of the board in the plantation industry in pursuit of capital appreciation for its shareholders. The directors intend to concentrate on permanent crop investments.

The proceeds of this offer for sale, which has been fully underwritten by Noble Grossart Limited, will amount to approximately £7 million, after expenses.

The directors are aware of intended applications from sub-underwriters for all of the units now being offered for sale. Noble Grossart Limited has undertaken to accept such applications in respect of 1,050,000 units, representing 75 per cent. of the units offered for sale.

THE PLANTATION SECTOR

Performance Since the early 1970s the average stock market performance of the shares of plantation companies listed in the United Kingdom has substantially outpaced the principal United Kingdom equity indices. Specific-listed plantation investments both in the United Kingdom and overseas markets have produced returns well in excess of that average. The directors believe that above average performance will be maintained owing to the principal factors of increasing operating returns, re-rating as a result of improved investor appreciation of companies in the sector; and corporate activity, including mergers, take-overs and acquisitions of strategic shareholdings.

Operating Returns

Factors contributing to increases in operating returns include the following:-

- Improved productivity - Crop yields have shown substantial improvements as a result of the use of better planting material, fertilisers, pesticides and herbicides and through general improvements in managerial and agricultural practices. Net income growth has been further enhanced through cost savings arising from economies of scale and mechanisation. Biogenetic research has only recently begun to have an impact on annual crops. The directors believe that major advances in this field will be permanent crop sectors are poised. In the case of some crops, to produce dramatic improvements in yield potential and disease resistance, as compared with improvements which have in the past been achieved using traditional methods.

Demand Factors - World population growth and rising standards of living mean a demand for plantation products including crops used for food, feed and fibre. Declining yield improvements, even if current living standards are to be maintained, substantial increases in total land area will be required to be brought into production. On the basis of current production costs and commodity prices the profitability of much of this new land would be marginal. In order to provide the economic incentive for such development, commodity prices would have to rise, thus increasing the return on existing land.

Re-rating

The inability of investors to assess the opportunities available in the plantation sector is hampered by the wide range of different companies and crops, and the difficulty in obtaining and assimilating the relevant information given the limited amount of investment research on the sector. As a result many of the listed shares in the sector have in the past proved to be undervalued. However, improvements in investor appreciation and knowledge of individual companies and crops have frequently resulted in significant re-assessments of value.

Corporate activity

The process of re-rating has been assisted in certain cases by plantation companies and groups of other investors building up strategic stakes to serve as springboards for effecting changes in ownership and management. Such moves have tended to alter perspectives of value not only of the target company but also of other companies with related activities.

Permanent crop sector

The term permanent crop describes any species which reaches maturity over a period of years and yields for a number of years thereafter. Annual crops are planted and harvested in the same crop year. Permanent crops traditionally provide a higher return than annual crops. While annual crops typically yield less than 5 per cent. on capital employed, permanent crops are dependent on crop, commodity prices, cyclical patterns and growing conditions to achieve yields in excess of 10 per cent. The period of years required to bring a new permanent crop to maturity results in less elasticity of supply than for annual crops. While this can lead to greater volatility in prices than for annual crops, where planting levels can easily be adjusted to reflect short-term supply and demand, the successful selection of permanent crops, fulfilling the optimum supply and demand criteria can offer the opportunity for returns which are substantially better than average.

Seal of state

The aggregate market capitalisation of United Kingdom and overseas registered plantation companies in the permanent crop sector listed on worldwide stock exchanges is in excess of £5,000 million. This does not include the many overseas interests of many overseas traders. There are substantial plantation interests in the United States, Australia and other countries in the Pacific Area, as well as in certain countries in Africa, Europe and South America. For example, there are over 200 permanent crop growers in California alone, of which the principal crops - grapes, citrus and nuts - cover some 1.4 million acres, currently valued at approximately US\$10,000 million.

INVESTMENT POLICY

The principal objective of the Company is to achieve capital growth. The directors intend that the Company will principally invest in equity securities listed on the United Kingdom and overseas stock markets. In addition a proportion of available funds will be invested in unlisted securities and indirectly in stakes in plantation ventures. The board intends to invest a significant part of these funds in the United States, where the opportunities for listed plantation investments are limited. It also intends to use its expertise, where suitable opportunities arise, to build up strategic stakes.

Examples of crops and geographical areas in which the board's investment activities will be principally concentrated are set out below:-

Crop	Producing countries
Avocados	United States
Cacao	United States, Australia
Coconuts	Malaysia, Indonesia
Coffee	Malaysia, Indonesia, Papua New Guinea, Central America
Cotton	Kenya, Indonesia
Dates	Australia
Grapes (table, wine, raisin)	United States
Kiwi fruit	United States, Australia, New Zealand
Nuts (almonds, macadamias, pecans, pistachios, walnuts)	United States, Australia, Central Africa
Palm oil	Malaysia, Indonesia, Papua New Guinea
Pineapples	United States
Rubber	Malaysia, Indonesia, Papua New Guinea
Stone fruit (plums, peaches, nectarines, apricots)	United States
Tea	Bangladesh, Malawi, Kenya, India, Indonesia

A copy of this offer for sale, which comprises listing particulars with regard to The Plantation Trust Company plc given in compliance with The Stock Exchange (Listed) Regulations 1984, has been delivered to the Registrar of Companies as required by those regulations. Application has been made to the Council of The Stock Exchange for admission to the Official List of the ordinary shares, warrants and convertible stock now being issued.

The directors of the Company, whose names appear below, are the persons responsible for the information contained in this document. To the best of the knowledge and belief of the directors (who have taken all reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. All the directors accept responsibility accordingly.

DIRECTORS, SECRETARY AND ADVISERS

Directors

Edwin Hadsley-Chaplin (Chairman)
Tubs Hill House, London Road, Sevenoaks, Kent TN13 1DG
Derek Alfred Howard Baer
1 Laurence Pountney Hill, London EC4R 0BA
Alastair John Wilson Campbell
17 Lincoln's Inn Fields, London WC2A 3ED
John Stephen Kershaw
8 Crescent, London EC3N 2LY
David Hume Pinfent
Old Chelwells, Crowthurst, Nr. Lingfield, Surrey RH7 6LU

Secretary and Registered Office

Richard Blair Drummond, F.C.A.
Empire House, 123 Kennington Road, London SE11 6SF

Investment Manager

David Hume Investment Management Limited
8 Crescent, London EC3N 2LY

Issuing House

Noble Grossart Limited
48 Queen Street, Edinburgh EH2 3NR
and
17 Lincoln's Inn Fields, London WC2A 3ED

Stockbrokers to the Company and to the Offer

Kitcat & Aitken
The Stock Exchange, London EC2N 1HB

Auditors and Reporting Accountants

Deloitte Haskins & Sells
Chartered Accountants
128 Queen Victoria Street, London EC4P 4JX

Solicitors to the Company and to the Offer

Stephenson Harwood
Saddlers' Hall, Gutter Lane, Cheapside, London EC2V 6BS

Bankers

Barclays Bank PLC
P.O. Box 69, 114 Fenchurch Street, London EC3P 3HY

Receiving Bankers

Barclays Bank PLC, New Issues Department
P.O. Box 123, Fleetway House, 25 Farringdon Street, London EC4A 4HD

Registrars and Transfer Office

Barclays Bank PLC
Radbrook Hall, Knutsford, Cheshire WA16 9EU

DEFINITIONS

In this document save as the context otherwise requires:-
 "Company" means The Plantation Trust Company plc
 "directors" or "board" means the board of directors of the Company
 "ordinary shares" means ordinary shares of 25p each in the Company
 "convertible stock" means the £3,500,000 nominal of 7½ per cent. convertible unsecured loan stock 2000 of the Company, the particulars of which are set out below
 "warrants" means the 1,400,000 warrants, each to subscribe for one ordinary share, the particulars of which are set out below
 "unit" means a unit comprising five ordinary shares, one warrant and £2.50 nominal of convertible stock
 "David Hume Investment Management Limited" means Inscope Limited (in the course of changing its name to David Hume Investment Management Limited)

DIVIDEND POLICY

In order to qualify as an investment trust under the Income and Corporation Taxes Act 1970 (as amended) the Company must not retain in respect of any accounting period more than 15 per cent. of the income it derives from shares and securities. As stated above, however, the principal objective of the Company is the achievement of capital appreciation. Allowing for income required to cover interest on the convertible stock and other borrowings, dividend payments by the Company are likely to be modest.

Each annual dividend will be in the form of a single payment which is expected to be made in July, Accordingly, the first dividend is expected to be paid in July, 1986 in respect of the period ending 31st March, 1986. The Company's articles of association provide that profits from the sale of investments or other capital assets will not be available for distribution as dividends.

DETAILS OF THE OFFER

A total of 1,400,000 units are being issued at the offer for sale price of £7.25 per unit. Each unit comprises five ordinary shares (with one warrant) at £4.75 and £2.50 nominal of convertible stock at par.

Application has been made to the Council of The Stock Exchange for admission to the Official List of the ordinary shares of the Company, the warrants and the convertible stock the subject of this offer for sale.

Ordinary shares
The amount of 95p per ordinary share payable on application represents 25p in respect of the nominal value, the whole of the premium of 67.88625p and the difference between the subscription price and the offer for sale price under the offer for sale agreement, particulars of which are set out in paragraph 5 of "General information" below. The ordinary shares now offered will rank for all dividends and other distributions hereafter declared, paid or made on the ordinary share capital of the Company.

Warrants
Each warrant will confer the right to subscribe for one ordinary share. The warrants will be exercisable during the period 28 days prior to 31st August in any of the years 1986 to 1995 inclusive at a subscription price of 100p per share (subject to the usual adjustments). Further details are set out under "Particulars of the warrants" below.

Convertible stock
The convertible stock will be constituted by a trust deed in favour of The Law Debenture Trust Corporation p.l.c., whose head office is situated at Estates House, 66 Gresham Street, London EC2V 7HX, as trustee for the holders of the convertible stock. Interest will be paid on the convertible stock at the rate of 7½ per cent. per annum (less tax) in two equal half-yearly instalments in arrears on 31st March and 30th September of each year, except for the first payment which will be made on 30th September, 1985, will be of 390.4p (less tax) per £100 nominal of convertible stock.

Subject as provided in the trust deed, the convertible stock will be convertible into ordinary shares at the rate of 100p per share for every 100p nominal of convertible stock. The conversion rights may be exercised during the month of August in any of the years 1986 to 2000, both inclusive, and any convertible stock outstanding at 30th September, 2000 will be redeemed at par on that date, together with accrued interest. Particulars of the convertible stock are set out below.

TAXATION
The directors intend to conduct the affairs of the Company in such a way that the Company satisfies the conditions for approval as an investment trust laid down in Section 359 of the Income and Corporation Taxes Act 1970 (as amended) and will apply to the Inland Revenue for such approval. Such approval is granted retrospectively and in respect of each accounting period for which it is granted, the Company will, as a result of the provisions of the Finance Act 1980, be exempt from corporation tax on chargeable gains.

Investors are advised to consult their professional advisers on the possible tax consequences of their acquiring, holding or disposing of ordinary shares, warrants and convertible stock. However, set out in paragraph 6 under "General information" below are some comments which are intended to assist investors with regard to taxation, based on current law and practice.

ACCOUNTANTS' REPORT

The following is the text of a report received by the directors from Deloitte Haskins & Sells, Chartered Accountants, the auditors of the Company:

128 Queen Victoria Street
London EC4P 4JX
13th March, 1985

The Directors,
The Plantation Trust Company plc,
Empire House,
123 Kennington Road,
London SE11 6SF

Dear Sirs,

The Plantation Trust Company plc was incorporated on 8th March, 1985. The Company has not commenced business and, accordingly, no accounts have been made up and no dividends have been declared or paid.

Yours faithfully,
Deloitte Haskins & Sells

Chartered Accountants

APPLICATION PROCEDURE AND DEALINGS

The application procedure in respect of the 1,400,000 units now being offered for sale and a detachable application form appear at the end of this document. Application forms, each with the appropriate remittance, should be lodged not later than 10.00 a.m. on Thursday, 21st March, 1985. It is expected that fully paid renounceable letters of acceptance will be posted on Monday, 25th March, 1985, that dealings in the units will commence on Tuesday, 26th March, 1985 and that dealings in the ordinary shares, warrants and convertible stock separately will commence on Thursday, 25th April, 1985.

PARTICULARS OF THE WARRANTS

The warrants will be issued subject to the following terms and conditions:-

(A) A registered holder ("a holder") for the time being of a warrant shall have rights ("subscription rights") to subscribe in cash on each "subscription date", being 31st August in any of the years 1986 to 1995 inclusive (or, if later, the date in any such year 31 days after the date on which copies of the audited accounts of the Company for its then immediately preceding financial year have been delivered to the holder), for the purchase of the number of ordinary shares specified in the warrant at the price of 100p per ordinary share (or the subscription price), payable in full on subscription. The number and

THE PLANTATION TRUST CO. plc *continued*

subsidiaries if as a result thereof the businesses of the Company and the subsidiaries for the time being taken as a whole and as a single business would to a material extent be other than the business of an investment trust company, provided that the creation of such business to include the ownership of a dealing company shall be deemed to be such an alteration.

7 Issues of further unsecured loan stock

Subject to the terms hereof, provision will be made to enable further unsecured loan stock of the Company to be issued, including rights as to interest, conversion, premium, repayment and otherwise as the directors of the Company may determine.

Such further unsecured loan stock shall if identical and forming a single series with the convertible stock or in any other case with the consent of the Trustee be constituted by a trust deed supplemental to the trust deed and shall accordingly be further stock.

No additional loan capital of the Company or any subsidiary shall be paid up in whole or in part by way of capitalisation of profits or reserves or be issued by way of collateral security.

8 Modification of rights

Stockholders will have power by Extraordinary Resolution (*inter alia*) to sanction any modification, abrogation or termination of, or arrangement in respect of, any right of the Company and to assent to any modification of the trust deed. In addition, the Trustee may from time to time without the consent or sanction of the materially present stockholders (by written or electronic) waive or authorise on such terms and subject to such conditions as they shall deem expedient any breach or proposed breach by the Company of any of the covenants or provisions of the trust deed, or otherwise constitute an event of default under the trust deed shall not affect the rights and remedies of the stockholders or of the Trustee.

Provision will be made for convening separate meetings of the holders of the convertible stock and of any further stock when the Trustee considers this appropriate.

9 Trustee's indemnities and costs

The trust deed will contain provisions for the indemnification of the Trustee and for its relief from responsibility in certain events. Any costs given by the Trustee may be given on such terms and subject to such conditions (if any) as the Trustee may in its absolute discretion think fit and, notwithstanding anything to the contrary in these particulars contained, may be given retrospectively.

10 Removal, retirement and replacement of Trustee

The trust deed will not contain any provisions relating to the removal of the Trustee but will permit the Trustee to retire at any time without assigning any reason.

The Company will have the power to appoint a new trustee but such new trustee shall be subject to the approval of an Extraordinary Resolution of the stockholders.

11 Transfer

The convertible stock will be registered and transferable in integral multiples of 50p nominal. Convertible stock certificates will be numbered consecutively.

Note: The trust deed will not contain any provisions precluding the Company and the subsidiaries from disposing of secured or otherwise assets or, save as mentioned in paragraph 5 above, restricting borrowings which are guaranteed by the convertible stock or for preservation periods.

SUMMARY OF THE MEMORANDUM AND ARTICLES OF ASSOCIATION

The Company's objects

The memorandum of association of the Company provides that the Company's principal objects are to carry on the business of an investment trust company in its branches, and for that purpose to acquire and hold for investment the stock, debentures, debenture stock, bonds, obligations and securities issued or guaranteed by any government, state, local or other authority, trust, mutual funds, collective investment undertakings and associations, and to invest, whether at home or abroad, and to leave money on deposit or otherwise with any bank or any other party and to act as a trustee for the functions of a holding company. The objects of the Company are set out in full in clause 4 of the memorandum of association which is available for inspection at the address specified in paragraph 8 under "General information" below.

Articles of association

The articles of association of the Company contain, *inter alia*, provisions to the following effect:

(a) Voting

Subject to disenfranchisement of a member in the event of non-payment of any calls or other money due and payable in respect of any shares or non-compliance with a statutory notice requiring disclosure as to beneficial ownership and subject to any special terms as to voting on which any shares may be held, on a show of hands every member present in person shall have one vote for every share held by him.

(b) Borrowing powers

The directors of the Company may exercise all the powers of the Company to borrow money and to mortgage or charge, underlayment, property and uncalled capital, and, subject to the Companies Act 1948 to 1981, to issue debentures, loan stock and other securities whether outright or as a collateral security for any debt, liability or obligation of the Company or of any third party. The articles of association contain a limit on the borrowing powers of the Company and its subsidiaries in the same terms as *mutatis mutandis* as that stated in "Particulars of the convertible stock" above.

(c) Capital reserves

The directors of the Company shall establish a capital reserve and carry to the credit of such reserve any provision arising from the cancellation, re-creation or reduction of any capital or other financial assets of the Company in excess of the book-value thereof or apply that sum in providing for contingencies or for some other capital purpose. Any losses realised on the sale of any investments or other capital assets may be debited in whole or in part against the capital reserve together with any taxation arising in consequence of the disposal of any asset. The capital reserve, together with all monies in the nature of a contribution to capital assets, shall be treated for all purposes as capital assets and shall not be available for dividends.

(d) Variation of rights

All or any of the rights or privileges attaching to any class of share may, subject to the provisions of the Companies Acts 1948 to 1981, be varied or abrogated either with the consent in writing of the holders of not less than two-thirds of the shares of that class or with the sanction of an extraordinary resolution passed at a separate meeting of the holders of such shares.

(e) Directors

(i) The minimum number of directors is two and the maximum ten.

(ii) No single quorum shall be required.

(iii) Subject to the provisions of the Companies Acts 1948 to 1981 the directors may from time to time appoint one or more of their number to be the holder of any executive office on such terms (including remuneration) as they think fit and, subject to the terms of any contract between him and the Company, may at any time review any such appointment. A director appointed in this way may be dismissed or removed by the directors without notice if he is found to be incompetent or if he is found to be in breach of his fiduciary duty or if he is found to be in conflict with the interests of the Company.

(iv) Subject to the provisions of the Companies Acts 1948 to 1981 a director may hold any other office or position of profit under the Company (other than that of auditor) in conjunction with his office or position of profit under the Company. Any losses realised on the sale of any investments or other capital assets may be debited in whole or in part against the capital reserve together with any taxation arising in consequence of the disposal of any asset. The capital reserve, together with all monies in the nature of a contribution to capital assets, shall be treated for all purposes as capital assets and shall not be available for dividends.

(v) The remuneration of the directors shall be paid at the rate of £1,000 per annum for each director or director equivalent and £100 per annum for each director equivalent of a general meeting of the Company. Such remuneration shall be deemed to accrue from day to day. The directors may also be paid all expenses properly incurred by them in attending meetings of the directors, any committee of the directors, general meetings or separate meetings of the holders of any class of shares or otherwise in or with a view to the performance of their duties.

(vi) Any director who upon request renders any extra or special services shall be entitled to receive such such sum as the directors may think fit for expenses and such remuneration as may be appropriate.

(vii) Save in relation to certain specific exceptions provided in the articles of association (namely, the right to receive a payment of money due by a director or obligations undertaken by him for the benefit of the Company or in respect of a debt or obligation of the Company for which he is assigned responsibility under a guarantee, or indemnity or by the giving of security, a contract by a director to underwrite shares, any contract with any other corporation or firm where the director's interest does not exceed 10% of the total interest of the corporation or firm and is not liable to him in respect of a payment scheme approved by the Inland Revenue or any matter connected with an employee share scheme other than the grant of any option or allocation of any shares or any other matter concerning his individual participation), a director shall not vote or be counted in the quorum present at a meeting in relation to any resolution on which he is entitled to vote in voting in regard to any contract, arrangement, arrangement or proposal in respect of which he is entitled to receive a payment of money due by him for the benefit of the Company or in respect of a debt or obligation of the Company (otherwise than as auditor) and/or his firm shall be entitled to remuneration for the professional services as if he were not a director.

(viii) The remuneration of the directors shall be paid at the rate of £1,000 per annum for each director or director equivalent and £100 per annum for each director equivalent of a general meeting of the Company. Such remuneration shall be deemed to accrue from day to day. The directors may also be paid all expenses properly incurred by them in attending meetings of the directors, any committee of the directors, general meetings or separate meetings of the holders of any class of shares or otherwise in or with a view to the performance of their duties.

(ix) Any director who upon request renders any extra or special services shall be entitled to receive such such sum as the directors may think fit for expenses and such remuneration as may be appropriate.

(x) Save in relation to certain specific exceptions provided in the articles of association (namely, the right to receive a payment of money due by a director or obligations undertaken by him for the benefit of the Company or in respect of a debt or obligation of the Company for which he is assigned responsibility under a guarantee, or indemnity or by the giving of security, a contract by a director to underwrite shares, any contract with any other corporation or firm where the director's interest does not exceed 10% of the total interest of the corporation or firm and is not liable to him in respect of a payment scheme approved by the Inland Revenue or any matter connected with an employee share scheme other than the grant of any option or allocation of any shares or any other matter concerning his individual participation), a director shall not vote or be counted in the quorum present at a meeting in relation to any resolution on which he is entitled to vote in voting in regard to any contract, arrangement, arrangement or proposal in respect of which he is entitled to receive a payment of money due by him for the benefit of the Company or in respect of a debt or obligation of the Company (otherwise than as auditor) and/or his firm shall be entitled to remuneration for the professional services as if he were not a director.

(xi) No person shall be disqualified from being appointed a director and an director shall be required to vacate his office by reason only of the fact that he has attained the age of 70 years or any other age, nor shall it be necessary to give a special notice or consent to the directors that a director is to be removed or disqualify a director if he is found to be incompetent or if he is found to be in conflict with the interests of the Company.

(xii) The directors on behalf of the Company may pay a gratuity or pension or allowance on retirement to any director who has held any salaried office or place of profit with the Company or any subsidiary or to his widow or dependants and may make contributions to any fund and pay premiums for the purchase or provision of any such gratuity, pension or allowance and may make payments for or towards the insurance of any such person.

(xiii) Issues of securities

Subject to the provisions of the Companies Acts 1948 to 1981, all unissued shares are at the disposal of the directors to whom they will be issued or otherwise dispose of them to such persons, at such times and upon such terms and conditions as they may determine.

(xiv) Transfer of shares

The ordinary shares are in registered form and may be transferred by an instrument of transfer in any usual or unusual forms, or in such other form as the directors may approve. The instrument of transfer shall be signed by or on behalf of the transferor and, unless the share is fully paid, by or on behalf of the transferee.

Any director may, in their absolute discretion and without giving any reason, refuse to register a transfer of shares which is not fully paid, and the transfer of shares on the transferor's part will be in favour of not more than four transferees.

(xv) Dividends

Any dividend unclaimed after a period of 12 years from the date it became payable may be forfeited by the directors.

GENERAL INFORMATION

(a) Share capital

The Company was incorporated in England as a public limited company under the Companies Act 1948 to 1981 on 28th March, 1983 (registered number 1859340) with a share capital of £4,000,000 divided into 16,000,000 ordinary shares of 25p each. On 11th March, 1983 two ordinary shares were issued at 35p each to the subscribers of the memorandum of association as nominees of Noble Grossart Limited.

(b) On 11th March, 1983 resolutions of the Company were passed whereby:

(i) The directors were given authority pursuant to Section 14 of the Companies Act 1980 (expiring on 1st March 1990) to alter relevant securities (as defined in that Section) up to a maximum nominal value of £4,000,000;

(ii) a limited disqualification of Section 17(1) of the Companies Act 1980 was effected to enable this offer for sale to be implemented and a further limited disqualification thereof (existing on the date of the first annual general meeting of the Company) was effected prior to the implementation of any securities (as defined in that Section) prior to the date referred to above in connection with any rights issue to the holders of equity securities and for the purposes of other allotments of equity securities up to an aggregate nominal value of £267,500;

(iii) the Company altered its articles of association.

(c) On 21st March, 1983 the Company allotted to Noble Grossart Limited a further 199,998 ordinary shares at 92.88625p each on 1st March, 1983 the Registrar of Companies issued a certificate under Section 4 of the Companies Act 1980 entitling the Company to do business and exercise borrowing powers.

(d) On 13th March, 1983 the Company by resolution of the board created warrants having the rights set out under "Particulars of the warrants" above, to subscribe for 1,400,000 ordinary shares.

(e) On 13th March, 1983 the Company by resolution of the board created £500,000 nominal of 7% per cent convertible unsecured loan stock 2000 having the rights set out under "Particulars of the convertible stock" above.

(f) The share capital of the Company is as follows:

	Ordinary shares
Issued to subscribers	199,998
Allotted to Noble Grossart Limited	6,800,000
Now being allotted	1,400,000
In issue following the offer for sale	7,000,000
Reserved for issue pursuant to the exercise of warrants	1,400,000
Reserved for issue pursuant to the conversion of the convertible stock	1,333,333
Reserved for options	525,000
Total	12,258,333
Surplus	3,741,667
Aggregate number presently authorised	16,000,000

Save as disclosed above since incorporation there have been no operations which have changed the amount of the issued capital of the Company.

(g) As set out in paragraph 3 below, or in relation to the warrants, convertible stock and options referred to at paragraph 4 below:

(i) no commissions, discounts, brokerage or other special terms have been granted by the Company in connection with the issue or sale of any share or loan capital of the Company; and

(ii) no share or loan capital of the Company is under option or agreed conditionally or unconditionally

(b) Following the completion of this offer for sale 9,000,000 ordinary shares will remain unissued. Save in the event of any accelerated rights of subscription or conversion arising in accordance with the rights attaching to the warrants, options or convertible stock, on material issue of ordinary shares of the Company (other than to shareholders *pro rata* to existing holdings) will be made within one year of the date of this document without the prior approval of shareholders in general meeting.

(2) Borrowings

At the date hereof, apart from the convertible stock referred to herein, the Company has no loan capital outstanding, or created since incorporation, and no term loans, loan notes, overdrafts, charges or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances or acceptance credits, hire purchase commitments or guarantees or other contingent liabilities.

(3) Offer for sale arrangements

By an agreement dated 13th March, 1985 and made between the Company, its directors and Noble Grossart Limited, the Company Limited agreed, subject to the Council of The Stock Exchange admitting the whole of the issued share capital, warrants and convertible stock of the Company on the Official List, to subscribe 6,800,000 ordinary shares at 92.88625p each and 1,400,000 ordinary shares referred to in paragraph 1 above to the public in units of five ordinary shares, one warrant and £2.50 (plus value added tax) of the convertible stock for an aggregate consideration of £7.25 per unit. Under this agreement the subscription price of the convertible stock and Noble Grossart Limited will be £2.50 (plus value added tax) of the total subscription price of the convertible stock and Noble Grossart Limited will be £2.50 (plus value added tax) of the total offer for sale.

(4) Directors and other interests

(a) As set out to below on director has at the date hereof any interest (as defined in Part IV of the Companies Act 1981) in the share capital of the Company.

Under option agreements dated 13th March, 1985, the Company has granted to the directors options to subscribe for ordinary shares at 100p per share as set out below:

	Ordinary shares
Edwin Hinchliffe-Chaplin	20,000
David Rutter	10,000
John Campbell	100,000
Stephen Kershaw	102,000
David Pincent	190,000
	525,000

Subject to accelerated rights to exercise the options in the event of a take-over or winding up, the options will be exercisable between 1987 and 1992.

(b) As set out in sub-paragraph (c) below there are no transactions which have been entered into by the Company since incorporation in which any of the directors are interested and which are or were unusual in their nature or magnitude or significant in relation to the business of the Company.

(c) The promotion of the Company, David Hume Securities Limited, Noble Grossart Limited, Kite & Aitken and the directors. John Campbell is a director of Noble Grossart Limited which is controlled by David Pincent by David Pincent will be receiving a fee of £12,000 (plus value added tax) in respect of services in connection with the offer for sale and will receive the fees pursuant to the agreement set out in sub-paragraph (b) above. David Hume Securities Limited, a company controlled by David Pincent will be receiving a fee of £12,000 (plus value added tax) in respect of services in connection with the offer for sale and will receive the fees pursuant to the agreement set out in sub-paragraph (b) above. David Hume Investment Management Limited, in which Stephen Kershaw and David Pincent are interested under "Investment management" above, will, subject to the investment management agreement referred to in paragraph 5 below becoming effective, receive fees there

APPOINTMENTS

Executive change at NEI Parsons

NOTICE OF REDEMPTION
To the holder of notes payable in United States Dollars of the issue designated SANDVIK AKTIEBOLAG US\$30,000,000—sinking fund debentures 9 1/2% due April 15, 1986 ninth redemption instalment of US\$6,500,000—due April 15, 1985

Public notice is hereby given that SANDVIK AKTIEBOLAG intends to and will redeem for mandatory redemption purposes on April 15, 1985 pursuant to the provisions of section 4 of the notes an amount of US\$6,500,000—of which US\$1,299,000 has been repurchased by the Company in the open market, the balance i.e. US\$5,201,000 has been drawn by lot. 5,201 bonds of US\$1,000—nominal value are called on April 15, 1985 at 100% of principal amount plus accrued interest payable at US\$95.00 per coupon.

2	1061	3734	4807	10350	16954	12778	18802	18412	20463	20591	21494	22009	22514	23223	23547	24076	24577	25059	25802	26270	27075	27493	28015	28530	29031	2957
3	1062	3506	4807	10351	16955	12779	18803	18414	20464	20592	21501	22010	22515	23224	23548	24078	24578	25060	25803	26271	27076	27501	28016	28531	29032	2958
4	1063	3506	4807	10357	16955	12780	18805	18415	20465	20593	21502	22014	22516	23225	23549	24079	24579	25061	25804	26272	27077	27502	28017	28532	29033	2958
5	1064	3507	4802	10358	16955	12781	18815	18416	20465	20594	21503	22015	22517	23226	23550	24080	24580	25062	25805	26273	27078	27503	28018	28533	29034	2958
6	1065	3508	4784	10403	16955	12782	18816	18417	20466	20595	21504	22016	22518	23227	23551	24081	24581	25063	25806	26274	27079	27504	28019	28534	29035	2958
7	1066	3508	4784	10403	16955	12783	18817	18418	20467	20596	21505	22017	22519	23228	23552	24082	24582	25064	25807	26275	27080	27505	28020	28535	29036	2958
8	1067	3509	4784	10403	16955	12784	18818	18419	20468	20597	21506	22018	22520	23229	23553	24083	24583	25065	25808	26276	27081	27506	28021	28536	29037	2958
9	1068	3510	4784	10403	16955	12785	18819	18420	20469	20598	21507	22019	22521	23230	23554	24084	24584	25066	25809	26277	27082	27507	28022	28537	29038	2958
10	1069	3510	4784	10403	16955	12786	18820	18421	20470	20599	21508	22020	22522	23231	23555	24085	24585	25067	25810	26278	27083	27508	28023	28538	29039	2958
11	1070	3510	4784	10403	16955	12787	18821	18422	20471	20599	21509	22021	22523	23232	23556	24086	24586	25068	25811	26279	27084	27509	28024	28539	29040	2958
12	1071	3510	4784	10403	16955	12788	18822	18423	20472	20600	21510	22022	22524	23233	23557	24087	24587	25069	25812	26280	27085	27510	28025	28540	29041	2958
13	1072	3510	4784	10403	16955	12789	18823	18424	20473	20601	21511	22023	22525	23234	23558	24088	24588	25070	25813	26281	27086	27511	28026	28542	29042	2958
14	1073	3510	4784	10403	16955	12790	18824	18425	20474	20602	21512	22024	22526	23235	23559	24089	24589	25071	25814	26282	27087	27512	28027	28543	29043	2958
15	1074	3510	4784	10403	16955	12791	18825	18426	20475	20603	21513	22025	22527	23236	23560	24090	24590	25072	25815	26283	27088	27513	28028	28544	29044	2958
16	1075	3510	4784	10403	16955	12792	18826	18427	20476	20604	21514	22026	22528	23237	23561	24091	24591	25073	25816	26284	27089	27514	28029	28545	29045	2958
17	1076	3510	4784	10403	16955	12793	18827	18428	20477	20605	21515	22027	22529	23238	23562	24092	24592	25074	25817	26285	27090	27515	28030	28546	29046	2958
18	1077	3510	4784	10403	16955	12794	18828	18429	20478	20606	21516	22028	22530	23239	23563	24093	24593	25075	25818	26286	27091	27516	28031	28547	29047	2958
19	1078	3510	4784	10403	16955	12795	18829	18430	20479	20607	21517	22029	22531	23240	23564	24094	24594	25076	25819	26287	27092	27517	28032	28548	29048	2958
20	1079	3510	4784	10403	16955	12796	18830	18431	20480	20608	21518	22030	22532	23241	23565	24095	24595	25077	25820	26288	27093	27518	28033	28549	29049	2958
21	1080	3510	4784	10403	16955	12797	18831	18432	20481	20609	21519	22031	22533	23242	23566	24096	24596	25078	25821	26289	27094	27519	28034	28550	29050	2958
22	1081	3510	4784	10403	16955	12798	18832	18433	20482	20610	21520	22032	22534	23243	23567	24097	24597	25079	25822	26290	27095	27520	28035	28551	29051	2958
23	1082	3510	4784	10403	16955	12799	18833	18434	20483	20611	21521	22033	22535	23244	23568	24098	24598	25080	25823	26291	27096	27521	28036	28552	29052	2958
24	1083	3510	4784	10403	16955	12800	18834	18435	20484	20612	21522	22034	22536	23245	23569	24099	24599	25081	25824	26292	27097	27522	28037	28553	29053	2958
25	1084	3510	4784	10403	16955	12801	18835	18436	20485	20613	21523	22035	22537	23246	23570	24100	24600	25082	25825	26293	27098	27523	28038	28554	29054	2958
26	1085	3510	4784	10403	16955	12802	18836	18437	20486	20614	21524	22036	22538	23247	23571	24101	24601	25083	25826	26294	27099	27524	28039	28555	29055	2958
27	1086	3510	4784	10403	16955	12803	18837	18438	20487	20615	21525	22037	22539	23248	23572	24102	24602	25084	25827							

THE WEEK IN THE COURTS

Acting as umpire over the right to play rugby

FEW THINGS matter more in a land of Anglo-Saxon attitudes than ball games. It comes, therefore, as no surprise to find a Lord Justice of Appeal saying that litigation about the right to play a game of rugby football on a public recreation ground raises a point of fundamental importance and a conflict between two principles of a democratic society. But

to stop the club's games of rugger on the public recreation ground?

The background to the ban was the council's firm opposition to sporting contacts with South Africa so long as the policies and practices of apartheid prevail there. Among the citizens of Leicester are members of ethnic communities to whom apartheid is abhorrent.

Three of the club's members had taken part in a tour of South Africa under the auspices of the English Rugby Football Union.

Discretion

The council requested the club to urge the union and those members to cancel the club's licence to use the city's Welford Road recreation ground. Six of the club's members decided to test the legality of the ban. On September 27, 1984, Mr Justice Forbes rejected their claim that the ban was unlawful.

Knockout blow

Last week, on March 14, in *Wheeler and Others v. Leicester City Council* (Times Law Report March 15, 1985), the Court of Appeal upheld the judge's ruling, by a majority of two to one.

The matter does not end there. The six members have been granted leave to appeal to the House of Lords. Time alone will tell whether, on that occasion, they will suffer a knockout blow or will score a winning try.

What made the council decide

TODAY

Committee: Until 7 pm, debate on n motion on EEC proposals for the 1985-86 CAP price fixings, relating to the National Health Service (General Medical and Pharmaceutical Services) Amendment Requirements for England and Wales and also for Scotland.

London: Reserve Forces (Safeguard of Employment) Bill: Committee: Standing SIT, Third Reading, Imprisonment for life for vehicles illegally parking (London Borough of Westminster) (Kensington and Chelsea) Continuation Motion Order 1985. Motion for approval. Local Government (Choice of Elections System) Bill, Second Reading, Licensing (Northern Ireland) Order 1977 (Amendment) Bill, Second Reading, Licensing (Amendment) Bill, Committee: Pneumococcal Vaccine and National Disease Eradication (Amendment) Scheme, 1985. Motion for approval. Unanswered questions on the steps the government are taking to combat the spread of the disease AIDS.

Select Committee: Home Affairs: Sub-Committee on Race Relations and Immigration: Subject: The work of the immigration and Nationality Department

of the Home Office, Witness: UK Immigration Advisory Service (Room 8, 4.30 pm).

Environment—Subject: Radioactive waste: Witness: Central Electricity Generating Board (Room 20, 4.30 pm).

Treasury and Civil Service—Subject:

Long-term needs in resources and public expenditure: Witness: British Medical Association: The King's Fund (Room 15, 4.30 pm).

Public Accounts—Subject: National Health Service supplies and the Pharmaceutical Research and Services Committee: Witness: Sir Kenneth Staines, Permanent Secretary, DHSS (Room 16, 4.45 pm).

TOMORROW

Commons: The Budget statement. Bounced prior to budget: 1.30 pm. Lords: Trustee Savings Bank Bill, Committee: National Heritage (Scotland) Bill, Third Reading. Prayer to annul the Bill of Rights (Amendment) Bill, Committee: Sub-Committee on Financial Services, Amendments: Requisitions and NHS (Ossom) Medical and

Pharmaceutical Services) (Scotland) Amendment Regulations 1985, together with a motion that the House, while supporting the principles of the Bill, deplores the decision to deny general practitioners the right to prescribe the medicines which they think most suitable for their patients.

Select Committee: Education, Science and the Arts—Subject: Achievement in primary schools, Witness: The Society of Education Officers (Room 16, 11.30 am).

Joint Committee—Position against Okehampton By-Pass: Special Procedure Order (Room 3, 10.30 am).

WEDNESDAY

Commons: Continuation of the Budget debate.

Lords: Debate on a motion calling on the Government to introduce legislation to replace sections of the Official Secrets Act 1911 and make available a measure which would protect speci-

fic classes of information whose wrongful disclosure would cause serious national harm, and to bring into law a general statutory right of access by the public to official information, subject only to specific exemptions.

Road Traffic (Enquiry) Requirement for SIT, Standing Committee: Select Committee: Foreign Affairs—Subject: Feminism in Africa, Witnesses: Overseas Development Administration officials (Room 8, 10.30 am).

Defence—Subject: Defence committee: The Secretary of State for Defence: Professor J. R. Amal, Heriot-Watt University; Dr Gavin Kennedy; David Green, Brunel University; Dr Ron Smith, Sixth Form College, London (Room 16, 10.30 am).

Energy—Subject: UK gas depletion policy, Witnesses: Professor Colin Robinson; Mr Michael Posner (Room 8, 11.30 am).

Joint Committee—Position against Okehampton By-Pass: Special Procedure Order (Room 3, 10.30 am).

FRIDAY

Commons: Private Members Motions.

Montgomery, FCA (Room 5, 2.30 pm); Employment—Subject: The training of young people for employment, Witness: Mr Alan Monk (Northern England).

Transport—Subject: Marine Photog-

raphy: Witness: Trinity House, and the General Council of British Shipping (Room 17, 4.15 pm).

Commons: The Value of Work and Alan Monk (Northern England).

Bill, South Yorkshire Passenger Transport Bill: Royal Bank of Scotland Bill (Room 15, 4.15 pm).

Joint Committee—Position against Okehampton By-Pass: Special Procedure Order (Room 3, 10.30 am).

THURSDAY

Commons: Continuation of the Budget debate.

Lords: Reserve Forces (Safeguard of Employment) Bill, Third Reading, Index of SIT, Standing Committee: Select Committee—Joint Committee: Position against Okehampton By-Pass: Special Procedure Order (Room 3, 10.30 am).

Work on the M1 beads contracts, together with the 120m of the M1, has been awarded to Tarmac CONSTRUCTION. The new blocks at Oldham are designed to interact with future phases of the development and pitched roofs of natural slate will be used to blend with existing buildings.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, March 15.

Continued on Page 27

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, March 15

12 Month High	Low	Stock	Div. Yld.	P/ Ss	100s	High	Low	Close	Chg's Prev. Close	12 Month High	Low	Stock	Div. Yld.	P/ Ss	100s	High	Low	Close	Chg's Prev. Close	12 Month High	Low	Stock	Div. Yld.	P/ Ss	100s	High	Low	Close	Chg's Prev. Close	12 Month High	Low	Stock	Div. Yld.	P/ Ss	100s	High	Low	Close	Chg's Prev. Close																
674	62	We regret that due to communications problems this listing is incomplete.				674	62	ComEd	+1	1012	8	HornE		1012	5	1078	195	1078	1078	1078	+1	16	144	Pet	MC 234	13	2	181	181	181	181	+1	115	81	Bar	T	T	T	74	73	73	-1													
143	61	AL	Lab	20	17	11	191	121	12	12	-5	1136	7	Compo	105	5	161	161	161	-1	3814	21	MonP	56	53	7	2	187	187	187	187	+1	229	161	TechSv	18	18	18	74	73	73	-1													
784	58	ATT	FedS.50	72	22	23	765	765	765	765	-5	189	51	ConInv	12	51	91	673	91	4	171	115	115	115	115	3814	33	MonP	44	59	12	247	247	247	247	+1	15	5	5	5	5	5	5	5	5	5									
6	212	AcmeP	et	32	33	15	3	4	4	4	+5	189	51	CrashP	21	40	91	3	3	-1	3814	40	HeuOT	1116	25	330	41	41	212	11-16	11-16	11-16	11-16	3814	33	MonP	44	59	12	247	247	247	247	+1	313	214	Telcon	15	15	15	24	24	24	24	+1
141	61	Acme	et	32	33	15	3	4	4	4	+5	189	51	ConInv	12	51	91	673	91	4	171	115	115	115	115	3814	33	MonP	44	59	12	247	247	247	247	+1	121	76	Telco	44	44	44	24	24	24	24	+1								
141	61	Acme	et	32	33	15	3	4	4	4	+5	189	51	ConInv	12	51	91	673	91	4	171	115	115	115	115	3814	33	MonP	44	59	12	247	247	247	247	+1	121	76	Telco	44	44	44	24	24	24	24	+1								
141	61	Acme	et	32	33	15	3	4	4	4	+5	189	51	ConInv	12	51	91	673	91	4	171	115	115	115	115	3814	33	MonP	44	59	12	247	247	247	247	+1	121	76	Telco	44	44	44	24	24	24	24	+1								
141	61	Acme	et	32	33	15	3	4	4	4	+5	189	51	ConInv	12	51	91	673	91	4	171	115	115	115	115	3814	33	MonP	44	59	12	247	247	247	247	+1	121	76	Telco	44	44	44	24	24	24	24	+1								
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141	61	Acme	et	32	33	15	3	4	4	4	+5	189	51	ConInv	12	51	91	673	91	4	171	115	115	115	115	3814	33	MonP	44	59	12	247	247	247	247	+1	121	76	Telco	44	44	44	24	24	24	24	+1								
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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise

noted, rates of dividends are annual disbursements based on the latest declaration.

e-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. cld-canceled. d-new yearly low. e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. i-dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. m-new issue in the past 52 weeks. The high-low range begins with the start of trading. nd-next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begins with date of split. ss-sales. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high. v-trading halted. vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. wd-when distributed. wi-when issued. vw-with warrants. x-ex-dividend or ex-rights. xdx-ex-distribution. xx-without warrants. y-ex-dividend and sales in full. yld-yield. z-same in full.

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Over-the-Counter Market

		P/E
Capitalists	Company	Change Gross Yield Fully
2000's		on week div. (p) % Actual taxed
4,445 Ass. Brit. Ind. Ord. ...	142	5.5 4.4 7.0 6.4
— Ass. Brit. Ind. CULS...	67	— 10.0 10.0 10.0
3,300 Airtel	57	— 5.4 11.2 6.3 7.5
3,725 Amalgamated Rhodes ...	35	— 2.9 8.3 4.4 7.3
44,570 Barden Hill	143	+ 1 3.4 2.4 14.4 2.3
2,750 Bay Technologies	50	+ 2 3.2 7.1 5.8 8.3
1,970 CCL Ordinary	170	+ 1 2.0 1.1 1.1 1.1
6,022 CCL 1st Preferred	85	+ 20 0.7 0.5 —
— Carbonium Ord. ...	85	+ 10 12.7 12.4 12.4
680 Cindico Group	493	— 9.5 12.0 5.1 8.3
4,222 Delmar Services	261	+ 3 9.5 3.7 10.6 13.0
19,643 Frank Horsell Prd.87	261	+ 1 — — —
3,900 Frederic Parker	27	+ 1 — — 3.8 7.7
1,052 George Blair	57	+ 1 2.7 10.4 7.1 7.7
1,065 Ind. Selection Casting	188	+ 2 1.3 8.0 7.5 13.8
6,312 Jekken Group	102	+ 1 4.0 6.4 5.0 0.0
35,360 James Burrough	253	+ 10 1.7 1.4 1.4 1.4
2,947 James Burrough	125	+ 12.5 15.2 12.5 —
3,298 James Burrough and Co.	85	+ 1 5.0 5.5 8.7 12.3
— Linguaphone Ord. ...	71	+ 1 15.0 15.8 4.0 48.2
16,576 Linguaphone 10.5pc P.	91	+ 1 5.0 11.5 5.0 5.0
— Miniflute Holding NV	612	+ 1 5.0 11.5 5.0 5.0
1,200 R. Morris	32	+ 1 6.7 — — —
1,200 Scruton's "A"	32	+ 1 6.7 15.8 5.0 5.0
1,632 Torday and Carlile	85	+ 6 4.3 12.0 20.0 20.1
1,632 Travlin Holdings	26	+ 1 7.5 7.0 5.0 5.0
4,025 Unilever	26	+ 1 7.5 7.0 5.0 5.0
5,227 Walker Alexander	223	+ 17.4 7.7 6.4 10.7
W. S. Yeates	—	+ 1 5.0 5.5 8.7 12.3

Prices and details of services now available on Prestel, page 48146



Malayan Banking
Berhad

US \$60,000,000

Negotiable Floating Rate Dollar
Certificates of Deposit due 1987 Tranche A
In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest for the period from 19th March 1985 to 19th June 1985 has been established at 9.75% per cent per annum.
The interest payment date will be 19th June 1985. Payment which will amount to US \$6,269.10 per Certificate, will be made against the relative Certificate.

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CURRENCIES, MONEY and CAPITAL MARKETS

FINANCIAL FUTURES — FOREIGN EXCHANGES

CURRENCIES, MONEY and CAPITAL MARKETS

Doubts surround the dollar

BY COLIN MILLMAN

The foreign exchange market was fairly evenly divided between the dollar bulls and bears last week, and it was hard to decide who was gaining the upper hand.

In the end the dollar weakened as a savings and loan company in Ohio ran into trouble, renewing fears of a U.S. banking crisis, but until then the currency seemed to be recovering from a shake start to the week.

It began with the death of President Chernenko, but the change of leadership in the USSR had little impact, as attention to focus on interest rates differential between New York and Frankfurt, and indications of U.S. economic growth.

On Monday it was generally assumed that U.S. interest rates would fall and that the economy

was going through a period of move by the Federal Reserve to retrench, but Wednesday's figure on retail sales in February was about twice as high as expected, leading to a reassessment of the economic situation.

A fall of 0.5 per cent in industrial production, announced Friday, was in line with expectations, and the weekly M1 money supply fell of \$400m the previous night was also as anticipated.

The final estimate of U.S. first-quarter gross domestic product on Thursday should give further indication of the rate of economic growth, but at the moment the market is confused.

Interest rate trends tended to support the dollar, with the Federal funds rate above 9 per cent in New York for much of the week, without any aggressive

forward premium and discounts apply to the U.S. dollar, shrouded in doubt.

On Friday morning the dollar

was above DM 3.40 amid suggestions it could soon be testing the

13-year high of DM 3.4510, but it closed at DM 3.770, a fall of about 3% premiums on the week.

Trading ended on a confused and nervous note. High interest rates are supporting the dollar at present, but the economic scene is

shrouded in doubt.

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SECTION III

FINANCIAL TIMES SURVEY



International Capital Markets

Securities come to the fore

BY PETER MONTAGNON

International capital markets have opted for securitisation but the abundance of new instruments suggests they are still in a state of flux. Competition rages as never before with banks seeking to snatch market share, either by paring returns to the bone or by devising an increasing number of fanciful innovations.

SECURITY conscious. That is perhaps the best way of describing the international capital markets at the start of 1985. This is not just because after three years of developing country debt crisis bankers are still very choosy about whom they do business with. It is also, and even more important, because of the way in which most business is now being done—through the securities market, rather than by direct bank lending.

The amounts of money intermediated through the capital markets remained very large last year, totalling no less than \$327bn, according to the Organisation for Economic Co-operation and Development (OECD). But the syndicated loan market again took a back seat to the international bond markets, where volume soared largely because of the growing popularity of the floating rate note market.

And during 1984 a new form of capital market vehicle, the Euronote issuance facility, established a firm hold on market share, eroding still further the power and position of the big commercial banks.

The Euromarkets have now

become a battleground in which the big commercial banks are struggling to maintain their influence against an up-and-coming balance of investment banks.

The availability of large amounts of money to lend, once the commercial bankers' trump card, no longer counts for much when their customers can raise cheaper funds elsewhere.

The strength of the investment banks lies in their highly developed ability to provide just this service. By securitising debt and making it negotiable they are able to sell it direct to investors, bypassing the traditional intermediation performed by commercial banks.

This can often be done at rates lower than those at which banks can afford to lend. Sweden, for example, is sole to borrow in the Eurobond market at five basis points (hundredths of a percentage point) lower than the London interbank bid rate for Euro-dollar deposits, which constitutes the actual cost of money to the banking system.

So confident of its rating is Norsk Hydro, the Norwegian energy and chemicals concern, that its finance director, Mr

Georg Stormer says he will place initial proceeds of the company's new Euro-commercial paper programme or deposit with banks at a profit. For commercial banks this development is nothing short of sinister. Buffeted by the developing country debt crisis they have seen their own credit-standing slip below that of some of their most sought-after borrowers. The declining revenues of Opec countries has made it harder for them to attract deposits and they have had to come out to sell business in the capital markets to the more efficient and sophisticated securities sector.

At its most extreme this process risks forcing commercial banks to fall back on those borrowers whose credit-rating is so low they cannot borrow in the securities market. The overall quality of their assets would then decline and with it, in a downward spiralling vicious circle, their own credit standing in the marketplace.

But now, however, many of the big banks which used to dominate the syndicated loan market have realised that they have to fight back by challenging the investment banks at

their own business. Last summer Citicorp announced in London that it was disbanding its syndicated loan division to permit a more flexible marketing strategy for a whole range of Euromarket products. Similar, but more discreet, organisational changes have taken place at other banks such as Bank of America and Lloyds Bank International as they seek to develop and expand their expertise and placing power in the market for bonds and short-term securities.

For the new emphasis on securities business is not just a question of commercial banks becoming atrophied. The securities business is booming for other reasons too. More buyers are around, especially in Japan where the financial muscle of the pensions and insurance industry is huge and growing.

Computerisation and the development of the swap market has added immeasurably to the range of opportunities available. And round the world regulations are being broken down in a way that can only make the business of issuing and dealing in international securities freer, and therefore more

efficient than ever before. Indeed, some bankers argue that 1984 will be seen by historians as a watershed year in the international capital markets. Not only did the U.S. finally decide to abolish withholding tax on interest paid to non-residents, enabling the Treasury and other Government agencies to borrow for the first time in the Eurobond market. Similar steps were taken in other countries, such as Germany and France.

Under pressure from the U.S., Japan agreed to liberalise its own financial markets, creating new opportunities for foreign banks to do business in Japan through the development of the Euroyen bond and certificate of deposit market.

Elsewhere the City revolution has begun to break down traditional demarcations in London, while even conservative Switzerland has agreed to let foreign banks lead bond issues and private placements denominated in Swiss francs. Coupled with the rapid development of the swap market (in which debtors can swap

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1984

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Électricité de France
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GERMANY
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Commerzbank Overseas Finance N.V.
Preussag Finance B.V.

IRELAND

ITALY
Banca Commerciale Italiana Finance B.V.
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Italian International Bank Plc
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International Capital Markets 2

Pull from U.S. set to continue

World Economy
MAX WILKINSON

MOST OF the major uncertainties about the world's economic prospects can be seen in deceptively simple-looking graph in the shape of an X.

The upstroke shows the extraordinary rise of the U.S. dollar, which has appreciated with only a few minor interruptions by about 45 per cent during the last four years.

The downstroke shows the rapid deterioration of the U.S. current account of the balance of payments from a small surplus in 1981 into a deficit of \$100bn last year. This year, the current account deficit is generally expected to rise to \$130bn, with figures of around \$150bn predicted for 1986.

This means that even if the growth of the U.S. economy is halved from the 8.8 per cent achieved in 1984, American imports will continue to exert a powerful pull on the economy of the rest of the world.

This is expected by most commentators to help Europe and Japan to continue to grow at a steady pace this year, with Japan achieving perhaps 5 per cent and Europe about 3 per cent.

The Organisation for Economic Co-operation and Development (OECD) in Paris is predicting that the industrial world's average growth will settle down from about 4.4 per cent last year to 3 per cent this year, slowing further in the first half of 1986.

Consequences

Most of this slowdown would be the arithmetical consequence of more moderate expansion in the U.S. Overall, the world is expected to approach the long desired "convergence" in economic performance, with growth rates close together and annual inflation rates in most major countries only a few percentage points either side of 5 per cent.

A general feeling of optimism has been fostered by the much better than expected performance of the world's economy in 1984. World trade grew by more than 9 per cent, which was far more than most forecasters had predicted, and the best performance for at least eight years.

This helped the developing countries' economies to grow by

an average of about 3.4 per cent, a low figure by the standards of previous decades, but easily the fastest expansion since 1979. This, combined with restraint on imports, enabled them to make big strides in reducing their current account deficits, and so reduced the threat of a world debt crisis much more than most observers had dared to hope.

All the predictions that the U.S. growth would slow down sharply—or collapse into recession—under the growing weight of the Federal debt have been proved wrong. The slowing has been gradual, and despite widespread predictions to the contrary, has been accompanied by continued moderate inflation.

But that puzzling upward stroke of the X remains, also defying forecasts and challenging rational explanation. A year ago, when dollar denominated interest rates were on a clearly upward trend, it was easy to see that for the world's economy. It is possible that an uneasy balance will be maintained throughout this year, with the U.S.'s deepening trade deficit matched by a growing current account surplus on the part of Japan and Europe.

The EEC countries are expected on present trends to achieve a current account surplus of \$94bn this year compared with a deficit of \$1bn in 1983. Japan is forecast to improve its surplus to about \$240bn, which would be 22 per cent higher than last year's figure and twice the surplus in 1983.

OECD forecasts

	Percentage changes from previous period		
	1983	1984	1985
Real GNP			
U.S.	2.7	6.1	3
Japan	3.6	5.4	5
OECD Europe	1.3	2.1	2.4
Total OECD	2.6	4.1	3
Real total domestic demand			
U.S.	5.0	8.1	2.2
Japan	1.6	4.4	2.4
OECD Europe	1.0	2	2
Total OECD	2.7	5.1	3
Inflation (private consumption deflator)			
U.S.	2.7	3.1	3.1
Japan	1.6	2.1	2.2
Total OECD	5.3	5	4.2
Current balances	(\$bn)		
U.S.	-41.6	-160	-131
Japan	20.8	22	40
Germany	4.1	2	7
Total OECD	-24.3	-71	-86

In 1984, 102 international borrowers entrusted UBS with mandates to lead-manage 147 Swiss Franc issues totalling 15 billion.

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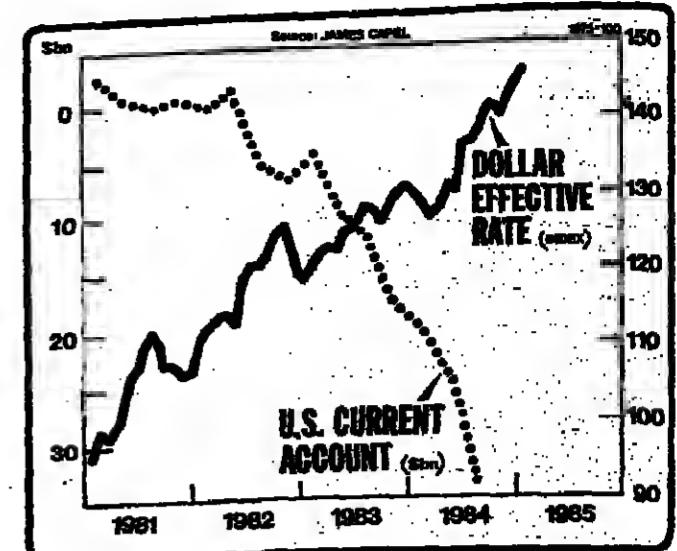
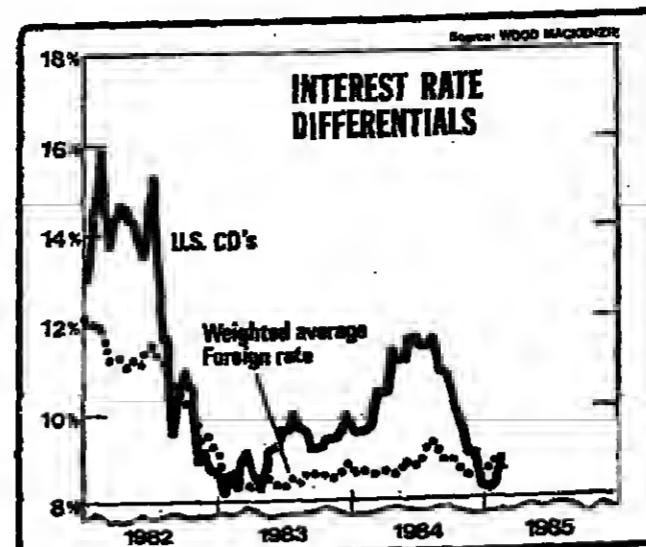
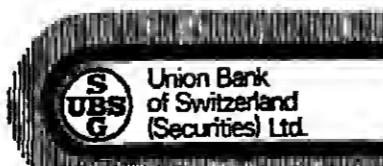
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Higher the rise harder the fall

Interest and Exchange Rates
PHILIP STEPHENS

THE script has not changed but the longer the storyline runs the more spectacular the ending may be.

Central bankers, economists and politicians have found predicting a decisive fall in the value of the dollar a forecasters' graveyard.

Each new prophecy of impending doom for the U.S. currency appears only to what the appetite of the investors who have been pouring funds into dollar assets for the past four years.

At the beginning of 1983 the optimists were convinced that the turn was imminent. The dollar spent the next year gaining another 15 per cent in value.

Unashamed, economists are still generally agreed that the dollar's strength—and the huge budget and current account deficits associated with it—are unsustainable.

But few predict with any certainty when the "inevitable" will occur. And when it does whether there will be a "hard landing," with U.S. interest rates spiralling upwards as the dollar plummets.

Or whether the consummate skill shown by Mr Paul Volcker and his U.S. Federal Reserve in steering the U.S. economy through the strongest recovery in 30 years can yet ensure a gradual and ordered decline for the dollar.

The higher it goes the more danger that the outcome will be the former. The best guess of most economists is that the dollar is already about 40 per cent overvalued against other leading currencies.

Mr C. Fred Bergsten, director of the Washington-based Institute for International Economics and one of the most eloquent proponents of doom, made a forceful case for a dramatic reversal unless the U.S. acts quickly to make major cuts in its budget deficit.

A few statistics tell the story: On current trends, by the end of this year the U.S. will be a bigger net debtor than Brazil. By the end of the decade its debts will exceed the total owed by all developing countries.

Even if the dollar stopped rising now its huge current account deficits would leave the U.S. with something like \$1,000bn of foreign debt by the early 1990s.

At the same time the U.S. manufacturing base, its farm and its tradeable services industries would be decimated. But if it seems obvious that such a trend is not sustainable—then either the internal pressures towards protectionism or the accumulation of overseas portfolios with dollar assets will bring the dollar crashing down—there is little sign yet of a crunch.

Part of the dollar's recent rise can be described as speculative "froth." But the European central banks which have spent billions of dollars trying to halt the upward trend will testify to the strong underlying demand for dollars.

The key to the relatively good performance of most bond markets outside the U.S. has been the expectation that the

European economies, relative to the dynamism in the U.S., remain a convincing argument for investors to put their funds in dollar assets.

President Reagan's explanation of the dollar's strength as simply a reflection of the superiority of the U.S. economy is clearly far from the whole story. But it is the kernel of the argument that probably explains the fury it arouses among European governments.

At the same time although protectionist pressures in the U.S. are clearly growing they are not yet threatening a collapse of the world trading system.

The central forecast of many economists therefore is that the surplus of world savings over demand outside the U.S. could well hold the dollar at present levels or push it higher over the short term.

The problem for other economies and capital markets outside the U.S. would then be to what extent they could continue to insulate themselves from the strength of the U.S. currency and the possibility of higher U.S. interest rates.

The performance of other major bond markets—with the notable exception of the UK which has suffered particular problems—has so far been encouraging.

Whether the world's capital markets can continue to insulate themselves from events in the U.S. at a time when most forecasters are predicting a rise in interest rates as the U.S. economy regains some momentum is more doubtful.

Mr Volcker has made clear that unless Congress takes credible action to cut the budget deficit the expectation must be of higher U.S. interest rates to attract the foreign funds needed to finance it.

The year suffered less than most other currencies, losing about 8 per cent against the dollar. Japanese short-term interest rates were steady at just under 6.1 per cent and 10-year bond yields fell to around 6.1 per cent from 7.1 per cent.

The strength of the dollar has provided some cushion for the Fed in assessing whether monetary policy needs to be tightened to "dampen" inflation, but it is clear that the process of easing credit which began last summer has come to an end.

Mr Volcker's view is that the "soft landing" for the dollar can only be achieved if substantial cuts in the budget deficit (perhaps in the order of \$40bn) to \$50bn this year with the promise of much more in other years allow the coincidence of declining interest rates and a gentle fall in the U.S. currency's value.

The problem is that the squaring up in Congress so far with the Democrats unwilling to give

any comfort to the Administration ahead of next year's elections points to a half-hearted compromise which would not be enough to have any real impact on U.S. interest rates.

That scenario—which of course presumes that the dollar does not crash in the meantime—points to at best stable U.S. interest rates and quite possibly some further rise.

Central forecast

The central forecast of most economists is that long-term bond yields in the U.S. cannot be expected to move much below 11 per cent over the next year, with the balance of probability pointing to a level closer to 12 per cent.

The best hope for non-dollar capital markets would then be that investors remain willing to accept lower returns because of the risk of a dollar collapse.

But there must remain considerable doubt over how much further interest rates in the rest of the world can be decoupled from those in the U.S.

It may be that the higher the dollar goes the more of a premium investors in the U.S. will demand in terms of relative interest rates to compensate them for the danger of a dramatic reversal in the dollar's fortunes.

But it could be that the end of the dollar's success story is still a long way off, and that other currencies and bond markets will have to pay the price for some time yet.



Mr Paul Volcker, chairman of the U.S. Federal Reserve Board: showing consummate skills in steering the U.S. economy through the strongest recovery in 30 years

Securities come to the fore

CONTINUED FROM PAGE 1

borrowings to shift from one currency to another and from fixed to floating rate or vice versa, this all adds up to what professionals now call a global securities market in which precise needs of borrowers and investors can be met even when they do not superficially appear to match.

For example, a U.S. corporation wanting fixed-rate dollars at a time when Wall Street is weak can raise the money in yen and swap it into dollars.

Even more remarkable, an investor who wants to add to his portfolio of British Government gilt-edged stock and increase his exposure in yen can theoretically do just that by buying gilt-edged and swapping the holding into Japanese currency. In the process he

might find himself picking up a higher yield than if he had just bought Japanese Government stock.

But this brave new world is far from being an easy one for the banks that now seek to master it. For a start competition rages as never before as participants seek to snatch market share, either by lowering their prices to apparently suicidal levels or by devising more and more fanciful innovations.

The cognoscenti are having a field day in the Euromarkets and new jargon is being added to their vocabulary almost daily.

As with the zeal with which medieval monks once debated how many angels could dance on the head of a pin, bankers have in on the advantages of such unlikely sounding devices as flip-flop floaters and Gungs (granted underwritten notes).

The international capital

market may have opted for securitisation and the abundance of new instruments suggests that it is still in a state of flux.

Moreover, it is also a pointer to a much more serious problem that lies ahead. This is the simple fact that there may not be enough new business available to satisfy the needs of all those who want a slice of the cake.

The mammoth recycling task necessitated by the oil shocks of the 1970s is now largely complete. In the main, sovereign borrowers need less money than before and other clients, such as large industrial corporations, are now very liquid.

Volume last year was driven by the willingness of many countries, such as Sweden, to renegotiate their debt to achieve lower cost. But that process is also now more or less exhausted. Bankers have to hustle their living.

Chairman

This announcement appears as a matter of record only.

FEBRUARY 1985

U.S. \$450,000,000

HNG

Houston Natural Gas Corporation

Euro-Note Purchase Facility

Arranged by

Credit Suisse First Boston Limited

Lead Managers

Amsterdam-Rotterdam Bank N.V.	Bank of Tokyo International Limited
Commerzbank Aktiengesellschaft	Credit Suisse
IBJ International Limited	Sumitomo Finance International
Swiss Bank Corporation International Limited	Toronto Dominion International Limited
Union Bank of Switzerland	Westpac Banking Corporation
Managers	
Bank of Montreal	Crédit Lyonnais
Banque Indosuez	Banque Nationale de Paris
Participants	
Associated Japanese Bank (International)	Banque Paribas
Amro International	Banque de la Société Financière Européenne
Bank of Tokyo International	SPZ Group
Banque de la Société Financière Européenne	Commerzbank
Orion Royal Bank	Crédit Lyonnais
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NEW ISSUE

These Debentures were offered and sold outside the United States.
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DECEMBER 1984

U.S. \$300,000,000

Federal National Mortgage Association

(Chartered under an Act of the United States Congress)

11 1/2% Debentures Due 1991

 **Fannie Mae**

Credit Suisse First Boston Limited

Deutsche Bank Aktiengesellschaft

Goldman Sachs International Corp.

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

Merrill Lynch Capital Markets

Morgan Stanley International

Nomura International Limited

Salomon Brothers International Limited

Amro International Limited

BankAmerica Capital Markets Group

Bank of Tokyo International Limited

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Baring Brothers & Co., Limited

County Bank Limited

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NEW ISSUE

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Securities Act of 1933 and may not be offered or sold in the
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JANUARY 1985

U.S. \$150,000,000

The Standard Oil Company
(an Ohio Corporation)

10 1/2% Notes Due 1989

and 150,000 Warrants to Purchase

U.S. \$150,000,000 10% Notes Due 1992

Credit Suisse First Boston Limited

Banque Paribas Capital Markets

Deutsche Bank Aktiengesellschaft

Union Bank of Switzerland (Securities) Limited

Banca del Gottardo

Bank Gutzwiller, Kurz, Bungener (Overseas) Limited

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Orion Royal Bank Limited

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Svenska Handelsbanken Group

Swiss Bank Corporation International Limited

Yamaichi International (Europe) Limited

CIBA-GEIGY AG

has sold the

Airwick Group

to

Reckitt & Colman plc

The undersigned acted as financial advisers to
CIBA-GEIGY AG and assisted in the
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Credit Suisse First Boston Limited
The First Boston Corporation

March 1985

CSFB

22 Bishopsgate, London EC2N 4BQ

International Capital Markets 4

Euphoria fades as problems remain acute

Debt Crisis

PETER MONTAGNON

LAST December's International Monetary Fund ratification of Argentina's economic programme unleashed a wave of euphoria in the international banking community. The last recalcitrant debtor had been brought to heel and, as a result, the developing country debt crisis finally seemed to be under control.

The relief was to be short-lived. Barely two months later the IMF suspended its loan programme to Brazil because of its failure to meet key domestic monetary targets. An inflation climbed inexorably in Argentina there was talk, too, of that country's programme coming off the rails. Unusually tough discussions were going on with Mexico about its targets for

1985. January's euphoria has now given way to the grim realisation that, despite the progress of the past year, a long hard slog still lies ahead for debtors and creditors alike. In their latest round of debt rescheduling agreements, commercial banks have made many concessions. For their part the debtors have made great strides in improving their external accounts. This, however, cannot obscure the fact that in most of the countries concerned domestic economic problems remain

margins over the expensive U.S. prime rate. Margins over Euro-currency rates have fallen sharply while maturities have lengthened. Multi-year arrangements in which debt maturing for several years ahead is rescheduled all at once have become the norm. This has the obvious advantage of eliminating repayments lumps in the second half of the current decade.

In their way these new arrangements are revolutionary, but they do not go nearly as far as some of the proposals that went the rounds last spring when interest rates were rising.

Governments in the OECD (Organisation for Economic Co-operation and Development) countries have successfully resisted pressure for a global solution to the debt crisis.

Problems are still handled on a case-by-case basis and debtors are still expected to pay in arrears. However, growth produced only a minimal recovery in living standards, which rose just 0.2 per cent with 12 of the 19 countries surveyed experiencing absolute declines in per capita income.

That, coupled with a continuing shortage of new credit, means that they remain forced to generate large surpluses on their foreign trade to provide the cash needed for interest payments.

This has two main consequences: first the large and politically damaging net transfers of financial resources out of Latin America (the Cartagena group of debtor countries put it at \$55bn last year), and second prospects for economic growth have been impaired.

According to the U.S. Economic Commission for Latin America and the Caribbean economic output in the region expanded by 2.8 per cent last year, following contractions of 1.2 per cent in 1982 and 1983.

However, growth produced only a minimal recovery in living standards, which rose just 0.2 per cent with 12 of the 19 countries surveyed experiencing absolute declines in per capita income.

political one.

Bank creditors can do little more than stand idly by and hope for the best when the IMF suspends its loan programme to Brazil. For the most part, commercial bank rescheduling arrangements have worked reasonably well. There have been problems in drafting the new mega-rescheduling deals, particularly with the increasingly common clauses allowing non-US creditors to switch their loans into currencies other than the dollar. The banking systems, however, has shown itself surprisingly willing to provide new credit to those countries that still need it.

But this willingness could be undermined if friction between the IMF and the major debtors about the degree to which the IMF can continue to demand economic austerity of the debtors. In short, the debt crisis has become less of a banking issue and more of a

Major commercial bank reschedulings

	Amount (\$bn)	Years covered	Maturity (years)	Interest margin (%)	New credit
Argentina	16	1982-85	12	1½	4,200
Brazil*	45.3	1985-91	16	1½	200
Ecuador	4.3	1985-89	12	1½	—
Mexico	48.7	1985-90	14	1½	—
Philippines	5.8	1983-86	10	1½	825
Venezuela	20.75	1983-88	12½	1½	—
Yugoslavia	3.5	1985-88	under negotiation	—	—

* Brazil figures not yet confirmed. Discussions also still pending for Peru, Chile and Uruguay. ↑ Average margin where applicable.

ries. Will growth in the industrial world remain robust enough for the debtors to increase their exports further? Can protectionism be resisted? Will interest rates rise again, adding to the burden of debt service? And can alternative forms of non-bank credit be found to finance recovery of the debtor economies?

Many uncertainties thus remain. It will be some years yet before any but the most blinkered optimist can claim with conviction that the debt crisis is really over.



City revolution to draw in foreign business

London

DAVID LASCELLES

THE UK Government has backed the huge changes that have been reshaping the City in the past 18 months because it wants more competition in Britain's rather protected—even quaint—domestic financial markets. But Mrs Thatcher's administration has also made no secret of the fact that it is encouraging greater openness to ensure London's place as the premier financial centre of Europe.

Not that that place was in doubt: there are now some 400 foreign banks in London, with more arriving all the time, and the City has been home to Euromarkets for years. But as the global banking market settles down into three time zones, based on the Far East, Europe and New York, the Tory Government is determined to seize every opportunity to draw business to London.

This means that while the structural changes are actually taking place in the domestic markets, like the Stock Exchange and the gilt-edged or

Treasury bond market, the Government has been careful to create a tax and regulatory regime that also makes London an attractive place for foreign institutions.

Judging by the rush of Europeans and Americans to invest in City firms recently, the policy is working. At the latest count, more than a dozen investment banks, not to mention

becoming members of the Stock Exchange or dealers in the gilts market, or both.

The upheaval dates back to 1983 when the Stock Exchange agreed to end its decades old system of fixed commissions to avoid a restrictive practices action by the government. This quickly led to other historic changes, notably decisions to throw the Exchange open to much wider membership, and to the practice of "single capacity": the strict separation of the broking and market-making functions on the Exchange.

At the same time, the Bank of England (which supported the idea of more competition) took the opportunity to reshape the gilt-edged market—which, unlike Wall Street, was part of the Stock Exchange. Last year, the Bank came out with proposals to create a U.S.-style

system of primary dealers who will have special access to the Bank in return for committing themselves to making markets in Government stock.

The Bank is also allowing

banks to take a direct stake in the discount market—the highly sensitive money market through which it deals with the UK banking system. This market has traditionally been the preserve of the independent discount houses. Ironically, though, the first bank to take advantage of this new opening was not British but Citicorp of New York when it bought a discount house, Seacombe, Marshall & Campion in February.

The result of all these changes (some of which—like opening up the Exchange—will not actually take effect until next year) is that financial institutions can for the first time in the UK assemble under one roof virtually all the functions of the financial markets: banking, broking, market-making, underwriting, and bill discounting. Hence the great rush of mergers or takeovers.

In the past year or so, all the largest broking (market-making) firms have been bought out by banks. So have all but one of the largest 20 stockbrokers. (At the moment, these firms are now being moulded into new conglomerates. One of the most ambitious is being put together by S. G. Warburg, the merchant bank, which is forging alliances with not one but three other firms (two stockbrokers and a jobber) to make what Mr David Scholey, Warburg's chairman, claims will be a world scale investment bank. Similar groups are being created by Barclays Bank and through County Bank, its merchant banking arm.

Citicorp, Chase Manhattan, Security Pacific, Union Bank of Switzerland and Hongkong Bank are among the groups from overseas which have also made acquisitions.

But whether or not they have

actually bought securities firms, virtually all commercial and merchant banks in London are now building up staff and capacity to deal in securities in anticipation of "Big Bang," the as-yet unnamed date next year when liberalisation will take place.

The rationale behind all these deals is that the success of the financial institution of the future will have to be able to deal directly in all the world's major capital markets, not just to match the shift of corporate finance from bank to bank to security issuing but to handle clients' investment needs.

Mr Charles Villiers, chairman of County Bank, notes that NatWest, as the biggest UK bank in market capitalisation terms, should be a major player in the domestic UK markets. However, County is taking a sensible line, going for what Mr Villiers describes as the "minimum critical mass" necessary to participate in the markets rather than building a large group like Barclays or Warburg.

For the U.S. banks, there is the extra appeal of being allowed into equity markets which are barred to them at home by U.S. bank law.

But while embracing these changes, the UK Government has also had to consider how best to regulate the new financial conglomerates that are emerging. The suddenness of

activity conveys a strong impression of change, it is worth remembering that little has actually happened yet. The new structures are being created, and the alliances formed. No one, though, can claim that the new system will work or that the new conglomerates will operate profitably and in harmony.

Many sceptics are predicting that the whole exercise could end in tears as bankers, brokers and jobbers find they

cannot work together. The sudden inflow of new capital will increase the trading base in markets like gilts by five or even tenfold, creating intense competition which is certain to bring heavy losses for some groups.

Whether or not these fears are justified, the answers will not come for a long time, and certainly not before "Big Bang" which, at the latest estimate, will be towards the end of next year.

Pace of reform in question

Tokyo

JUREK MARTIN

MOST foreigners in the financial field would like Tokyo to join London and New York as one of the three great global market places. They think it would be good for them, in that they would be able to handle even more of Japan's vast capital resources, and argue it would be good for Japan, too, if it ever intends to pull its full weight in the international financial and commercial world.

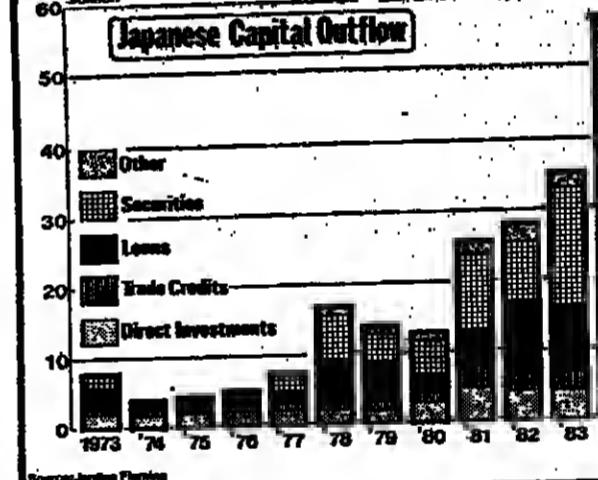
Most Japanese who count in government and in the financial community do not dispute the logic. What they quarrel with is the pace and means by which Japan attains the ultimate goal.

A segmented and regulated financial regime is not susceptible to rapid and wholesale reform along British or American lines, they argue. More privately, they will concede that there are parts of the Japanese financial community which are not yet ready to survive in a free, competitive climate against the likes of the more efficient domestic institutions or those from outside Japan. And that is the nub of the current debate over financial liberalisation.

Nowhere is the dichotomy more apparent at present than in the plans to allow foreign participation in the Japanese pension fund business. Japan does not dispute that its society, rapidly ageing, needs better managed pension funds than the eight domestic trust banks and a separate coterie of life insurance companies have proven capable of providing. The expertise to manage this Y65 trillion (million million) pool certainly exists outside Japan.

Yet, when, some time this

Spring, the Ministry of Finance



announces the list of foreign institutions authorised to do trust management in Japan it is clear that almost certain that it will stop at the matching number of eight; and as the foreign institutions delve more deeply into the sort of regime the authorities have in mind it is becoming increasingly obvious that they are scaling down hopes of capturing anything larger than a modest slice of this vast pie—for the very basic reason that Japan is not about to allow any of its domestic institutions to go precipitately or unceremoniously to the wall. Domestic mergers and other "arrangements" may be in the air, but not overnight.

Japan does not dispute that its society, rapidly ageing, needs better managed pension funds than the eight domestic trust banks and a separate coterie of life insurance companies have proven capable of providing. The expertise to manage this Y65 trillion (million million) pool certainly exists outside Japan.

The long-term net capital outflow from Japan last year amounted to a fraction under U.S.\$ 500m, a record and com-

fortably in excess of the \$350 surplus on current account.

Japan has become the world's largest creditor nation, the value of the yen is always a concern, or by a change in external circumstances, above all in the U.S., over which the Japanese authorities have for less influence.

Yet foreign fund managers are also in the business of investment inside Japan. Whereas roughly half of all Japanese capital investments outside Japan are in securities, the ratio for foreign investment in Japan rises to close to 100 per cent. The lack of alternative investment instruments to securities in Japan is itself another testament to existing Japanese rigidities, and though foreigners constitute an important element of trading on the Tokyo Stock Exchange none of them would dream of suggesting that they are members, in spirit or statute, of that particular club.

It would be an exaggeration to suggest that Japan has been afflicted by under-investment in plant and equipment; the current wave of technological change has, in any case, ensured that this increase has remained respectable, and the major force globally.

But there is a growing concern that Government caution has left the investment climate less than optimal—and

has thus contributed to the flight of capital to where the grass—and the dollar—is greener.

This is not all bad news from the perspective of the foreign financial institution, which may do better from managing Japanese external investments than from competing, in a regulated and traditional environment, with domestic concerns.

The problem is that outflows may be reversed, either by direction of the Japanese Government, to whom the value of the yen is always a concern, or by a change in external circumstances, above all in the U.S., over which the Japanese authorities have for less influence.

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After all, on Christmas Eve no less, the Japanese brokerage hierarchy turned down a singular opportunity to admit Merrill Lynch to membership of the Tokyo Stock Exchange.

Some other institutional barriers are being broken down, including, for example, foreign participation in Government bond syndicates and, significantly, in increased foreign roles in external underwriting of Euroyen issues.

But this market is, again predictably, taking time to develop and is itself still subject to Government interpretation.

Other potentially important changes on the stocks for this year run to the introduction of a banker's acceptance market, denominated in yen, for trade finance, and the more imminent introduction of money market certificates.

As with trust banking, the fine print of regulations will be critical. It is not beyond the realms of possibility that the Tokyo Stock Exchange itself will come up with a formula giving interested foreign firms some form of associated membership, though whether it proves worth the price of admission is another matter.

To summarise an immensely complex scene is not easy. In general the Japanese liberalisation evolution is proceeding apace, some areas faster than others. Foreign interest is unabated. A year, and possibly ten years, from now, the same conclusion may be in order.

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The Tokyo Stock Exchange: foreign traders still outside the club

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The partnership at work. From left: Jack Pope, American Airlines Senior VP and Treasurer; Bob Lewis, Chase Corporate Banking; and Tom Fiorio, Chase Capital Markets.

The Chase Partnership. Investment and aerospace bankers working with American Airlines to meet their changing treasury needs.

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The Chase Partnership



Global Network

Industry Understanding

Investment Banking

Treasury Expertise

People

International Capital Markets 6

A challenge to London's crown

New York

PAUL TAYLOR

NEW YORK is challenging London as the financial capital of the world, buoyed by the momentum of the U.S. economy, far-reaching financial deregulation and imaginative innovations. Indeed, some people, particularly New Yorkers themselves, believe that New York has already stolen the crown as the main centre of international capital.

Virtually no sector of the U.S. capital markets has been left untouched by the changes which have swept through the financial system. Among the Wall Street securities groups the pressures of competition have forced a further realignment of the firms themselves.

The past 12 months has seen three more Wall Street mergers, Lehman with Shearson; American Express, Donaldson, Lufkin and Jenrette with Equitable Life; and the bulk of Becker-Paribas with Merrill Lynch. The combined process of consolidation reflects a wide range of factors, including the pressures imposed by new ways of doing business on Wall Street — such as the expanded need to put capital at risk as a result of the rule 415 Shelf registration procedure — the desire of most firms to broaden their investment banking business and, in the case of Equitable Life, the continued integration of the U.S. financial services industry.

At the same time, senior management changes have recently taken place at firms like Merrill Lynch, Goldman Sachs and

Phibro Salomon. In some Wall Street firms, major reorganisations are under way in order to cut costs and improve profitability in an increasingly competitive market place — a market place where the lines between commercial and investment banking are becoming increasingly blurred.

It is probably too soon to judge whether the new programme is a real success. Most recently the Treasury copied the huge success on Wall Street of certificates representing repackaged zero-coupon government bonds issued by firms like Merrill Lynch and Salomon Brothers as "tigers" and "cats".

Over the past three years some markets have swallowed some \$40bn in government paper repackaged in this way. Last month the Treasury launched its own programme formally facilitating the stripping of government paper under a scheme called "strips" which allows for the separate trading of the coupons and principal of designated issues. In the event, however, the market turned sour ahead of the auction and the issues were anything but a blinding success.

Despite this, many on Wall Street believe the introduction of the strips programme could still lead to further changes in the products offered by Wall Street and in the composition of investors in the capital market.

Some of these new instruments among the fastest growing "hot new products" for example, trading in the Chicago Board Options Exchange's S and P 100 stock index option grew fourfold to 250,000 contracts a day last year.

The recent boom in merger activity and leveraged buy-outs has helped hasten the attack on the remaining barriers while some commercial banks like

(ADR) offerings in the U.S., including the global Reuters and big British Telecom issues.

In the meantime, the rapid growth of the over-the-counter markets and off-shore trading coupled with other factors like the speed of technological advance and the increased internationalisation of trading are forcing the New York Stock Exchange to reconsider some of its traditional practices.

Among the changes under consideration at the NYSE are an extension of trading hours, link-ups with other exchanges including the Pacific Exchange, and liberalised rules on the classes of stock quoted on the exchange. In addition, the NYSE and other exchanges have already begun introducing electronic trading systems which automate further the trading system.

DEVELOPMENTS IN NEW YORK, PAGE 12

The range of products offered by the New York and other exchanges is also expanding rapidly. In the wake of the success of stock options, exchanges in New York, Chicago, Philadelphia and elsewhere have introduced a wide range of new financial instruments, including financial futures, stock index options and currency options.

Outside the bond markets the equity market is also undergoing structural and other changes. Last year the longer-term options and the importance of the U.S. equity markets — despite the lacklustre performance of the Dow Jones and other major indices were highlighted by the string of foreign American Depository Receipts

Citicorp, with its push into the brokerage business, and Bankers Trust, with its assault on the commercial paper market, have added to the pressure by challenging the remaining rules head-on.

Aside from the continuing structural changes in the U.S. capital markets, competition and innovation have heralded a wide range of new products and services.

Some of these new services, such as complex interest rate swaps, are designed to exploit differences between global capital markets — or individual borrowers access to these markets. About \$70bn of interest rates swaps are estimated to be outstanding with \$40bn of them arranged last year.

In an effort to standardise this booming new market a group of commercial banks and investment banks recently proposed setting up an international interest rate swap industry association.

Meanwhile, the Treasury, burdened with the task of financing the mushrooming \$200bn-a-year Federal Budget deficit, has begun creating new classes of securities with a series of steps designed to cut the cost of its funding.

Beginning last year the 30 per cent withholding tax on interest paid to foreign investors on U.S. securities was repealed. In its wake U.S. companies have been able to issue bonds directly from the U.S. rather than through their foreign subsidiaries while the Treasury introduced new "special registered" targeted government issues — sold to foreign investors only — in semi-beaten form.

The first "add-on" issue of "special registered" U.S. Treasury notes — 1bn offering

of three-year 11-month notes last October — was very well received with bids totalling \$4bn and the average yield some 50 basis points below the equivalent on the U.S. domestic portion of the offering. The Treasury estimate that the special registered offering saved it about \$32m in annual interest costs.

The traditional commodity exchanges have also begun to adapt to the new order. Among them the New York Comex has expanded its range of option futures adding options on silver futures most recently while the New York Cotton Exchange plans to trade a U.S. dollar index futures contract and the sugar, coffee and cocoa exchange is waiting approval for a contract based on the consumer price index.

Meanwhile, the commercial banks are also pushing aggressively into new markets — both domestic and abroad — while expanding their existing role in established businesses. For example the volume of foreign exchange trading in New York is continuing to grow reaching around \$33bn a day recently.

To cope with this substantial increase in volume the major U.S. banks are investing heavily in new dealing rooms — many with the capacity to deal on a 24-hour basis.

Highlighting the growing internationalisation of the markets — and of the institutional funds which flow through them — the Wall Street firms and commercial banks are expanding their presence in key overseas markets. One signal of the likely shape of things to come is the U.S. commercial banks' push into the UK in advance of the radical reorganisation of the UK markets.

Explosive growth and increasing diversity

Floating-Rate Eurodollar Bonds

MAGGIE URRY

THE Eurodollar floating rate market looks set to continue both an explosive growth rate and an increasing diversity of instruments.

New issue volume doubled in 1984 to \$23.5bn, for the first time exceeding the total value of fixed rate Eurodollar bond issues. Already this year a large number of deals have been launched, often at times when the fixed rate market was virtually closed.

FRNs have proved popular instruments where protection of capital is required. Because the interest rate is reduced when rates fall, usually every three or six months — volatile interest rates are not a threat to the bonds' capital value. At each coupon the price of the bonds approximates to par as market rates are used to set the new coupon.

As a result the vast majority of FRNs are bought by banks anxious to lock into assets with a yield higher than, and calculated in the same way as, their cost of funds in the money markets. FRNs have generally had their coupons set in terms of a percentage margin over London interbank offered rate (Libor), the rate at which the banks obtain their funds.

The banks need to buy assets such as FRNs where the credit risk is usually good, in increasing as other lending becomes more and more problematical. The demand for this paper has, therefore, been strong enough not only to attract more borrowers to the market, but also to drive down the cost of borrowing until now, margins are wafer thin.

Many borrowers have found the FRN market a much cheaper place to borrow than the syndicated credit market and have used FRN issues to repay their loans early. This has added to the banks' demand for floaters by taking other loans off their books.

The process has gone so far that many cash borrowers have repaid older FRN issues early by tapping the market for even cheaper floating rate money as the cost of borrowing has tumbled. The accompanying table shows how the market has expanded, with issue numbers and sizes increasing while the average margin over Libor has fallen.

The average life of issues has increased in recent years, partly as a result of the first issues of perpetual floaters. This trend was started last April by National Westminster Bank when it launched a \$500m deal. Since then a number of further

Market Trends in Eurodollar FRNs.

	1978	1979	1980	1981	1982	1983	1984*
Number of issues	27	56	45	65	81	80	148
Average basic margin over Libor (basis points)	38	21	24	27	25	16	14
Average maturity (years)	3.7	2.7	2.0	2.5	2.8	10.2	12.4
Average issue size (U.S.\$m)	53	57	74	80	129	176	189

Source: Merrill Lynch.

1 January to November

Nymphenburg Castle in Bavaria



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Bavaria's historical sites and traditional Bavarian friendliness are appreciated the world over. Yet, few are aware of the modern, international outlook of its institutions.

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Expansion of product range

Futures

ALEXANDER NICOLL

MANY PROFESSIONAL portfolio managers may still be nervous of taking the plunge into financial futures. While they have seen the burgeoning options market is offering a bewildering new range of tools both to them and to corporate treasurers.

Trading in financial futures on the dominant U.S. exchanges has grown rapidly at the expense of traditional commodity contracts. The markets have tended to be used mostly, however, by major financial institutions, such as the big commercial and investment banks, who use futures as a hedge against their huge position-taking in cash markets.

U.S. Treasury bond, Eurodollar and stock index futures have fuelled recent expansion in Chicago, while in Britain the London International Financial Futures Exchange has seen steady volume growth in its U.S. Treasury bond, Eurodollar, UK gilt-edged and three-month sterling contracts.

To some extent, economic developments of the past few years have reduced the need which originally drove investors into futures markets. Inflation has dropped, so the need to protect the value of many holdings has diminished.

Extraordinary volatility has persisted, however, in interest rates as well as in short-term currency movements. This explains the growing popularity of "derivative" financial products — futures, options, swaps and others.

The return to favour of equities over the past few years has also prompted the growth of index futures enabling investors to protect themselves from a sudden decline or to enhance profits from a market upturn.

The disappearance of a number of futures brokers last year highlights one of the markets' major problems: although the big contracts are extremely liquid, they are dominated by big institutional users and by Chicago "locals" — individuals who trade on their own account.

The average money manager, whether fund managers or company treasurer, remains either uneducated or unconcerned about the advantages of futures.

To counter this problem, a small group of market participants and portfolio managers in London have recently got together to form the Options & Futures Society, a "user group" designed to foster both understanding and debate about the markets.

Though London-based, the society is intended to be international and has the endorsement of U.S. exchanges as well as of the London Stock Exchange, Life and the International Commodities Clearing House.

Mr Nic Stuchfield, a partner in stockbrokers Wedd Durlacher Mordaunt, says ahead of the society's name was simply to get a better acronym (TOS), but there is no doubt that the greatest hope for arousing more interest in the markets lies in options.

Last year, volume in options on Treasury bond futures contracts rose to \$6.6bn on the Chicago Board of Trade, four times the business done in 1983 and 56 times 1982 volume. (An option confers the right, but not the obligation, to buy or sell the underlying item, be it a futures contract, an equity, or something else, at some point in the future.)

Again, options on futures contracts may appeal most to those big institutions who are active in the cash U.S. government bond market and T-bond futures.

But they can also offer a cheap hedge against interest rate movements in general. The price paid for an option is the limit of the buyer's potential loss, whereas the potential for loss through incantations use of futures is much larger.

Options have also been developed on stock index futures, though these have yet to command a big market.

At the same time, the traded equity options market in London, which has been struggling for years to win greater attention, has taken off in the past

few months following the introduction of successful options on British Telecom and Jaguar Shares. London also has its own stock index future, LME's FT-SSE 100 index.

For more appeal to corporate treasurers as opposed to professional investors are currency options, traded on the Philadelphia Stock Exchange and also offered on a custom-made basis by leading international banks.

Companies can use options, futures, or a combination of both — to minimise the risk from currency exposure arising out of specific transactions and contracts. The growing Philadelphia market offers the advantage of tradeability and market-set, visible pricing.

But contracts are naturally in short periods which may not precisely conform with an individual company's needs.

Tailor made

Banks, therefore, write options on so-called over-the-counter markets, in which options are tailor-made for customer requirements but cannot be traded or, probably, efficiently priced. They have been attempting to standardise options to offset their own options risks on the U.S. exchanges.

This could eventually form part of growing options trade in London, where there is hot competition to develop new options products between Life and the Stock Exchange.

Greater futures and options trading in London should be aided not only by more education and marketing, but also by stronger investor protection which should result from changes in the City's structure.

Market participants have formed the Association of Futures Brokers and Dealers, which is now getting under way and is expected to have broad powers.

There is no doubt that the range of products on offer will continue to expand quickly. The major market for which there is no precise hedge is Eurobonds, hedged through the U.S. T-bond market. Life has tried to come up with a Eurobond futures contract, but the diversity of Eurobonds has so far made it impractical.



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November 28, 1984

International Capital Markets 8

Reinforcing securitisation trend

Euronotes

PETER MONTAGNON

LITTLE has done more to transform the face of the Euromarkets over the past year than the sudden and explosive growth of a new form of borrowing technique—the Euronote issuance facility.

According to the banking magazine *Euromoney*, funds raised by this new medium jumped to US\$17.4bn last year from only \$3.5bn in 1983. And in the first month of 1985 business continued apace, with the launch of new facilities totalling no less than \$3.3bn.

For top-rated borrowers such as Sweden and the Swiss food giant Nestle, and even for some less-favoured names such as the Korea Exchange Bank, the new technique has opened the door to borrowing at costs close to or even below bank deposit rates. This would have been undreamt of just a couple of years ago.

For the market as a whole the growth in Euronote business has reinforced the trend towards what professionals call the securitisation of international debt. This means the issue of debt can be traded among investors like a bond, rather than be left to moulder on the balance sheet of one single bank until maturity.

But despite their rapid rise to fame Euronote issuance facilities are still the subject of intense emotional debate within the banking community. Part of the reason for this is that

the market is still very much in its formative stage.

This has led to a welter of variations in the way in which the mechanism is structured and that in turn has made it all the harder to understand and evaluate.

In the background are frequently expressed fears of big commercial banks that the new mechanism could squeeze them out of the international loan business, much as the growth of the commercial paper market in the US has deprived banks there of the chance of doing loan business with top-rated corporate customers.

The principle on which the Euronote market operates is now, however, perfectly clear. It involves an ingenious reallocation of roles within the international capital market, the effect of which is to allow borrowers to issue medium-term, say five or seven year, money at very low rates available only in the short-term money markets, where maturities rarely exceed three or six months.

A borrower who raises money in the Euronote market does so by the issue of short-term notes that are negotiable like certificates of deposit and can supposedly be placed with non-bank investors such as central banks and corporate treasurers.

As one issue of notes matures after three or six months he issues some more so that while the holders of the debt change over time the total outstanding in the market can be maintained in the medium term.

But such a borrower also needs to be sure that he will always be able to find buyers

for his notes in the marketplace. If he could not do so he might find he had to pay down his debt earlier than expected. For that purpose a Euronote facility is normally backed up or underwritten by a group of commercial banks which stand ready for backing up the facility.

The emphasis thus switched to a tender panel system whereby borrowers formed a group of banks willing to bid for the notes each time they were issued.

The object was to broaden the distribution of the paper, obtain a more competitive price for the borrower and allow underwriters a stab at the placing business from which they could earn profits to add to their participation fees.

The problem with this system as it turned out is that tender panels could still be dominated by strong investment banks which would outbid weaker members, scoop up all the paper and thus still deprive many participants of the chance to earn placement profits.

Some therefore began to demand what is called in the trade "protection," which means that they would be guaranteed a certain amount of paper at a specific price at each auction of notes.

The chances of making additional profit on the sale of such paper may help attract more banks into note facilities as underwriters, but it can distort the secondary market price of the paper if these banks find it hard to place and dump it in the market.

All this has led to a plethora of different types of facility as lead managers seek to perfect the ultimate Euronote deal. To secure its place in the history books, each one tends to be identified by its own acronym, so that the market has been assailed by a battery of GUNS, SNID, RUFFS, NIFS and even BONUS.

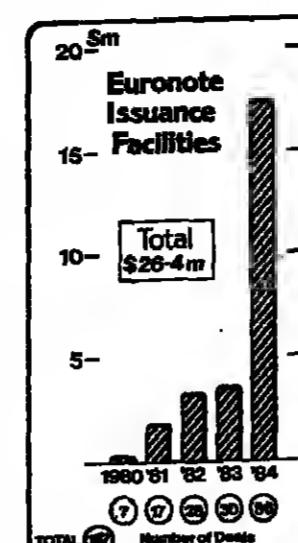
For most ordinary bankers that list is just about as confusing as it sounds. What many argue is now needed is some form of standardisation so that it will again be possible to differentiate clearly between individual credit risks in the market.

Without that it is very difficult for would-be participants to assess either the risk or the reward of the business they are entering into.

One step which would help in this respect would be the rating of Euronotes in the same way as commercial paper is rated in the US.

Standard and Poor's, the US rating agency, has said it plans to devise such ratings, but so far it has not done so. If it did, at least it would be easier to gauge the right trading level for different types of note in the secondary market.

That might encourage more non-bank investors to enter the market. For one drawback to the Euronote market that has not so far been overcome is that most of the notes still end up



being placed with other banks rather than the range of investors to which they are targeted.

Moreover, only about \$5bn in notes has been issued out of an outstanding potential volume of some \$35bn. A broader investor base is needed for the market to mature.

Indeed, the syndicated credit, which was once the main vehicle for large scale international borrowing and lending, now seems to have taken on the role of a specialty product for a market in which other instruments such as floating rate notes and the new-fangled Euronotes facilities have come rapidly to the fore.

If volume did grow last year this was largely because in the early months of 1984 several exceptionally large credits were arranged in connection with oil company takeovers in the US. That was clearly a chance occurrence. It speaks more of the oil industry and the US equity market than of state of the credit market itself.

For top-rated borrowers in Europe, syndicated loans have lost much of their appeal because they are more expensive than the new Euronotes.

They are also less flexible and the new Euronotes facilities which allow a borrower to draw just as much cash as he needs at any one time.

What worries the central banks most is that underwriting banks are now carrying huge contingent commitments to provide money if the note sales fail. But they do not necessarily have adequate capital backing. It is precisely because the banks could be called upon to exercise their underwriting commitment at a time of world financial crisis that capital requirements are regarded as so important.

The Bank of England, Federal Reserve and other central banks are therefore looking at ways in which banks could be made to protect themselves against this by the imposition of capital ratios to Euronote business.

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Decline to a role of speciality product

Syndicated Loans

PETER MONTAGNON

ACCORDING to Morgan Guaranty Trust, the US bank, the volume of new business in the syndicated loan market jumped from only US\$74.2bn in 1983 to \$106.5bn last year.

That should have left bankers crowing with satisfaction about another boom year. Instead, they have rarely been more gloomy about the future of international bank lending. For the truth is that the figures distort the actual trend in market activity. As far as traditional syndicated loans are concerned volume appears to be stagnating or falling.

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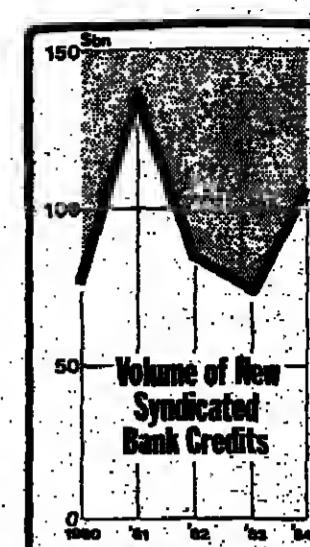
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them vulnerable to sudden shifts in the political and economic climate.

East European borrowers, notably the Soviet Union and East Germany, have thus become fairly heavy takers of funds in the Euromarket. And they have found their deals easier to place with banks struggling in vain to find suitable lending opportunities elsewhere.

Even US banks have swallowed their pride and overcome their deeply ingrained reserve about lending to Comex since the Polish debt crisis and the Soviet invasion of Afghanistan. They piled into a recent \$150m credit for East Germany which was quickly doubled to \$300m and is slated for a further large increase to perhaps \$400m or more.

Competition for such business is however, so hot that margins have come under severe downward pressure. A recent ECUS50m loan for the Soviet Union (put together without the participation of US banks) was more than twice oversubscribed, despite a pricing structure which saw the margin starting at just 4 per cent over London interbank deposit rates.

The syndicated loan is an instrument that has generally retained its relevance only for a rather narrow band of intermediate credit risks.

Other borrowers which also still feature in the syndicated loan market are those which have traditionally been regarded as second tier risks such as North African countries, some borrowers in Southern Europe and South Korea, the most heavily indebted nation in the Far East.

Even some of these countries have diversified their borrowing programme into new instruments.

Spain is tapping the US commercial paper market while Korea, Exchange Bank and the Republic of Portugal have arranged Euronotes facilities.

Others such as Thailand, Malaysia and Greece are also turning increasingly to the floating rate market to cover a significant part of their needs.

But what has turned out as particularly galling for bank lenders has been the way in which the availability of cheaper forms of credit has encouraged many borrowers to repay their existing debt and replace it with lower cost borrowing.

Last year Sweden and Den-

mark both started to do this in a systematic fashion. Other countries which have also been renegotiating previous deals include Ireland, Italy, Portugal, France and Canada, while last year several countries decided simply to cancel all its \$1.5bn in outstanding floating rate credit lines.

In the process banks are finding that older loans either disappear from their books or have been replaced with new loans bearing much lower margins than before. That has put earnings from syndicated loan business under pressure and many banks are reorganising their capital markets activities as a result.

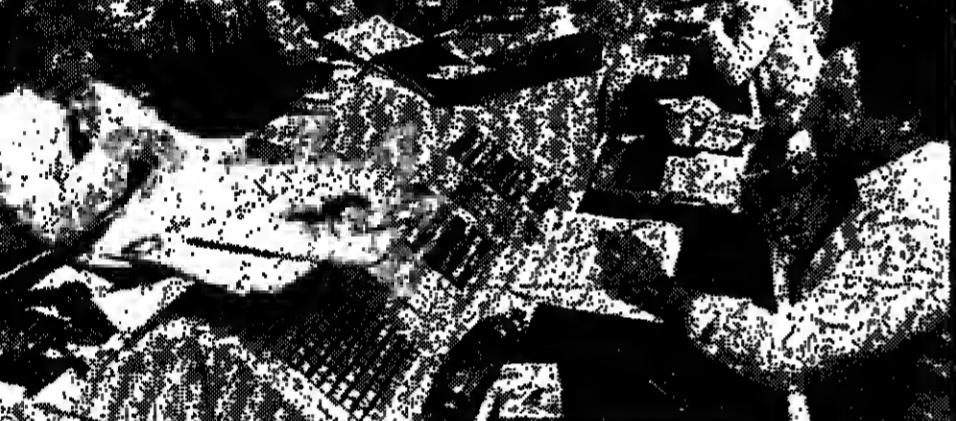
Nowadays it is less common to find a syndicated loan department as a separate part of a major international bank and more common to find syndicated loan specialists operating as part of an integrated capital markets team offering a wide range of products.

This is an important structural change. It means that lenders are adapting to an era in which the syndicated loan no longer holds sway. As a result there is less chance that syndicated lending will ever regain its once coveted prominence in the capital markets.

That could happen if a strong recovery in loan demand could not be met elsewhere, or, for example, if central banks decided to impose such draconian regulations on the syndicated market that it was no longer cost-effective.

For the time being the former banking icon remains. As for the latter, central banks are looking at the syndicated market but are being remarkably slow to move.

At the moment, therefore, no one is betting on a recovery in the syndicated loan market, for this year at least.



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Wonderful winning ways

Interest Swaps

ALEXANDER NICOLL

SWAPS, one of the fastest growing sectors of international credit markets for the past two years, have been described by one of the market's major players as "that wonderful invention where everyone wins."

Attempting to explain an extremely complex and fluid business in simple terms, swaps practitioners offer many catchphrases to encapsulate what their market does. But essentially it allows a borrower, after raising funds in a market it can easily tap, to pay less interest on that borrowing in whatever currency and whatever rate regime it wishes. It can adjust debt servicing methods to his needs.

Thanks to the muscle of a few major participants, swaps have shown phenomenal growth. One leading player's estimate is that swaps covering US\$150bn of debt principal were arranged last year, perhaps seven times 1983's total.

Such estimates are little more than conjecture, however, and could include a substantial amount of double counting since, in any transaction, there must obviously be at least two counterparties.

After such explosive growth, the signs are that maturity is fast arriving. Expansion has levelled off in the early part of 1985, with several imbalances being exposed in basic supply and demand. Furthermore — always a sign of maturity — the regulators are showing interest.

Although swaps, by their nature, involve two or more parties, they are perhaps best approached from the point of view of the individual borrower.

A typical but notional set of circumstances: XYZ Corp, an industrial company, wants to raise \$100m end to pay a fixed interest rate. If it was to issue a straight Eurobond, it would probably have to pay a coupon of about 15 per cent. It views this as prohibitive, and instead borrows from its banks at 14 per cent over Libor.

To obtain a fixed rate on this borrowing, it contracts with a swap intermediating bank. Swap

Bank, to pay 12 1/2 per cent to Swap Bank for the length of the borrowing and to receive in exchange Libor. The Libor elements that it is receiving from Swap Bank and paying to its creditors cancel each other out. So XYZ is left with fixed costs of 12 1/2 per cent per annum and the 14 per cent spread over Libor being paid to its creditors.

The total of 13 1/2 per cent is less than the 15 per cent which it would have had to pay on a conventional fixed rate bond issue.

Meanwhile, Swap Bank is also signing a contract with a counterparty, AAA Bank. AAA could borrow on the interbank market at or just above Libor, but wants to get cheaper funds. Because it is a prime borrower, it can obtain the most terms available on the dollar Eurobond market.

AAA Bank therefore issues a \$100m straight Eurobond with a coupon of 11 1/2 per cent. Under its separate contract with Swap Bank, AAA pays Libor to Swap Bank, and gets a fixed rate of 12 per cent in return. The fixed rate payments are used to service the Eurobond, and also provide a surplus of 1 per cent to some extent by expectations for interest rates.

These have been Citicorp, Morgan Guaranty and Bankers Trust among commercial banks, and Salomon Brothers and First Boston among investment banks. There is also a range of secondary participants in New York and London, including most of the top U.S. commercial banks, some of the leading investment banks, and London merchant banks such as Kleinwort Benson and J. Henry Schro

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International Capital Markets 10

Is Libor dead? On this and the facing page leading borrowers and bankers assess the future for this benchmark rate.

It's just a question of protection against risk

AMONG THE great discoveries of nature and insights into the secrets of life, Libor (the London Interbank Offered Rate) doubtless will be fondly remembered—particularly by investment and commercial bankers. The use of Libor as the virtual universal benchmark for the pricing of dollar-denominated interest rate sensitive debt outside the US was inevitable and understandable. The reasons for its success are transparent.

The fact is Libor-based lending is not commercial banks to relax—not to worry about credit distinctions or mismatches between funding costs and return on assets. Banks were not about to fall into the trap of taking on interest rate sensitive liabilities while deploying them on fixed rate loans. And, if in some countries home owners were as yet unwilling to take on the volatility of floating adjustable rate mortgages, there was no shortage of sovereign governments prepared to do just that.

From the borrowers perspective, Libor-based instruments were described as "long term." "Long Term" became synonymous with certainty. Again, there was little concern with volatility, although as matters later developed the uncertainty of the cost of servicing may have been an appropriate price to pay as compared to the certainty of the perpetual nature of the maturity. But that is another story.

Libor had other attractions. It did not discriminate between not-so-hot banks, careful banks or aggressive banks. The funding costs of banks, except in a few isolated situations, did not distinguish fully the better capitalized or more cautious banks from their less-endowed competitors.

Libor did not penalize, generally, banks on the basis of the quality of their assets or the

rate of return on those assets. It was and is a sort of lowest common denominator pricing.

Not exactly a comfortable benchmark for the highest credit standing issuers in the world.

Similarly, the spreads paid by issuers or debtors "over" or "under" Libor seemed driven, at any given time, primarily by a desire for market share.

The proliferation of offices in London, the extent of consumer loan demand, bank books and before ultimately the capacity of the lead manager to exercise discipline over its co-underwriters and thereby diffuse risk.

There was hardly any room to distinguish, on the basis of spreads, India from China from Korea from Mexico from France from Sweden. The credit standing of the issuer got lost in the rounding.

Everyone used it: bankers, issuers, debtors, rich countries, poor countries; traders and arbitrageurs. Clearly, if the largest and best of the brightest banks in the world lent money to each other at Libor, should not that rate provide the base for Sweden and France and the World Bank?

Libor also proved wonderfully unstable against the U.S. Treasury Bill, unpredictably retaching up rates for all banks when any one bank (or country) had published problems. Not unexpectedly, the volatility created the opportunity even the necessity, for hedging, arbitrage, swaps—a process still continuing.

Libor also provided a cost benchmark for pricing loans based on the normally highest cost of funds—a particularly useful characteristic for banks with a diversified source of funding—even more so if they were a natural dollar-based

deposit-taking institution. That aspect, however, did not help issuers.

Perhaps most relevant, Libor pricing did not require an external customer base. The ultimate investor could just as well be the under-writing bank.

For the World Bank, all this was a puzzle. We had come but lately onto the scene, borrowing for the first time in 1982 through interest rate sensitive instruments in the U.S. domestic short-term market and even then by means of day-to-day pricing solely based on the prevailing yields for AAA-rated U.S. government obligations and typically at 10-15 basis points over the yield for those instruments.

Over the last 30 years, our fixed rate bonds were consistently priced on the basis of government obligations. We were accustomed to depositing our liquidity in commercial banks particularly when Libor escalated to 300-400 basis points over U.S. Treasury Bills.

The idea that the World Bank

should price its bonds on the basis of those rates was anomalous at best and innovative to say the least. The development expected and fair, which brought Libor-based instruments to the U.S. simply provided a successful test of the quality of the World Bank credit.

The very success and the reasons for Libor acceptance increased our anxiety about its wisdom for us. We had the benefit of learning. The first T-Bill FRN in Europe was brought to market with the World Bank name by Bankers Trust. Only a partial success—but, nonetheless, it represented

an attempt by reasonable and motivated bankers to test the market outside the banking system in a favourable environment when Libor-Bill spreads were quite narrow.

Later First Boston, then Solomon Brothers, again, this time in the U.S. domestic market found a niche—customers who wanted a high quality credit other than a commercial bank—which would provide a return over T-Bills. Some were successful, just as purchasing Treasury Bills. After all, there are \$325bn outstanding with a maturity six months or less. Central banks clearly were and are not the only non-U.S. holders.

Morgan Guaranty then restructured the "traditional" T-Bill-based issue by creating an instrument which provided (a) immediate liquidity, (b) a take-

out at Par, (c) a return higher than the three month T-Bill, (d) an assurance of funding for a reasonable time for the Bank. Investors therefore had choices on secondary market liquidity, and for protection against capital loss. Five hundred million dollars. A diversified customer base—institutional and corporate.

The prospects remain bright. After all, if it is mainly the open-ended risk of the T-Bill/Libor spread going higher, one would think there might be ways to hedge that risk, lock in spreads and protect oneself.

The thought occurs of one way to fix the spread to say 25 per cent of the difference between T-Bill and Libor and guarantee a minimum decent spread over the T-Bill, what would an issuer (or underwriter) do and for how much to protect against an escalation of rates?

I suspect someone will work it out. After all, there's nothing "wrong" with Libor. It's just a question of protection against risk, like carrying an umbrella.

For instruments that are primarily designed for non-bank investors, Libor should be

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February, 1985

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Not necessarily appropriate basis for one-in-one lending

SWEDEN'S borrowings at floating interest rates were originally done in the syndicated credit market and it was natural that these credits were priced off a cost-of-funds-related base rate, such as Libor.

It is, however, important to recognize that Libor can vary as between groups and classes of banks. This tiering can also vary over time.

Normally this means that a Libor-related rate would provide a higher effective return, in relation to cost of funds, to the largest, more creditworthy and dollar-based banks than to the smaller, peripheral or non-domiciled banks.

This would suggest that large, widely-syndicated international bank credits will continue to be Libor-based, but also that the leading banks should pay more attention to the distribution of fees so as to achieve a more equitable treatment of the majority of banks in the syndicate. Otherwise the market for broad syndication might continue to shrink, to the detriment of banks and borrowers.

This also means that Libor is not necessarily the appropriate basis for one-in-one lending by the large dollar-based banks for which Libor is not relevant as a measure of their cost of funds.

This diversification, designed to come closer to the banks' cost of funds, has already taken place in the U.S., where pricing in relation to the CD (Certificate of Deposit) rate has become the normal and is replacing the use of the prime rate as a reference rate.

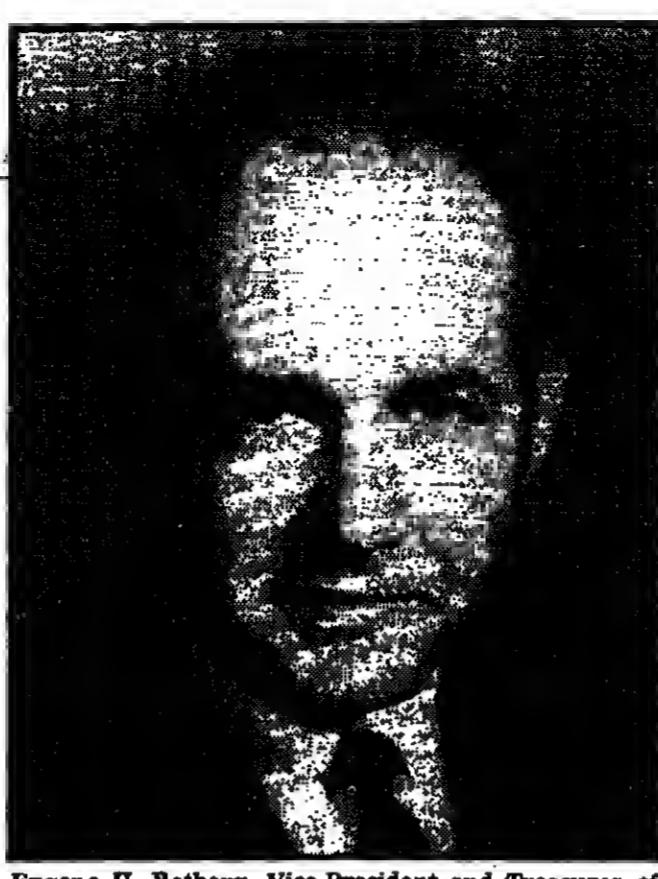
The floating rate note (FRN) market developed initially as an extension of the credit market and, when banks were the principal investors, it was natural that Libor became the principal reference rate. However, as the investor base widened away from commercial banks and to the extent that FRNs develop into highly traded and liquid instruments, the argument for Libor as a base rate quickly erodes. This has been shown by the increasing use of Libor and LIBID as reference rates in this market.

For instruments that are primarily designed for non-bank investors, Libor should be

As the Euronote market develops further into a parallel market with the commercial paper market in the U.S., it is likely that the rate structure will develop more fully based on credit risk, in which case Libor will become of reduced significance. As such instruments will appeal to the treasuries of corporations, institutions, commercial banks and to central banks, they will develop their own rate structure without reference to Libor.

In this area, the dollar markets are likely to lead, but the same fundamental argument holds for other currencies. That development is, however, hampered in those countries where the authorities do not permit foreign borrowers in the short markets. Such restrictive policies will continue to prevent the domestic banks' ability to maintain artificially high lending rates.

Peter Engstrom



Eugene H. Rotberg, Vice-President and Treasurer of the International Bank for Reconstruction and Development



Peter Engstrom, Director of the Swedish National Debt Office

FT

FINANCIAL TIMES CONFERENCES

Euromarkets in 1985

London: 1 & 2 April, 1985

This year's Financial Times Euromarkets conference—the fifteenth in the series—will be held at the Hotel Inter-Continental in London on 1 & 2 April. 1985 sees a number of major developments which make this year's conference as interesting as those held in the early '70s.

The distinguished panel of contributors will include:

Mr S Parker Gilbert

Mr S M Yassukovich

International Capital Markets 11



Alan Moore, Group Treasurer of Lloyds Bank

Use for loans on the balance sheet should be assured

THE DEVELOPMENT of Libor (London Interbank Offered Rate) as a pricing mechanism, coupled with the concept of roll-over lending, facilitated the major role played by banks as international financial intermediaries over the past fifteen years.

The roll-over loan technique meant that the medium-term loans needed by borrowers could be funded by banks from shorter-term deposits without interest risk. The Libor pricing mechanism meant that many banks without established customer deposits in U.S. dollars, especially new ones, that

Libor will undoubtedly remain a necessary basis for loans to borrowers whose paper would not be marketable to investors and wherever a wide degree of syndication to second and third tier banks is involved.

joined the market could be reasonably sure of obtaining funds from the interbank market at the reference rate and thus earn the risk margin attributed to the loan.

Libor's universal use was briefly challenged by "U.S. Prime Rate" when that country's regional banks entered the market and borrowers were attracted by nominally tiny margins over Prime. However, Prime Rate is not itself a cost of funds and borrowers soon came to realise the inbuilt additional profit margin—the formula lacked the apparent "equity" of Libor.

In 1984 Libor faced competition from inherently cheaper variants of the same formula, such as Limesip and Libid and even sun-related reference rates such as U.S. bankers' acceptances or Treasury bills.

A parallel development was that facilities using the lower variants of Libor were often in the form of negotiable paper intended not to stay on banks' balance sheets but to be sold to investors.

Investors who placed deposits

with banks generally preferred to use only prime names who would have paid Libid for a deposit and rather less than that if the investor required a negotiable Certificate of Deposit (CD). Investors can therefore regard negotiable instruments issued by first class borrowers as attractive if they offer a better rate than bank CDs. Hence the ability of investment bankers to promote and sell issues based rather than bank CDs.

It cannot be said that banks in general view this development with favour but the market place is a dynamic one and must reflect competitive forces.

Libor will undoubtedly remain a necessary basis for loans to borrowers whose paper would not be marketable to investors and wherever a wide degree of syndication to second and third tier banks is involved.

Such banks do not have access to primary deposits on the finest terms and to them Libor certainly reflects the cost of funds.

Private banks may find that investors who previously bought their CDs at 1 per cent per annum under Libid—effectively 1 per cent per annum under Libor—now buy borrowers paper instead. The cost of funding in the Eurocurrency market even to prime banks may thereby increase, pushing them to regard any pricing formula other than Libor with deep misgiving, although occasionally justified if alternative sources of funds such as U.S. commercial paper can be utilised.

By far the greater proportion of Eurocurrency loans will, however, continue to be financed out of the wholesale interbank market.

The current state of issues based on less than Libor may abate as investors become saturated with borrowed paper and more of it returns to the secondary market. While Libid may be an adequate and feasible basis for negotiable paper, the future of Libor as a basis for lending loans that stay on balance sheets should be assured.

If a healthy, broad participation in syndicated lending is to be maintained the pricing formula must reflect the cost of funds to a wide range of banks. Not to do so will eventually be counterproductive as the activity will be seen as insufficiently profitable.

Alan Moore

Too soon to be written off as an important benchmark

THERE is an active debate in the capital market. Will Libor (the London Interbank Offered Rate) continue as the respected benchmark for the pricing of floating rate securities and loans? Historically banks borrowed at the Libid rate (1 per cent below Libor) and made commercial loans at a margin or "spread" over Libor to generate a lending profit.

Increasingly during 1984 and 1985 the margin over Libor paid by borrowers has come under pressure.

• In the floating rate note market the margin that prime borrowers have been paying have reduced dramatically. In 1984, for example, the Republic of Italy halved its borrowing spread against Libor between August and October. Even more remarkably, Credit Lyonnais' cost over Libor for 12-year financing dropped from 0.24 per cent in May 1984 to 0.15 per cent in September. Today the spread would be less than 0.10 per cent.

• At the same time there has been an explosion of short term note issuance facilities which have translated the pricing available on short-term money instruments to the medium-term floating rate loan market.

Not only have margins come under pressure but the Libor benchmark itself has been challenged. Several borrowers have attempted to introduce new pricing formulas to provide sub-Libor pricing. The World Bank (twice) and Swedish Export-credit (once) have offered Euro investors floating rate notes linked to the Treasury Bill rate. But none of these offerings have appealed to traditional floating rate note investors.

It is not surprising that issuers are contemplating the demise of Libor. It is in their interest to push the market that way.

From the investor's viewpoint the argument is very different. If the market for floating rate instruments was simply pools of capital looking to achieve a floating return then there would be strong arguments for the decrease in the importance of Libor.

The internationalisation of capital markets has given investors access to a wide range of floating rate instruments—

Peter Ogden



Peter Ogden, Managing Director of Syndicated and New Issues at Morgan Stanley International

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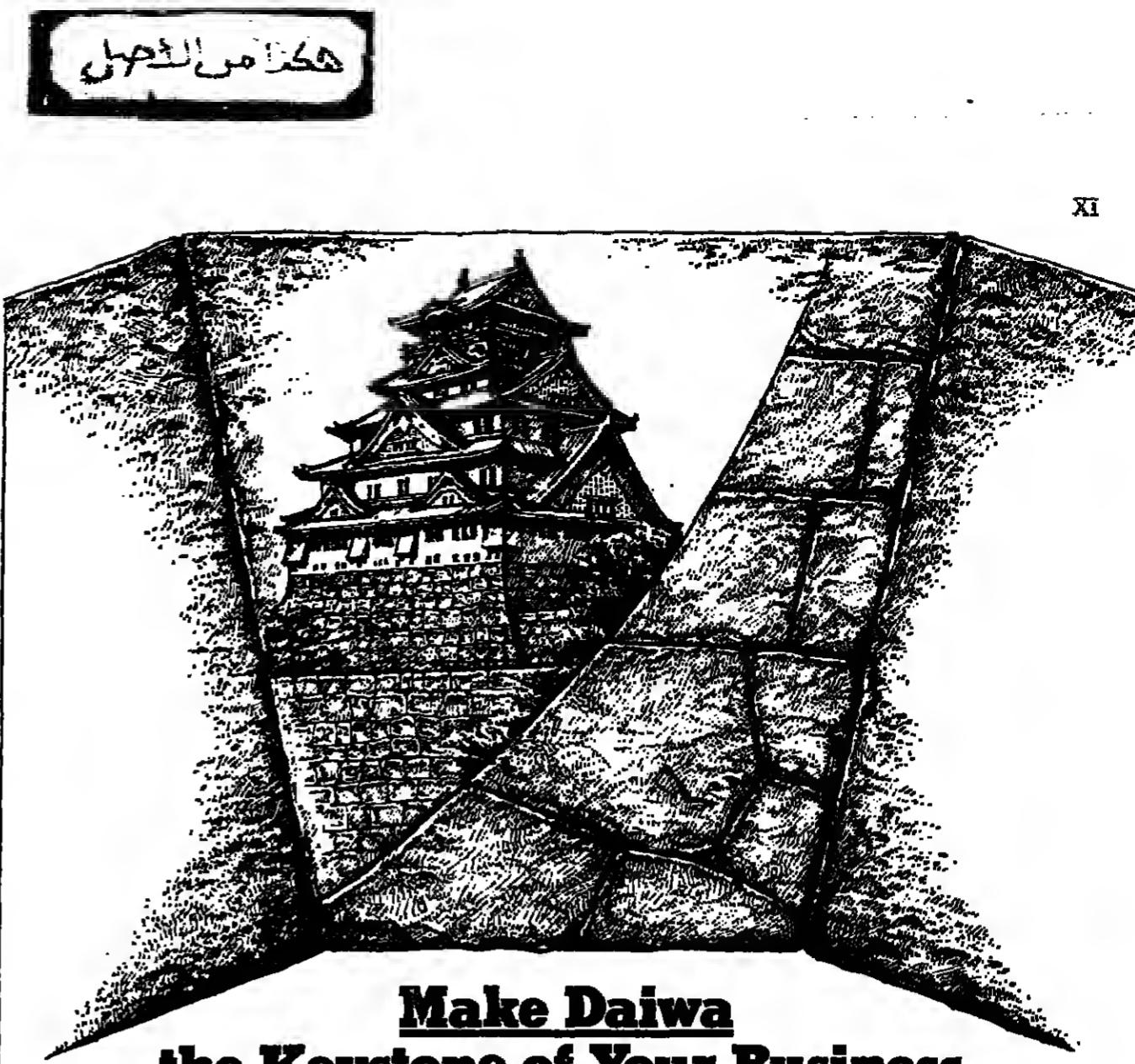
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February 28, 1985

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International Capital Markets 12

Developments in New York

March 1985:

New York's Commodity Exchange (Comex) and Sydney Futures Exchange Limited of Australia, sign final agreement to establish an international trading linkage between the two exchanges.

A district court judge freezes all assets of ESM Government Securities, a Miami-based securities trader.

February 1985:

Mellon Bank Corp. receives permission to open a consumer bank in New York.

Trading in individual stock options on the New York Stock Exchange is authorised by the Securities and Exchange Commission (SEC).

Citicorp bids for Seccombe Marshal and Campion, a UK discount broker.

The New York Federal Reserve Bank proposes voluntary capital adequacy guidelines for government securities dealers.

Marine Midland sells \$23m in auto loans "cars" to Salomon Brothers for resale to institutional investors.

January 1985:

The New York Cotton Exchange plans to introduce a U.S. dollar index futures contract.

The New York Stock Exchange in talks with Pacific Stock Exchange on a possible merger.

Treasury begins to offer zero-coupon long-term bonds under its "stripes" programme.

Three brokerage firms install automated systems to execute trades in over-the-counter (OTC) stocks.

The Financial Guaranty Insurance Company (FGIC) and Shearson Lehman Brothers announce new secondary market insured bond programme.

December 1984:

New York Stock Exchange 1984 volume totals record \$21.5bn.

Salomon Brothers is leading underwriter with \$21.2bn in debt and equity issues for 1984.

November 1984:

The Board of Governors of the National Association of Securities Dealers (NASD) permits the expansion of Nasdaq's national market system from 1,102 securities to 2,600.

The Equitable Life Assurance Society to acquire Donaldson, Lufkin and Jenrette.

October 1984:

Comex launches options on silver futures.

Foreign investors bid a total of \$4bn for the first ever issue of "targeted" Treasury notes.

September 1984:

Citicorp announces plans to buy Scrimgeour Kemp-Gee and Vickers da Costa, two British stock brokerages.

July 1984:

Shearson Lehman Brothers announces plans to buy full control of L M. M. M. a major UK stockbroker.

The New York Stock Exchange begins studying the possibility of 24-hour trading.

June 1984:

Decision is reached by U.S. Senate and House conference to repeal the 30 per cent withholding tax on interest paid to foreign investors.

Dean Witter Reynolds offers first leveraged buyout fund available for individual investors.

May 1984:

Shearson/American Express announces completion of its acquisition of Lehman Brothers Kuhn Loeb.

Lion Capital Group, a government securities firm, files for bankruptcy.

April 1984:

Shearson Lehman Brothers offers record \$4.5bn of certificates of accrual on Treasury securities (Cats). Since their introduction in 1982, sales of zero coupon securities have topped \$40bn.

Commercial paper outstanding (\$m)

End month	All issuers	Financial companies Total	Financial companies dealer-placed Total	Financial companies dealer-placed Domestic	Financial companies dealer-placed Foreign	Financial companies Directly-placed
December 1984	231,760	166,776	57,191	35,964	21,227	105,585
November 1984	238,024	167,044	56,340	34,530	21,710	110,394
October 1984	230,511	160,174	54,055	32,294	20,761	106,119
September 1984	226,736	159,542	52,138	32,276	19,852	107,494
August 1984	220,125	158,358	50,313	30,863	19,450	106,045
July 1984	222,782	160,544	49,676	30,730	20,418	110,197
June 1984	220,594	160,413	50,216	30,524	20,324	110,340
May 1984	215,345	161,474	51,134	30,610	20,324	110,340
April 1984	210,073	156,329	48,370	29,050	19,230	106,376
March 1984	205,365	151,197	46,566	28,045	17,708	104,642
February 1984	192,926	146,753	45,526	28,002	17,524	101,227
January 1984	187,284	142,638	44,032	28,297	15,785	98,556
December 1983	181,345	127,970	41,727	25,834	15,883	94,243
November 1983	182,475	127,297	42,124	26,275	15,649	92,994
October 1983	177,150	122,128	39,134	26,113	15,021	91,023
September 1983	176,125	120,280	39,347	25,463	15,784	91,023
August 1983	172,407	129,375	39,136	26,081	15,055	90,339
July 1983	172,674	128,520	37,927	25,741	12,186	90,339
June 1983	171,642	127,918	38,645	25,286	13,349	88,673

End month	Non financial companies Total	Non financial companies Domestic	Non financial companies Foreign	Bank-related paper Total	Bank-related paper Dealer-placed	Bank-related paper Directly-placed
December 1984	61,984	58,490	6,494	44,140	2,035	42,105
November 1984	70,980	63,777	7,203	42,181	1,996	40,185
October 1984	70,327	63,688	6,649	40,122	2,066	38,112
September 1984	67,194	60,349	6,845	43,025	1,959	41,066
August 1984	61,767	54,866	6,951	45,675	2,010	43,665
July 1984	62,238	55,312	6,926	46,889	1,799	45,080
June 1984	60,181	53,463	6,718	45,904	1,944	43,966
May 1984	53,871	47,025	6,817	48,034	1,696	46,338
April 1984	53,744	47,122	6,621	47,746	1,865	41,881
March 1984	49,168	42,518	6,650	41,384	1,767	39,617
February 1984	47,173	40,907	6,266	38,723	1,765	36,558
January 1984	44,646	38,104	6,542	39,723	2,087	37,636
December 1983	43,375	37,731	5,647	38,007	2,441	35,865
November 1983	43,575	37,731	5,847	37,841	2,341	35,601
October 1983	45,022	39,446	5,576	36,817	2,195	34,822
September 1983	45,845	40,243	5,602	37,159	2,363	34,836
August 1983	43,032	37,677	5,355	37,458	2,353	35,063
July 1983	44,154	38,821	5,333	38,980	2,267	34,612
June 1983	41,324	39,116	5,208	35,612	2,192	34,720

Research associate: Rivka Nachman.

Sharp competition as business booms

Commercial Paper

PAUL TAYLOR

THE U.S. commercial paper market is booming. At the same time the \$240bn market is being reshaped by new entrants who are seeking to tap a source of relatively cheap finance, and by sharper competition among the traditional dealers and others.

The increase has been spurred by key factors includ-

ing Goldman Sachs money markets unit. Foreign borrowers have begun to tap the U.S. market in search of cheap dollar funding and what Wall Street commercial paper experts, like Mr Lynch, call "financial public relations"—a way to get a foreign company name known in the U.S. markets.

Foreign companies have only just begun to tap the U.S. commercial paper market, accounting for around 12 per cent or about \$30bn out of the total at year end. Among the new names introduced to the commercial paper markets last year were companies like Hong Kong's mass transit railway corporation and L. M. Ericsson, which both launched initial \$100m paper programmes.

The increase has been spurred by key factors includ-

ing Goldman Sachs money markets unit. The market has opened up a bit," says Salomon's Mr Fabri. "Certainly more and more companies seem to be using guarantees," says Mr Lehman. By the end of last year the volume of outstanding dealer-placed commercial paper backed by guarantees had risen to \$17.4bn, from \$16bn 12 months earlier. The increase in guaranteed paper represents a welcome boost to insurance company revenues, typically charge between 0.25 and 1 per cent for lending their top-notch credit rating to an issuer's paper programme.

The commercial paper market's flexibility offers particular attractions for companies involved in interest rate

International Capital Markets 13

Oil no longer a prime area for secure lending

Energy Loans

CHRIS CRAGG

BACK IN March 1984, Continental Illinois Corporation explained to its shareholders that its energy lending at the end of 1983 amounted to \$6.2bn, or more than 17 per cent of total lending. Of these, loans \$328m were non-performing. The bank added that a further \$521m of its energy loans were not classified as non-performing but had principal or interest payments past a deadline of 90 days.

What happened subsequently to Continental Illinois is well known and not a happy experience. What is less recognised is that it was the falling oil price and the U.S. natural gas glut that did most of the damage.

Certainly there is nothing about the present energy market that would suggest it is a prime area for secure lending. The oil price appears uncertain over the next five years, with most forecasts pointing downward.

Gone are the days when banks and oil companies together could underestimate the final cost of the UK Forties field by a factor of three, and yet make up all and more of the potential loss by the increase of the oil price from \$12 a barrel to

\$30 a barrel.

Gone, too, are the days when the Bank of Tokyo, Bank of Montreal, Fuji, Mitsui, Mitsubishi, Credit Lyonnais and CIBC could easily attract other banks into a \$365m limited recourse project loan to Quintette Coal of British Columbia. The Quintette mine's coking coal with a potential output of 5 million tonnes a year was aimed at a Japanese market which vastly overestimated its growth. Railhaul costs put the coal well above world prices.

At the beginning of the decade, Willard Butcher, the chairman of Chase Manhattan, cheerfully forecast that the oil and gas industry alone would require around \$100bn a year for capital expenditure, during the 1980s.

Expensive

At the end of the 1970s, this made a great deal of sense. Offshore production was moving into deeper water. Synfuels as a substitute for oil was the buzzword of the year and known to be expensive. Oil from sand and another developing technology. Both steam and coking coal volumes were expected to rise as oil was driven out of the industrial sector's demand.

The U.S. electricity utilities were still regarded as safe "widow and orphan" investments. Their difficulties with

nuclear power costing had yet to be recognised. Energy, in an atmosphere of scarcity, looked like a good investment.

In an atmosphere of glut, energy can still look like a good source of project loan business, provided you can get it. North Sea project finance has been going through a short six month lull just recently; a fact that makes it extremely difficult to judge precisely what conclusions the bankers have drawn about the oil price.

This is not to say that there has been little development activity in the North Sea, far from it merely that most of it is being funded by the oil companies themselves. Nor does this imply that the banks have withdrawn from the battle.

On the contrary, until 1982, the banks were falling over themselves to provide the North Sea project finance.

In doing so, it is generally accepted that they increased the non-recourse elements in the loans and made pre-completion loans a standard feature of energy project finance for Norwegian and UK oil. In theory this increased the risks they took in the way that Continental Illinois might not have found acceptable. In reality they were defending their share of a diminishing loan market.

If it seems paradoxical that some banks might appear to be giving easier terms to some energy producing borrowers, of coal demand depended upon it

just when the outlook for the energy market looks bleak, it is wiser than it looks. What has happened in energy project lending over the past can be summarised at all, it is that while the terms of the loans have got easier for certain borrowers, the criterion of choosing the borrower has got a good deal stricter.

In 1979 when oil was projected to hit \$30 a barrel in a few years, anyone with resources could develop them with a project finance provided that they paid the pre-completion costs and agreed—particularly in the U.S.—to a strong element of recourse.

Out of ground

Risk seemed to be tied up in the delay in getting the oil out of the ground and the Washington Public Power Supply System (WPPSS) defaulted on payments for \$2.2bn in bonds in July 1983. While not a project finance funded enterprise one potentially lucrative target of such lending—nuclear power—disappeared with it.

The other trend was the growth of political risk. As the Organisation of Petroleum Exporting Countries (Opec) increased its grip on the oil market, the major oil companies began to be less integrated and to retreat in their upstream activities to more politically stable parts of the world. The potential supply of large projects in far away places began

and with demand came prices substantially above those that actually transpired.

Equally the banks became fearful of the risks of rapid tax changes and expropriation. This too appears paradoxical, because if there is a point in paying a marginally higher rate of interest on project borrowing as opposed to straight corporate borrowing, it is to allow the bankers to take some of the industry.

Precisely when the assumption of rising energy prices faded as an element in bank risk analysis is difficult to say. The Quintette mine agreement signed in January 1983, however, the transition to a more realistic perception of energy in the oil market.

All too frequently, as with

Elf in Angola or Phillips in Ivory Coast, the oil majors' lending project finance in areas of high political risk had some difficulty finding it.

More crucial is the timing of the point when the whole of the risk falls on the project itself as the loan comes to be guaranteed. If the oil price calculation is wrong at this point, maybe three years into a new project, then timings can get difficult. While for a large company there really is no such thing as a totally "non-recourse" loan, for smaller borrowers the banks want to use.

In comparison, areas like the

North Sea with comparatively little political risk attracted large numbers of potential project lenders. But here some majors saw little reason to pay higher margins and funded much of the activity themselves.

The result from the oil industry's point of view was often an attempt to link high political risk project lending with a slice of the North Sea action. The result from the bankers' point of view was to

increase competition in project finance in stable areas; hence the increase in limited recourse lending and pre-completion loans.

With project lending on

the oil projects in a period of lull, the future pattern is difficult to read. None the less

some bankers are becoming

more cautious. While the fall in the oil price itself is difficult, its impact is principally to extend the period of the loan.

The banks specialising in this kind of finance, notably Old-corp, National Westminster, Morgan Guaranty and among the smaller banks, Grindlays, will have run estimates of potential pay back periods based upon far lower prices than those previously assigned to the banker.

Furthermore, some of the far

credits created by past development of mature fields are be-

ing to do so, make the assumption that much of their petro-lem revenue tax (PRT) can be offset against further exploration and development. The PRT bill comes around twice a year.

If the major partner in such a venture development slows down a little, the smaller borrowers can be caught having to pay the bill out of cashflow previously assigned to the banker.

Furthermore, some of the far

credits created by past develop-

ment of mature fields are be-

ing to run out.

This said, it is extremely un-

likely that a seasoned oil com-

pany will not meet a wide open

door when it looks for project

finance on very little of the risk

on the bankers' side. The energy glut has narrowed the range of potential projects, but left in some quarters consider-

able expertise in energy that the banks want to use.

Corporate risk is less interest-

ing. Syndicated lending can be

less profitable and, as one banker put it, "project finance lending is just more exciting."

As BP and other oil companies move towards "disintermediation" and cut out the banks, some banks are fighting back by acquiring significant oil expertise.

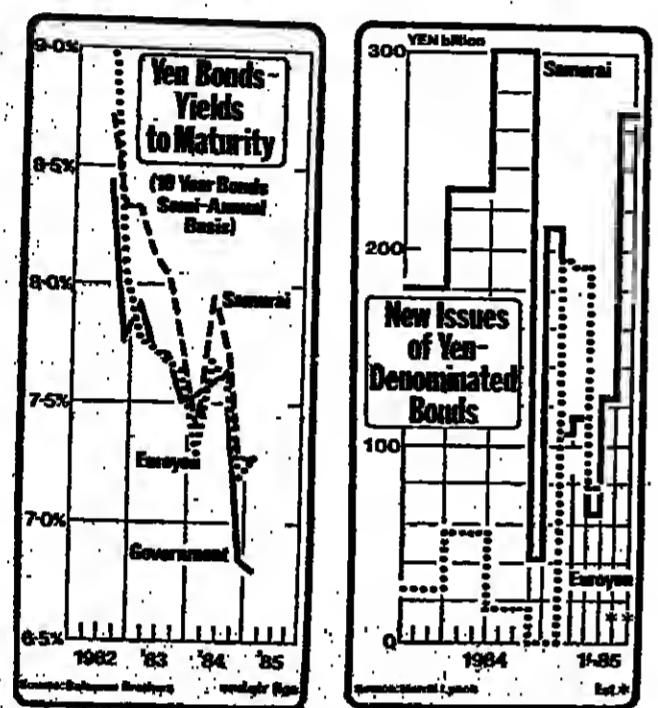
Who will take more of the

project risk over the next

decade is a matter for very detailed negotiation.

Chris Cragg is editor of FT

Energy Economist.



Period of change

Yen Bonds

MAGGIE URRY

THE YEN bond markets are going through a period of change. They are gradually being opened up by the Japanese Ministry of Finance, following pressure from the U.S.

Late in 1984 a committee of U.S. and Japanese finance officials was formed to discuss the liberalisation of the Japanese financial markets. A report published in May last year included a step-by-step programme to extend the range of borrowers allowed to tap the bond markets and to loosen the rules for making issues.

Changes were planned both for the Euroyen market—bonds issued on the international market—and for Samurai bonds—those launched on the domestic bond market by foreign borrowers.

As a result, the European market—which had been the preserve of top-rated supra-national and sovereign borrowers since opening in 1977—can now be tapped by a range of corporate borrowers both Japanese and foreign.

Since December 1 1984, when the market was opened to non-Japanese corporate borrowers with at least a single A credit rating, a flood of such issues has appeared, with rivals scrambling to be first in. Most deals have been for U.S. companies, able to swap the proceeds back into dollars at attractive rates.

As a result, the market has become somewhat overloaded with paper, for though the borrowers were ready for the market's opening, there has not yet been a sufficient build-up in investor demand.

While it was expected that the usual Eurobond investors would also buy Euroyen issues, dealers question whether much of the paper has been effectively placed with end investors.

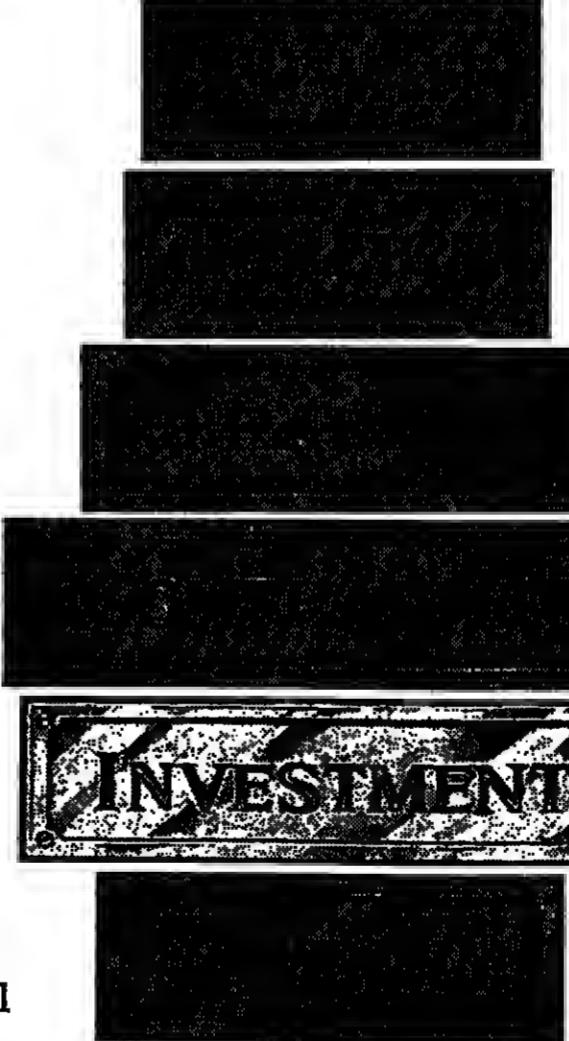
The yen has suffered along with other currencies from the strength of the dollar, which has attracted investors into Eurodollar bonds. Only recently have investors begun diversifying away from dollar investments.

All Euroyen issues generally offer yields around 7 per cent, which is low by Eurobond standards. Higher yields are available even in the Deutsche Mark bond market.

Yields on Euroyen issues are lower than in the domestic Japanese bond market, although it is difficult for small foreign investors to deal in domestic issues.

So far Japanese companies have not tapped the Euroyen market even though permission

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A creative approach to finance

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Record turnover achieved despite some traumas

Fixed-interest Eurodollar Bonds

MAGGIE URRY

DESPITE some traumas the Eurodollar fixed rate bond market broke all records last year. Not only was new issue volume up from \$19.1bn to \$27.4bn (according to Merrill Lynch figures) but secondary market trading was at record levels too.

Yet last summer some bankers were predicting the end of the market, following the repeal of U.S. withholding tax. That tax had been levied on interest payments made to foreign holders of U.S. bonds, and its removal, some argued, would entice the buyers of Eurobonds to buy directly from the U.S. and pick up higher yields in the process.

That has not happened yet, and many bankers say it will not happen. The effects of the tax change have been nothing like as monumental as some experts believed—so far. The long-term effects are yet to be discovered.

The tax changes were accompanied by a massive set of new regulations covering Eurobond

issues by U.S. companies and the U.S. Treasury itself. As a result of these, corporate borrowers can now make issues of bearer bonds—bonds where the actual certificate is evidence of ownership and there is no register of holders—direct from the U.S. rather than via an offshore subsidiary.

The regulations have also resulted in the issue by the Treasury and some of the Government agencies, of bonds targeted at overseas investors.

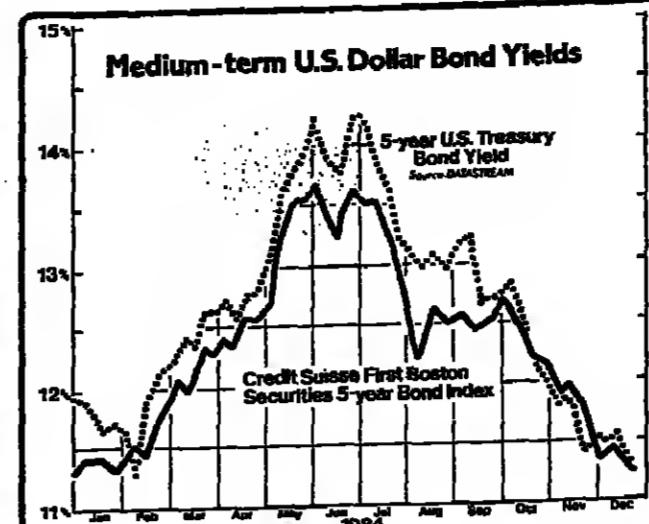
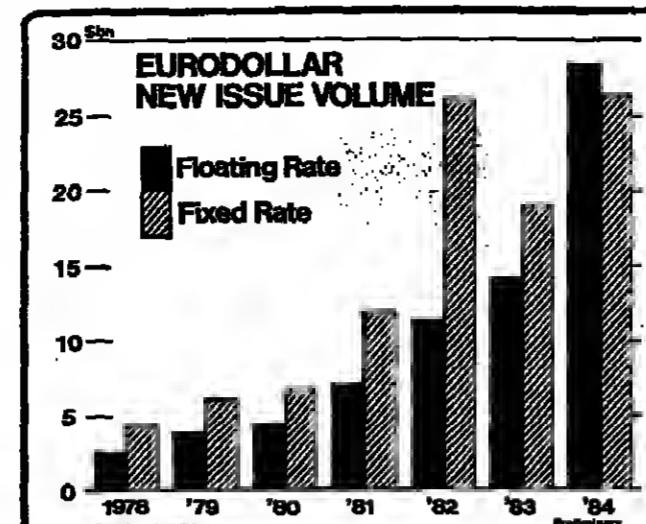
These cannot be made in bearer form but must use a special registration system.

Effectively, the bondholder is anonymous, but the U.S. Internal Revenue may at some time require proof that the holder is not a U.S. person.

That has deterred many of the traditional buyers of Eurobonds from investing in these "Targeted Treasuries" and the two issues made so far have not met with a good response from end investors.

It remains to be seen whether the programme of overseas sales, which the Treasury committed itself to, will continue on the same basis.

But now the Eurodollar bond market is faced with another threat—the possibility that the rise in the dollar will be reversed. Investors based in currencies other than the dollar have had a bonanza over the



Rapid growth and broader appeal

ECU Bonds

MAGGIE URRY

THE EUROPEAN Currency Unit is now one of the most important currency sectors in the Eurobond market. In 1984 the ECU ranked fourth after the U.S. dollar, the Deutsche Mark and sterling in terms of the value of new Eurobond issues raised in the currency. Yet the first ECU Eurobond issue was as recent as 1981.

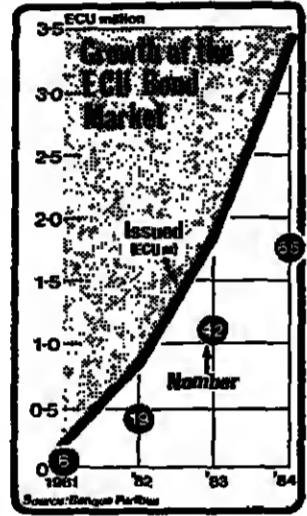
The ECU is the currency unit of the European Community, and is a basket made up of the currencies of individual member states, weighted according to their relative importance in the Community's trade. It was created by the EEC in December 1978 and officially launched in March 1979, becoming the Community's sole unit of account in January 1981. It is, therefore, the official backing of the EEC.

The growth in the ECU bond market mirrors the increasing use of the ECU by the international banking system, and the greater understanding of the unit as a currency which both borrowers and investors wish to use.

The ECU bond market is not simply growing, it is also broadening. The last year has seen many developments in the type of instrument issued, as well as in the kind of borrowers and investors.

The first ECU bond issue was launched in April 1981 for Société Financière pour les Télécommunications et L'Électronique, guaranteed by the Italian state telecommunications agency. The lead manager for the issue, Kreditbank, was able to increase it from ECU 25m to ECU 35m due to strong demand.

Initially buyers of ECU bonds were mainly retail investors in the Benelux countries, and the Belgian and Luxembourg-based banks were dominant in issuing the bonds. The borrowers were mainly European institutions, and the bonds were usually straightforward fixed rate issues.



Now a wider variety of investors are attracted by the market. Many expect that the strength of the dollar over recent years, may soon reverse or at least stabilise. As a result they are looking for a currency diversification away from the dollar.

ECU bonds offer a much higher rate of interest than Deutsche Mark bonds, the more obvious choice.

Although they have been falling over recent months, yields on ECU bonds are around 10 per cent, compared with some 7.5 per cent for D-Mark issues. While the D-Mark is likely to be a stronger performer against the dollar, once the exchange rate turns, the ECU as a basket offers a less risky investment than picking out one currency. As the D-Mark forms around one-third of the ECU's value, the ECU largely follows the D-Mark's movements.

Investors in Switzerland and Japan for example have taken a greater interest in the ECU bond market. Institutional investors are also becoming significant buyers of ECU bonds.

An important development, last November, was the first bond issue in the U.S. domestic bond market denominated in ECUs. The issue, for the EEC, attracted good demand and was

increased from ECU 150m to ECU 200m.

The main buyers were the more sophisticated institutional investors in the U.S. More such issues are expected.

Issues have also been made aimed at Swiss investors, and lead-managed by the major Swiss banks. This year an issue structured for French investors was a great success.

This issue, for the European Investment Bank, was the first since French investors were allowed to buy such paper without going through the foreign currency premium. About 80 per cent of the ECU 200m issue was placed with French investors.

Similarly the Italian Treasury has made bond issues in ECUs largely on the domestic market, but with a small portion available in the Eurobond market.

The borrowers, too, are becoming more diverse. Although eight issuers still account for around 40 per cent of the market, and are mostly European institutions, there is an increasing number of other borrowers.

French and Italian borrowers, lacking a Eurobond market in their own currencies, are also big issuers of ECU bonds.

Corporate borrowers have made use of the market, such as Heron International, the private UK company, Chrysler and the Japanese Setsumi Paperboard. Multinationals with operations in Europe are finding that borrowing in the ECU is simpler than financing their businesses by raising loans in the individual currencies.

As well as fixed-rate bond issues, floating-rate notes are becoming more common in the ECU Eurobond market. There are still only a handful of such issues, floating-rate notes are becoming more common in the ECU Eurobond market. There are still only a handful of such issues, floating-rate notes are

issuing into the market a greater demand for floating-rate issues is surfacing.

As the market expands and more banks enter the field as lead managers, there is also a more important secondary market in ECU issues. Lead managers tend also to be market makers, but other banks, including British, U.S. and Japanese houses, have started

trading ECU bonds. This in itself encourages more investors into the market, attracted by the improved liquidity.

ECU interest rates are not merely a weighted average of the rates for each individual currency, though they do approximate to that theoretical average. Other factors of supply and demand also influence interest rates. Actual ECU yields have been higher than the theoretical value, but this spread has been narrowing.

Yields on ECU bonds have actually been coming down over the past year and the bond market has been able to cope with the increasing volume of issues quite comfortably.

In the last few months of 1984 the market shrugged off the revision of the basket weightings, which included the introduction of the Greek drachma to the system, relatively easily. New issues with open offerings often had their terms set tighter than expected, and some issues were increased in size.

However, in common with much of the Eurobond market in the early months of this year, the ECU market ran a little ahead of itself and in response new issue coupons, which had gone down to as low as 9.5 per cent, have risen again to the 10 per cent area.

Nevertheless, the market is considered by many bankers to be one of the fastest expanding areas of the Eurobond market.

Within the overall sterling bond market there are two distinct sectors—Eurosterling issues and Bulldog bonds. Eurosterling bonds, like other Eurobonds, are mainly bought by international investors, often retail investors, and generally have a life in the five- to 10-year range. Borrowers of all types, supranational, sovereign and corporates both UK and foreign, can tap the market.

Bulldog bonds are those issued by foreign borrowers on the UK domestic bond market, and are traded alongside the UK government bond market. These usually have a much longer maturity of around 25 years and are, by and large, bought by UK institutional investors.

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Amsterdam Stock Exchange and (right) the foreign exchange dealing room of AMRO Bank

Central Bank's tight rein is eased

Guilder Bonds

LAURA RAUN

Netherlands, however, are perhaps the freest on the continent. Nevertheless, the Central Bank controls the markets for domestic bonds, Euroguilder notes and private placements by approving the size, maturity and timing of most issues. Like the Japanese, the Dutch do not want their currency to become so international as to lose control over its value.

But the Central Bank's paternalistic role is tempered by pragmatism and that is why AMRO was allowed to offer its unique equity-linked Euronote, a competing banker explained somewhat enviously.

Apparent success

Honda floated F1 100m (\$26.32m) of 3% per cent five-year notes carrying two warrants, each of which gives the holder the right to buy 241 Honda shares at a price 2% per cent above the issue price beginning May 8. Given the apparent success of the issue, similar paper seems likely to follow.

Besides carrying warrants, another novel aspect of the Honda note was that a prospectus was issued, even though it was a private placement issue, as are all Euroguilder notes.

In private placements, top-notch banks, brokers and dealers are invited—traditionally by tele— to subscribe and the issue is closed when all the paper is placed.

Moreover, it has been speculated that the Honda notes themselves may eventually be quoted on the Amsterdam Stock

Exchange. In the past the secondary market in Euroguilder notes has been maintained by the lead manager of the issue.

Signs are that the Central Bank is easing its grip on the volume of the Euroguilder market, which began in 1982. The Nederlandsche Bank's presumed policy was to allow borrowers to tap the market each year for about one-fifth of the total F1 8bn in outstanding notes. That is because Euronotes normally carry five-year maturity so about 20 per cent come due each year. But borrowings surged from F1 1.98bn in 1983 to F1 2.3bn last year, where they are expected to stabilise during 1985.

Meanwhile, the domestic bond market continues to tremble under the overwhelming domination of Dutch Government bonds. The State, which does not borrow abroad, accounts for more than 80 per cent of all new public bonds.

After years of escalating budgeting deficits, the centre-right Government of Prime Minister Ruud Lubbers has finally arrested public spending and reduced the fiscal gap. The budget deficit is expected to narrow to 3.4 per cent of net national income (NNI) this year, from 9.4 per cent last year. The public sector borrowing requirement is forecast to fall slightly from F1 44.8bn to F1 44.2bn.

Given the State's marginally smaller borrowing requirement and the improving health of the Dutch economy, there is some hope for an easing in interest rates. The balance of payments surplus on the current account, which has ballooned in recent years, is expected to rise again this year from F1 15bn to F1 17bn.

Furthermore, the Dutch savings rate is notably high because of forced savings through mandatory pension plans. This propensity to save has avoided the "crowding-out effect" which often pushes up the cost of money as the Government competes with individuals for credit.

Forced savings

Pierson Holding Pierson, a merchant bank subsidiary of AMRO, however, predicts that the West German bond market will perform better than the Dutch market this year due to the German Government's sharply falling borrowing requirement.

Commercial bonds and Dutch bonds are usually viewed as alternatives because of the close alignment of their interest rates and currencies. But international interest rates are nearly always the deciding factor for the wide-open Dutch economy, in which foreign trade makes up more than 60 per cent of gross domestic product.

In recent weeks the soaring dollar has sharply forced up interest rates in the Netherlands, as in the rest of the world. Moreover, the guilder has weakened significantly in the European monetary system due to the Nederlandsche Bank's more liberal monetary policy than the West German Central Bank.

While Nederlandsche Bank is somewhat more accommodating in monetary policy than Deutsche Bundesbank, the Dutch Central Bank likes to keep Dutch interest rates in tandem with German rates.

Thus the Dutch discount rate was raised a half percentage point to 5% per cent on February 1, the first such hike in nearly 14 years, following West Germany's Lombard-rate increase.

Dutch interest rates, however, usually carry a 1-2 percentage point premium over German rates due to the guilder's weaker position vis-à-vis the D-Mark.

Since the end of January short-term interest rates have surged as much as 140 basis points and the Government's latest bond issued carried an 8 per cent coupon, up from 7% per cent on the first two offerings this year.

The remainder of the foreign borrowings total approved by the Swiss National Bank is made up of finance and export credits granted by the banks. These fell to a six-year low in 1983 but have since been picking up, largely as a reflection of the improved world economy.

Indeed, it is not self-evident that the Swiss capital market should go on growing the way it has. From the investor's point of view, the Swiss franc is much less immediately attractive than during the long years of its upswing; early this year, its trade-weighted exchange rate was at the lowest level since autumn 1982, while the currency has also lost some of its traditional low-inflation differential.

With bond and note coupons of up to 6% per cent, fixed-interest investments still show

Foreign borrowers are much in evidence

Swiss Franc Bonds

JOHN WICKS

SWITZERLAND remains one of the world's most abundant sources of capital. Last year, foreign Swiss-franc borrowings reached a new record of SwFr 40.9bn—the equivalent of over US\$17.5bn at average dollar exchange rates—and have stayed at a high level during the first two months of 1985.

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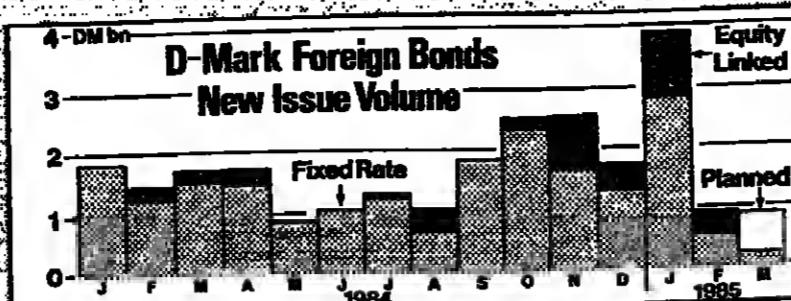
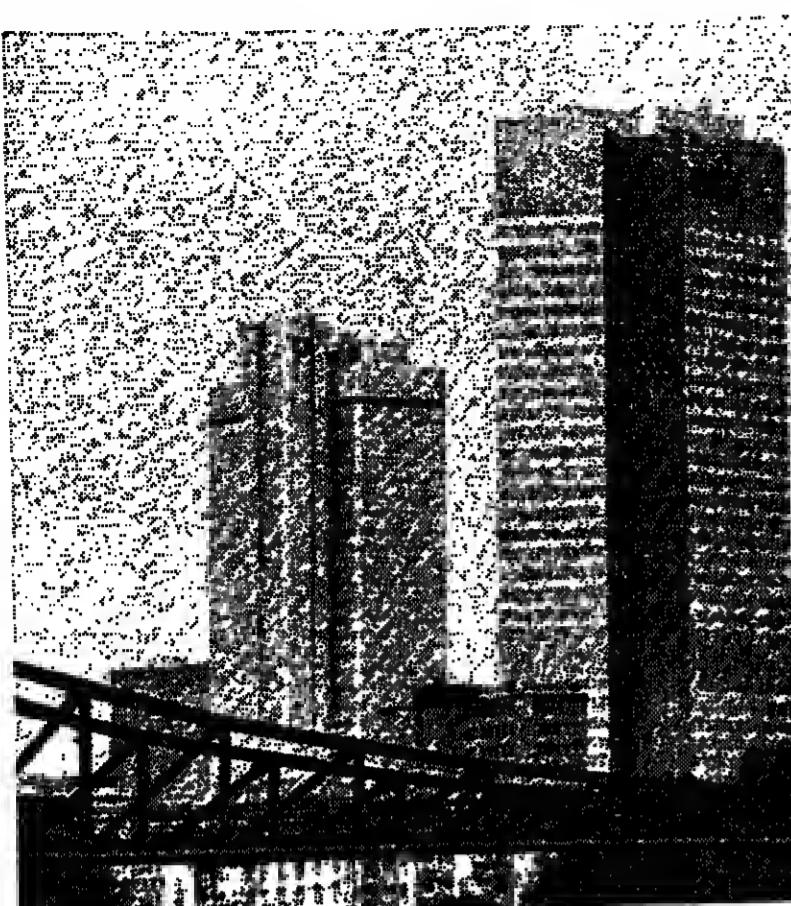
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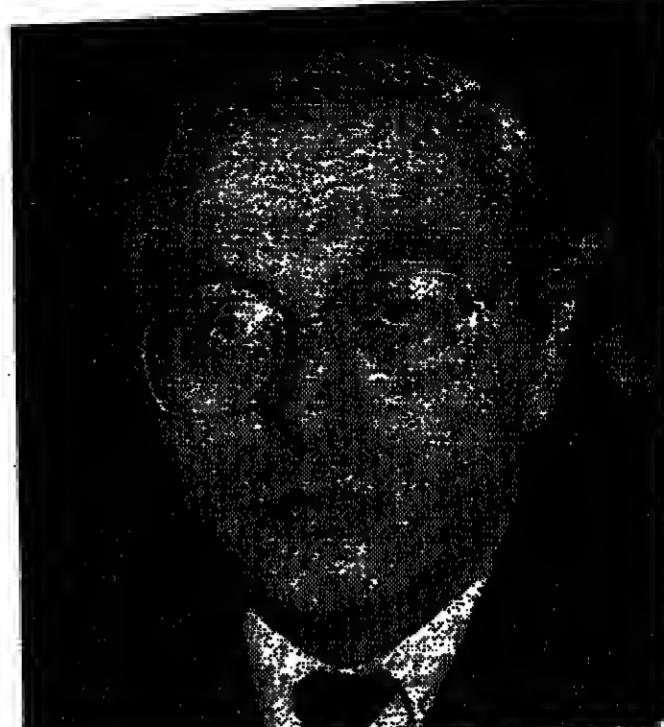
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International Capital Markets 16



LEFT: The skyline of the banking centre in Frankfurt: the German banks are not keen to open up their market to foreign banks, particularly at a time when new issue volume is being restricted. RIGHT: Herr Karl Otto Pöhl, president of the Deutsche Bundesbank, which is beginning to open up the German capital markets in response to the increasing internationalisation of the world's financial system. BELOW: The Bundesbank: one of its first moves toward liberalisation of domestic markets has been the lifting of withholding tax on foreign holders of domestic bond issues



Tight control by the Bundesbank

Deutsche Mark Bonds

MAGGIE URRY

UNLIKE MANY other currency sectors of the Eurobond market, Deutsche-mark-denominated Eurobonds are still fairly tightly controlled by the financial authorities of the currency's home country.

The restrictions reflect the Bundesbank's desire to maintain control over the currency, a desire which has also slowed the exception of the European Currency Unit in West Germany.

However, the Bundesbank is beginning to open up the German capital markets in response to the increasing internationalisation of the world's financial systems. One of the first moves was the lifting of withholding tax levied on foreign holders of domestic bond issues. This repeal followed the same move made by

the U.S. authorities last summer.

The withholding — or coupon tax had been at a rate of 25 per cent, effectively discouraging investors from buying domestic bonds. Those investors were the mainstay of the D-mark foreign bond market.

The tax repeal was intended to boost capital inflows to West Germany and so help to maintain the currency's value against the strong dollar. To some extent the above worked and inflows to the domestic markets increased — leaving less money to chase the supply of issues in the foreign bond market.

The D-Mark/dollar exchange rate has continued under pressure, however, giving investors another reason to avoid the foreign bond market. In recent months that market has suffered an imbalance between the supply and demand for paper which has pushed interest rates up and resulted, in February this year, in a ban on new fixed rate foreign bond issues.

Whereas in the Eurodollar bond market there is no control over the number, size and

timing of new issues, the D-mark foreign bond market has an issue calendar. This is set every few weeks by a sub-committee of the Central Capital Markets Committee.

The sub-committee consists of representatives of the major issuing banks — Deutsche, Dresdner, Commerzbank, BHF Bank, Bayerische Vereinsbank and Westdeutsche Landesbank — plus a senior representative of the Bundesbank.

So when conditions in the market deteriorated badly the sub-committee could call a halt to new deals. The calendar does not, however, include equity-linked issues — convertible bonds and bonds with equity warrants — and some such deals were brought during the new issue moratorium.

The sub-committee is the centre of attention for the Bundesbank's next move to liberalise the market. At present all the members are German banks, and other German banks must negotiate with these members for a date on the calendar if they wish to lead manage an issue.

Foreign banks, however,

even if resident in Germany, cannot ask for a place in the queue and so cannot lead manage foreign bonds issues.

Other countries are opening up to foreign banks only on a reciprocity basis. If German banks are to move into those markets, the German market must be opened up to banks from those countries.

The major German banks are not keen to have the market opened in this way, particularly at a time when issue volume is being restricted. They argue that allowing foreign banks in would weaken the control over issue timing.

After a year when yields had been falling in the D-mark foreign bond market, the fall has been reversed in the early months of this year. The rising dollar, and an expectation that U.S. interest rates will rise once more, has disturbed the German bond market.

For instance, an issue due to be launched on February 13 for the Inter-American Development Bank, which was postponed when the new issue ban was imposed, reappeared on

March 6 with a coupon around 8 points higher than had originally been expected.

The latest calendar has been set to raise a total of DM 1.2bn through fixed rate issues, about half the monthly average of issues during the autumn last year when the market was strong. January's total of DM 3.9bn, which contributed to the market's overloading and consequent issue ban, came at just the time when the market was weakening.

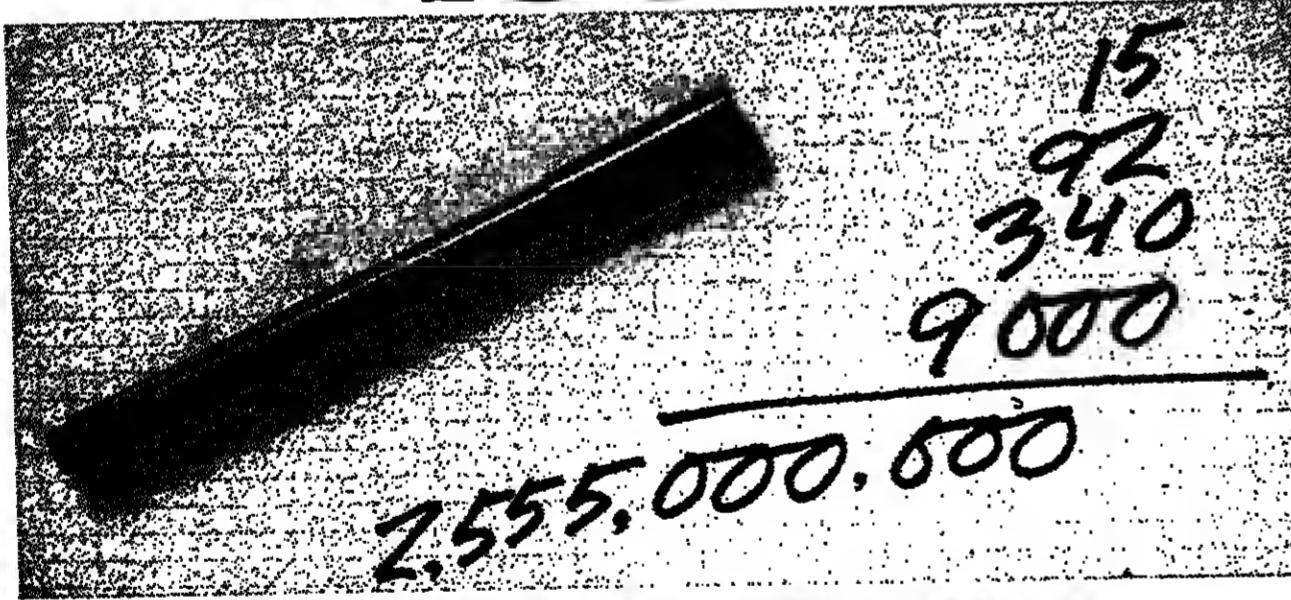
If foreign banks had been allowed to bring new issues, the amount raised in January might have been yet higher, and the chances of agreeing a halt much lower.

Discussions over the potential changes are at an early stage and action is not likely until later this year.

The authorities have also relaxed the issue of bonds with a floating interest rate. The country's low and stable inflation rate has, in the past, limited demand for floating rates. But this, too, could change in response to more volatile interest rates.



Summing up 1984.



1984 was an eventful year for Saab-Scania. We introduced a new car generation — the Saab 9000. We also introduced a new truck and bus series — the Scania 92. Deliveries to customers of the airliner Saab-Fairchild 340 and the anti-ship missile RBS15 started.

Also from a financial point of view, 1984 was a record year for the Saab-Scania Group. Sales, income, profitability and solvency improved once more. The fact that we increased our competitiveness both in Sweden and abroad is clearly shown in our Annual Report:

Consolidated sales increased during 1984 by 25% to SEK 25,956 m, the foreign markets accounting for 62%. Income before appropriations and taxes improved by 26% to SEK 2,555 m corresponding to 9.8% of total sales. Pre-tax return on total assets rose to 16.4% (15.8). The corresponding return, calculated on total assets, non-interest bearing liabilities excluded, amounted to 23.7% (22.3). The financial position of the Group was further strengthened and the solvency ratio amounted to 49% (48). The profit per share after full taxes was SEK 56.35 (45.15).

Capital expenditures for property, plant and equipment totalled SEK 1,853, an increase of 62% compared with the year before. In addition, we invested SEK 1,905 m (1,623) in development and research.

SAAB-SCANIA

Leaders in specialized transport technology

For further information and a copy of the Annual Report/Press Release, please fill in and return the coupon to Saab-Scania AB, Corporate Communications and Public Affairs, S-581 85 Linköping, Sweden. Tel +46 1518 00 00.

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Going through a sticky patch

Canadian Dollar Bonds

PETER MONTAGNON

CANADIAN dollar issues were last year one of the very few instruments in the Eurobond market that came anywhere near matching the appeal of the mighty U.S. currency. While currency adjusted returns in most major European currencies were negative, holders of Canadian dollar bonds could have earned an overall return in U.S. currency of 9.1 per cent in 1984, according to the U.S. investment house Salomon Brothers.

At the same time the volume of new issues doubled to the equivalent of US\$2.2bn. Salomon Brothers states in its annual review of world bond markets.

In the first two months of this year new issue volume was also running space which suggests that last year's total could easily be matched in 1985.

But these figures mask the fact that the Canadian dollar

market is currently going through a very sticky phase caused largely by the renewed sharp decline of the Canadian currency against its U.S. counterpart.

In

early March the Bank of Canada was forced to draw heavily on its standby credit lines from commercial banks to support the currency exchange markets which had the effect of eliminating the coupon differential between the two currencies in the Eurobond market.

That

coupled with the general oversupply of paper in the Eurobond market left many of the most recent issues languishing at very heavy discounts.

Even

a recent 12 per cent issue from the European Investment Bank traded down to a discount of some 5 per cent on its 100% per cent issue price in the first week of March, suggesting that coupons have some way to rise before the market can take off again.

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